



**ECTOR COUNTY HOSPITAL DISTRICT  
BOARD OF DIRECTORS MEETING  
AUGUST 2, 2022 – 5:30 p.m.  
MEDICAL CENTER HOSPITAL BOARD ROOM (2<sup>ND</sup> FLOOR)  
500 W 4<sup>TH</sup> STREET, ODESSA, TEXAS**

**AGENDA (p.1-2)**

- I. CALL TO ORDER** ..... Bryn Dodd, President
- II. INVOCATION** ..... Chaplain Doug Herget
- III. PLEDGE OF ALLEGIANCE** ..... Bryn Dodd
- IV. MISSION / VISION / VALUES OF MEDICAL CENTER HEALTH SYSTEM** Richard Herrera (p.3)
- V. AWARDS AND RECOGNITION**
  - A. August 2022 Associates of the Month** ..... Russell Tippin
    - Clinical - Maria Torres
    - Non-Clinical - Sophie Pangan
    - Nurse – David Cotter
  - B. Unit HCHAPS High Performers** ..... Russell Tippin
    - ProCare Cardio Crane
    - ProCare Cardio Andrews
    - ProCare Cardio Pecos
    - ProCare Cardio MC
    - Dr. Farber
- VI. CONFLICT OF INTEREST DISCLOSURE BY ANY BOARD MEMBER**
- VII. PUBLIC COMMENTS ON AGENDA ITEMS**
- VIII. CONSENT AGENDA** .....Bryn Dodd (p.4-34)  
(These items are considered to be routine or have been previously discussed, and can be approved in one motion, unless a Director asks for separate consideration of an item.)
  - A. Consider Approval of Regular Meeting Minutes, July 7, 2022**
  - B. Consider Approval of Joint Conference Committee, July 26, 2022**
  - C. Consider Approval of Federally Qualified Health Center Monthly Report, June 2022**
  - D. Consider Approval of *Updated* Annual ECHD Board Committee Appointments by Board President**

**IX. COMMITTEE REPORTS**

- A. Finance Committee** ..... Kathy Rhodes (p.35-101)
  - 1. Quarterly Investment Report – Quarter 3, FY 2022
  - 2. Quarterly Investment Officer’s Certification
  - 3. Financial Report for Month Ended June 30, 2022
  - 4. Capital Expenditure Budget Update
  - 5. Consider Approval of R1 Amendment for CDI Management Services
  - 6. Consider Ratification of Healthfuse Agreement

**X. TTUHSC AT THE PERMIAN BASIN REPORT**..... Dr. Timothy Benton

**XI. COMMUNITY HEALTH NEEDS ASSESSMENT AND IMPLEMENTATION PLAN** .....  
..... Christin Timmons (p.102-111)

**XII. UTILIZATION REVIEW PLAN**..... Christin Timmons (p.112-122)

**XIII. NURSING WORKFORCE UPDATE** ..... Christin Timmons (p.123-132)

**XIV. PRESIDENT/CHIEF EXECUTIVE OFFICER’S REPORT AND ACTIONS**  
..... Russell Tippin (p.133-134)

- A. Review of Certified Property Valuations**
- B. CMO Search Update**
- C. Charity Care Valuation**
- D. Ad hoc Report(s)**

**XV. EXECUTIVE SESSION**

*Meeting held in closed session involving any of the following: (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code; (2) Deliberation Regarding Real Property pursuant to Section 551.072 of the Texas Government Code; (3) Deliberation regarding negotiations for health care services, pursuant to Section 551.085 of the Texas Government Code; and (4) Deliberation and evaluation of officers and employees of Ector County Hospital District pursuant to Section 551.074 of the Texas Government Code.*

**XVI. ITEMS FOR CONSIDERATION FROM EXECUTIVE SESSION**

- A. CONSIDER APPROVAL OF MCH PROCARE PROVIDER AGREEMENT(S)**
- B. CONSIDER APPROVAL OF MCH PROPERTY LEASE AGREEMENT(S)**
- C. SALE OF MCH PROPERTY**
- D. CHIEF EXECUTIVE OFFICER AGREEMENT**

**XVII. ADJOURNMENT** ..... Bryn Dodd

*If during the course of the meeting covered by this notice, the Board of Directors needs to meet in executive session, then such closed or executive meeting or session, pursuant to Chapter 551, Texas Government Code, will be held by the Board of Directors on the date, hour and place given in this notice or as soon after the commencement of the meeting covered by this notice as the Board of Directors may conveniently meet concerning any and all subjects and for any and all purposes permitted by Chapter 551 of said Government Code.*

## **MISSION**

***Medical Center Health System is a community-based teaching organization dedicated to providing high quality and affordable healthcare to improve the health and wellness of all residents of the Permian Basin.***

## **VISION**

***MCHS will be the premier source for health and wellness.***

## **VALUES**

***I-ntegrity***

***C-ustomer centered***

***A-ccountability***

***R-espect***

***E-xcellence***

**ECTOR COUNTY HOSPITAL DISTRICT  
BOARD OF DIRECTORS  
REGULAR BOARD MEETING  
JULY 7, 2022 – 5:30 p.m.**

**MINUTES OF THE MEETING**

**MEMBERS PRESENT:** Bryn Dodd, President  
Wallace Dunn, Vice President  
Mary Lou Anderson  
David Dunn  
Don Hallmark  
Kathy Rhodes

**MEMBERS ABSENT:** Richard Herrera

**OTHERS PRESENT:** Russell Tippin, President/Chief Executive Officer  
Steve Steen, Chief Legal Counsel  
Steve Ewing, Chief Financial Officer  
Matt Collins, Chief Operating Officer  
Christin Timmons, Chief Nursing Officer  
Adiel Alvarado, President MCH ProCare  
Kerstin Connolly, Paralegal  
Lisa Russell, Executive Assistant to the CEO

**OTHERS PRESENT:** Various other interested members of the  
Medical Staff, employees, and citizens

**I. CALL TO ORDER**

Bryn Dodd, President, called the meeting to order at 5:30 p.m. in the Ector County Hospital District Board Room at Medical Center Hospital. Notice of the meeting was properly posted as required by the Open Meetings Act.

**II. INVOCATION**

Chaplain Doug Herget offered the invocation.

**III. PLEDGE OF ALLEGIANCE**

Bryn Dodd led the Pledge of Allegiance to the United States and Texas flags.

**IV. MISSION/VISION OF MEDICAL CENTER HEALTH SYSTEM**

David Dunn presented the Mission, Vision and Values of Medical Center Health System.

## **V. AWARDS AND RECOGNITION**

### **A. July 2022 Associates of the Month**

Russell Tippin, President/Chief Executive Officer, introduced the July 2022 Associates of the Month as follows:

- Clinical – Teresa Deleon
- Non-Clinical – Mary McEwin
- Nurse – Mary Courtney, RN

### **B. Unit HCAHPS High Performers**

Russell Tippin, Chief Executive Officer, introduced the Unit HCAHPS High Performer(s)

- Dr. Petr
- East Walmart Retail Clinic
- 4E

## **VI. CONFLICT OF INTEREST DISCLOSURE BY ANY BOARD MEMBER**

No conflicts were disclosed.

## **VII. PUBLIC COMMENTS ON AGENDA ITEMS**

No comments from the public were received.

## **VIII. CONSENT AGENDA**

**A. Consider Approval of Regular Meeting Minutes, June 7, 2022**

**B. Consider Approval of Joint Conference Committee, June 28, 2022**

**C. Consider Approval of Federally Qualified Health Center Monthly Report, May 2022**

Kathy Rhodes moved, and David Dunn seconded the motion to approve the items listed on the Consent Agenda as presented. The motion carried unanimously.

## **IX. COMMITTEE REPORTS**

### **A. Finance Committee**

1. Financial Report for Month Ended May 31, 2022
2. Consent Agenda
  - a. Consider Approval of Lockton Agreement Renewal
3. Consider Approval of Amendment to Stryker Master Service Agreement.

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Wallace Dunn moved, and David Dunn seconded the motion to approve the Finance Committee reports as presented. The motion carried unanimously.

## **X. TTUHSC AT THE PERMIAN BASIN REPORT**

Dr. Timothy Benton, Regional Dean, School of Medicine provided the TTUHSC at the Permian Basin Report for information only. No action was taken.

## **XI. UPDATE FROM PRESSURE ULCER TEAM**

Vonda Lucero, MSN, RN, CWON, Director of Wound Care & Infusion Services, presented the HAPI Prevention Team report to the Board.

This report was informational only. No action was taken.

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## **XII. 2023 CAPITAL EXPENDITURE BUDGET**

Kim Leftwich, Associated Chief Nursing Officer presented the 2023 Capital Expenditure Budget for approval.

Mary Lou Anderson moved, and David Dunn seconded the motion to approve the 2023 Capital Expenditure Budget as presented. The motion carried.

## **XIII. PRESIDENT/CHIEF EXECUTIVE OFFICER'S REPORT AND ACTIONS**

### **A. HealthSure Annual Insurance Report of Condition**

The Annual Insurance Report of Condition from HealthSure was provided. The premiums for Cyber Security and Property have increased substantially.

David Dunn moved, and Mary Lou Anderson seconded the motion to approve the Annual Insurance Report of Condition as presented. The motion carried.

### **B. Ad-hoc Reports**

THT is scheduled for the end of the month.

COVID-19 numbers have increased slightly, there is no change in the universal mask policy.

MCH has hired 37 new nurses.

The Regional Services Report was provided.

These reports were for information only. No action was taken.

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## **XIV. EXECUTIVE SESSION**

Bryn Dodd stated that the Board would go into Executive Session for the meeting held in closed session involving any of the following: (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code; (2) Deliberation Regarding Real Property pursuant to Section 551.072 of the Texas Government Code; (3) Deliberation regarding negotiations for health care services, pursuant to Section

551.085 of the Texas Government Code; and (4) Deliberation and evaluation of officers and employees of Ector County Hospital District pursuant to Section 551.074 of the Texas Government Code.

ATTENDEES for the entire Executive Session: ECHD Board members, Bryn Dodd, Mary Lou Anderson, David Dunn, Don Hallmark, Wallace Dunn, Kathy Rhodes and Steve Steen, Chief Legal Counsel.

Adiel Alvarado, President of MCH ProCare, presented the provider agreements to the ECHD Board of Directors during Executive Session and then was excused from the remainder of Executive Session.

Matt Collins, Chief Operating Officer, reported to the ECHD Board of Directors during Executive Session the items discussed in Real Estate Committee and then was excused from the remainder of Executive Session.

Russell Tippin, President/Chief Executive Officer, led the board in discussion about the Surgery Department and staffing for surgery during Executive Session.

Russell Tippin, President/Chief Executive Officer, led the board in discussion about the Permian Basin Healthcare Vision.

**Executive Session began at 6:05 p.m.**  
**Executive Session ended at 7:27 p.m.**

## **XV. ITEMS FOR CONSIDERATION FROM EXECUTIVE SESSION**

### **A. Consider Approval of MCH ProCare Provider Agreement(s).**

Bryn Dodd presented the following new agreements:

- Bertha Nunez, FNP-C – This a three (3) year agreement for a Family Health Clinic Pediatrics Contract
- InVoke Locum, PLLC (Emeujevoke Okoh, M.D.) – This is a one (1) year Gastroenterology Contract
- Kevin Harbourn, M.D. – This is a three (3) year agreement for an Anesthesia Contract.

Bryn Dodd presented the following amendments:

- Elias Marquez, N.P. – This is an amendment to an Urgent Care Contract.
- West Texas Ear, Nose, Throat & Sinus Institute – This is an amendment to the Lease Agreement.

Bryn Dodd presented the following renewal agreements:

- Robert Ramkissoo, MPAS, PA-C – This is a three (3) year renewal of an Urgent Care Contract.
- Domingo Caparas, M.D. – This is a three (3) year renewal of a Hospitalist Contract.

- Marlys Munnell, M.D. – This is a three (3) year renewal of an Anesthesia Contract
- Meghana Gillala, M.D. – This is a three (3) year renewal of an Anesthesia Contract.
- Eduardo Salcedo, M.D. – This a three (3) year renewal of a Wound Care Contract.

David Dunn moved, and Kathy Rhodes seconded the motion to approve the MCH ProCare Provider Agreements as presented. The motion carried.

#### **B. Real Estate Transactions**

1. Bryn Dodd recommended to the ECHD Board to proceed with process to sell the property located at 221 North Lincoln Ave.

Kathy Rhodes moved, and Mary Lou Anderson seconded the motion to sell the property located at 221 North Lincoln Ave. as presented. The motion carried.

2. Bryn Dodd recommended to the ECHD Board to accept the Lease Termination Agreement with HEB.

David Dunn moved, and Wallace Dunn seconded the motion to accept the Lease Termination Agreement with HEB as presented. The motion carried.

The Board of Directors and Steve Steen, Chief Legal Counsel went back into Executive Session at 7:28 p.m. to discuss the Chief Executive Officer Annual Evaluation. Russell Tippin, President/CEO and Kerstin Connolly, Paralegal were excused from this portion of Executive Session.

The Board came out of Executive Session at 8:22 p.m. . No action was taken during Executive Session.

#### **C. Chief Executive Officer Annual Evaluation**

No action taken.

### **XVI. ADJOURNMENT**

There being no further business to come before the Board, Bryn Dodd adjourned the meeting at 8:23 p.m.

Respectfully submitted,



David Dunn, Secretary  
Ector County Hospital District



August 2, 2022

**ECTOR COUNTY HOSPITAL DISTRICT  
BOARD OF DIRECTORS**

**Item to be considered:**

Medical Staff and Allied Health Professionals Staff Applicants

**Statement of Pertinent Facts:**

Pursuant to Article 3 of the Medical Staff Bylaws, the application process for the following Medical Staff and Allied Health Professional applicants is complete. The Joint Conference Committee and the Medical Executive Committee recommend approval of privileges or scope of practice and membership to the Medical Staff or Allied Health Professionals Staff for the following applicants, effective upon Board Approval.

**Medical Staff:**

| Applicant            | Department | Specialty/Privileges       | Group   | Dates                |
|----------------------|------------|----------------------------|---------|----------------------|
| Glenn Bennion, MD    | OB/GYN     | OB/GYN                     | TTUHSC  | 08/2/2022-08/01/2023 |
| Jason Jones, DDS, MD | Surgery    | Oral Maxillofacial Surgery |         | 08/2/2022-08/01/2023 |
| Antonyos Mahfoud, MD | Medicine   | Pulmonary/ Critical Care   | ProCare | 08/2/2022-08/01/2023 |

**Allied Health:**

| Applicant              | Department | AHP Category | Specialty/Privileges | Group          | Sponsoring Physician(s)  | Dates                |
|------------------------|------------|--------------|----------------------|----------------|--|----------------------|
| Jonathan Cotteen, CRNA | Anesthesia | AHP          | CRNA                 | YPS Anesthesia | Dr. Gillala, Dr. Bhari, Dr. Bryan, Dr. Reddy, Dr. Hwang, Dr. Batch Dr. Bangalore | 08/2/2022-08/01/2024 |
| Gaybrielle Marquez, NP | Cardiology | AHP          | Nurse Practitioner   | ProCare        | Dr. Farber, Dr. Boccalandro, Dr. Patel and Dr. Angirekula                        | 08/2/2022-08/01/2024 |
| Bertha Nunez, NP       | Pediatrics | AHP          | Nurse Practitioner   | ProCare        | Dr. Twum Barimah   | 08/2/2022-08/01/2024 |



\*Please grant temporary Privileges

**Advice, Opinions, Recommendations and Motions:**

If the Hospital District Board of Directors concurs, the following motion is in order: Accept the recommendation of the Medical Executive Committee and the Joint Conference Committee and approve privileges and membership to the Medical Staff as well as scope of practice and Allied Health Professional Staff membership for the above listed applicants.

Donald Davenport, DO Chief of Staff  
Executive Committee Chair  
/MM



August 2, 2022

**ECTOR COUNTY HOSPITAL DISTRICT  
BOARD OF DIRECTORS**

**Item to be considered:**

Reappointment of the Medical Staff and/or Allied Health Professional Staff

**Statement of Pertinent Facts:**

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following reappointments of the Medical Staff and Allied Health Professional Staff as submitted. These reappointment recommendations are made pursuant to and in accordance with Article 5 of the Medical Staff Bylaws.

**Medical Staff:**

| Applicant                | Department         | Status Criteria Met | Staff Category      | Specialty/Privileges | Group              | Changes to Privileges | Dates                |
|--------------------------|--------------------|---------------------|---------------------|----------------------|--------------------|-----------------------|----------------------|
| Jordan Abel, MD          | Medicine           | Yes                 | Associate           | Infectious Disease   | Eagle Telemedicine | None                  | 09/1/2022-08/31/2023 |
| Katie Corkill, MD        | Family Medicine    | Yes                 | Associate           | Family Medicine      | TTUHSC             | None                  | 09/1/2022-08/31/2023 |
| Alexander Bastidas, MD   | Medicine           | Yes                 | Active              | Critical Care        | ProCare            | None                  | 09/1/2022-08/31/2024 |
| Ravi Borra, MD           | Medicine           | No                  | Active to Affiliate | Endocrinology        |                    | None                  | 09/1/2022-08/31/2024 |
| Vijay Borra, MD          | Surgery            | Yes                 | Active              | Orthopedic Surgery   | ProCare            | None                  | 09/1/2022-08/31/2024 |
| Philip Chae, MD          | Medicine           | Yes                 | Courtesy            | Medical Oncology     | Texas Oncology     | None                  | 09/1/2022-08/31/2024 |
| Anna Marie Francisco, MD | Family Medicine    | Yes                 | Active              | Family Medicine      | TTUHSC             | None                  | 09/1/2022-08/31/2024 |
| Kathy Grove, MD          | Surgery            | Yes                 | Active              | Trauma Surgery       |                    | None                  | 09/1/2022-08/31/2024 |
| Joshua Houser, MD        | Emergency Medicine | Yes                 | Active              | Emergency Medicine   | BEPO               | None                  | 09/1/2022-08/31/2024 |
| Raphael Nwojo, MD        | Surgery            | Yes                 | Active              | Otolaryngology       |                    | None                  | 09/1/2022-08/31/2024 |
| Christopher Petr, MD     | OB/GYN             | Yes                 | Active              | OB/GYN               | ProCare            | None                  | 09/1/2022-08/31/2024 |
| Aaron Stike, MD          | Surgery            | Yes                 | Active              | Urology              | West Texas Urology | None                  | 09/1/2022-08/31/2024 |
| Lee David Moore, MD      | OB/GYN             | Yes                 | Active              | OB/GYN               | TTUHSC             | None                  | 10/1/2022-09/30/2024 |

**Allied Health Professionals:**

| <b>Applicant</b>   | <b>Department</b>  | <b>AHP Category</b> | <b>Specialty / Privileges</b> | <b>Group</b> | <b>Sponsoring Physician(s)</b>   | <b>Changes to Privileges</b> | <b>Dates</b>         |
|--------------------|--------------------|---------------------|-------------------------------|--------------|--|------------------------------|----------------------|
| Jose Katada, CRNA  | Anesthesia         | AHP                 | CRNA                          | ProCare      | Dr. Gillala, Dr. Bhari, Dr. Bryan, Dr. Reddy, Dr. Hwang, Dr. Batch Dr. Bangalore | None                         | 09/1/2022-08/31/2024 |
| Hanh Lovitt, PA    | Emergency Medicine | AHP                 | Physician Assistant           | BEPO         | Dr. Shipkey  | None                         | 09/1/2022-08/31/2024 |
| Araceli Romero, NP | Family Medicine    | AHP                 | Nurse Practitioner            |              | Dr. Francisco Salcido  | None                         | 09/1/2022-08/31/2024 |

**\*Requesting Temporary Privileges**

**Advice, Opinions, Recommendations and Motions:**

If the Hospital District Board of Directors concurs, the following motion is in order Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee relating to the reappointment of the Medical Staff and/or Allied Health Professional Staff.

Donald Davenport, DO Chief of Staff Executive  
 Committee Chair  
 /MM



August 2, 2022

**ECTOR COUNTY HOSPITAL DISTRICT  
BOARD OF DIRECTORS**

**Item to be considered:**  
Change in Clinical Privileges

**Statement of Pertinent Facts:**  
The Medical Executive Committee and the Joint Conference Committee recommends the request below on change in clinical privileges. These clinical changes in privileges are recommendations made pursuant to and in accordance with Article 4 of the Medical Staff Bylaws.

**Additional Privileges:**

| <b>Staff Member</b>  | <b>Department</b> | <b>Privilege</b>                         |
|----------------------|-------------------|--|
| Benjamin Aguilar, NP | Cardiology        | <b>ADD – Exercise Stress ECG Testing</b> |
| Ngan Hill, NP        | Cardiology        | <b>ADD – Exercise Stress ECG Testing</b> |
| Gregory York, MD     | Surgery           | <b>REMOVE- ACLS</b>                      |

**Advice, Opinions, Recommendations and Motions:**

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee relating to the change in clinical privileges of the Allied Health Professional Staff.

Donald Davenport, DO Chief of Staff  
Executive Committee Chair  
/MM



August 2, 2022

**ECTOR COUNTY HOSPITAL DISTRICT  
BOARD OF DIRECTORS**

**Item to be considered:**

Change in Medical Staff or AHP Staff Status– Resignations/ Lapse of Privileges

**Statement of Pertinent Facts:**

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following changes in staff status. These resignations/lapses of privileges are recommendations made pursuant to and in accordance with Article 4 of the Medical Staff Bylaws.

**Resignation/ Lapse of Privileges:**

| Staff Member           | Staff Category | Department      | Effective Date | Action      |
|------------------------|----------------|-----------------|----------------|-------------|
| Getnet Aberra, MD      | Active         | Hospitalist     | 05/31/2022     | Resignation |
| Sudhir Amaram, MD      | Active         | Cardiology      | 07/01/2022     | Resignation |
| Rami Bonam, MD         | Active         | Hospitalist     | 06/30/2022     | Resignation |
| Kasey Cavone, CRNA     | AHP            | Anesthesia      | 05/31/2022     | Resignation |
| Yvonne Gochangco, CRNA | AHP            | Anesthesia      | 05/31/2022     | Resignation |
| Robert Hansen, MD      | Telemedicine   | Radiology       | 07/07/2022     | Resignation |
| Ailena Mulkey, LVN     | AHP            | Research        | 05/19/2022     | Resignation |
| Jeannie Jackson, CCP   | AHP            | Surgery         | 06/23/2022     | Resignation |
| Ewa Korzeniowska, CRNA | AHP            | Anesthesia      | 06/30/2022     | Resignation |
| AnnaLee Mora, FNP      | AHP            | Family Medicine | 06/30/2022     | Resignation |
| Martha Nunez, NP       | AHP            | Hospitalist     | 06/30/2022     | Resignation |
| Adelina Saldivar, FNP  | AHP            | Hospitalist     | 06/07/2022     | Resignation |

**Advice, Opinions, Recommendations and Motion:**

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the Resignation / Lapse of Privileges.

Donald Davenport, DO Chief of Staff  
Executive Committee Chair  
/MM



August 2, 2022

**ECTOR COUNTY HOSPITAL DISTRICT  
BOARD OF DIRECTORS**

**Item to be considered:**

Change in Medical Staff or AHP Staff Category

**Statement of Pertinent Facts:**

The Medical Executive Committee and the Joint Conference Committee recommend approval of the following changes in staff status category. The respective departments determined that the practitioners have complied with all Bylaws requirements and are eligible for the change as noted below.

**Staff Category Change:**

| <b>Staff Member</b> | <b>Department</b> | <b>Category</b>     |
|---------------------|-------------------|---------------------|
| Ravi Borra, MD      | Medicine          | Active to Affiliate |



August 2, 2022

**ECTOR COUNTY HOSPITAL DISTRICT  
 BOARD OF DIRECTORS**

**Changes to Credentialing Dates:**

| Staff Member | Staff Category | Department | Dates |
|--------------|----------------|------------|-------|
| None         |                |            |       |

**Changes of Supervising Physician(s):**

| Staff Member | Group | Department |
|--------------|-------|------------|
| None         |       |            |

**Leave of Absence:**

| Staff Member | Staff Category | Department | Effective Date | Action |
|--------------|----------------|------------|----------------|--------|
| None         |                |            |                |        |

**Removal of I-FPPE**

| Staff Member        | Department      | Removal/Extension   |
|---------------------|-----------------|---------------------|
| Jordan Abel, MD     | Medicine        | Removal of I-FPPE   |
| Malik Farooq, MD    | Medicine        | Extension of I-FPPE |
| Suzanna Hewtty, NP  | Family Medicine | Removal of I-FPPE   |
| Mark Hinton, MD     | Medicine        | Removal of I-FPPE   |
| Jeanette Garcia, NP | Medicine        | Extension of I-FPPE |
| Roger Joe, MD       | Medicine        | Removal of I-FPPE   |
| Pauravi Rava, MD    | Medicine        | Removal of I-FPPE   |
| Mumtaz Suleman, MD  | Medicine        | Removal of I-FPPE   |
| Wojciech Zolcik, MD | Medicine        | Removal of I-FPPE   |

**Proctoring Request(s)/Removal(s)**

| Staff Member           | Department | Privilege(s)                |
|------------------------|------------|-----------------------------|
| Gaybrielle Marquez, NP | Cardiology | Exercise Stress ECG Testing |

**Change in Privileges**

| Staff Member | Department | Privilege |
|--------------|------------|-----------|
| None         |            |           |



August 2, 2022

**ECTOR COUNTY HOSPITAL DISTRICT  
BOARD OF DIRECTORS**

**Advice, Opinions, Recommendations and Motion:**

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the staff category changes, changes to the credentialing dates, changes of supervising physicians, leave of absence, removal of I-FPPE, proctoring requests/removals, and change in privileges.

Donald Davenport, DO Chief of Staff  
Executive Committee Chair  
/MM



August 2, 2022

**ECTOR COUNTY HOSPITAL DISTRICT  
BOARD OF DIRECTORS**

**Item to be considered:**

Utilization Review Plan

**Statement of Pertinent Facts:**

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following:

Utilization Review Plan

**Advice, Opinions, Recommendations and Motion:**

If the Joint Conference Committee concurs, the following motion is in order: Accept the recommendation of the Medical Executive Committee to approve the utilization review plan

Donald Davenport, DO, Chief of Staff  
Executive Committee Chair  
/MM

Family Health Clinic  
August 2022  
ECHD Board Packet

**ECTOR COUNTY HOSPITAL DISTRICT  
FAMILY HEALTH CENTERS COMBINED - OPERATIONS SUMMARY  
JUNE 2022**

|  | CURRENT MONTH     |                     |                |                    |                | YEAR TO DATE          |                       |               |                       |               |
|--|-------------------|---------------------|----------------|--------------------|----------------|-----------------------|-----------------------|---------------|-----------------------|---------------|
|  | ACTUAL            | BUDGET              | BUDGET VAR     | PRIOR YR           | PRIOR YR VAR   | ACTUAL                | BUDGET                | BUDGET VAR    | PRIOR YR              | PRIOR YR VAR  |
| <b><u>PATIENT REVENUE</u></b>          |                   |                     |                |                    |                |                       |                       |               |                       |               |
| Outpatient Revenue                     | \$ 463,223        | \$ 697,429          | -33.6%         | \$ 419,850         | 10.3%          | \$ 5,054,311          | \$ 6,267,146          | -19.4%        | \$ 4,654,427          | 8.6%          |
| <b>TOTAL PATIENT REVENUE</b>           | <b>\$ 463,223</b> | <b>\$ 697,429</b>   | <b>-33.6%</b>  | <b>\$ 419,850</b>  | <b>10.3%</b>   | <b>\$ 5,054,311</b>   | <b>\$ 6,267,146</b>   | <b>-19.4%</b> | <b>\$ 4,654,427</b>   | <b>8.6%</b>   |
| <b><u>DEDUCTIONS FROM REVENUE</u></b>  |                   |                     |                |                    |                |                       |                       |               |                       |               |
| Contractual Adjustments                | \$ 192,942        | \$ 360,974          | -46.5%         | \$ 255,916         | -24.6%         | \$ 2,879,676          | \$ 3,205,080          | -10.2%        | \$ 2,514,472          | 14.5%         |
| Self Pay Adjustments                   | 35,206            | 97,183              | -63.8%         | 7,477              | 370.8%         | 441,448               | 869,410               | -49.2%        | 658,917               | -33.0%        |
| Bad Debts                              | (40,952)          | 14,631              | -379.9%        | 23,042             | -277.7%        | 124,148               | 136,646               | -9.1%         | 194,014               | -36.0%        |
| <b>TOTAL REVENUE DEDUCTIONS</b>        | <b>\$ 187,197</b> | <b>\$ 472,788</b>   | <b>-60.4%</b>  | <b>\$ 286,435</b>  | <b>-34.6%</b>  | <b>\$ 3,445,273</b>   | <b>\$ 4,211,136</b>   | <b>-18.2%</b> | <b>\$ 3,367,403</b>   | <b>2.3%</b>   |
|  | <b>40.41%</b>     | <b>67.79%</b>       |                | <b>68.22%</b>      |                | <b>68.17%</b>         | <b>67.19%</b>         |               | <b>72.35%</b>         |               |
| <b>NET PATIENT REVENUE</b>             | <b>\$ 276,026</b> | <b>\$ 224,641</b>   | <b>22.9%</b>   | <b>\$ 133,415</b>  | <b>106.9%</b>  | <b>\$ 1,609,039</b>   | <b>\$ 2,056,010</b>   | <b>-21.7%</b> | <b>\$ 1,287,024</b>   | <b>25.0%</b>  |
| <b><u>OTHER REVENUE</u></b>            |                   |                     |                |                    |                |                       |                       |               |                       |               |
| FHC Other Revenue                      | \$ 18,504         | \$ 25,436           | -27.3%         | \$ 139,617         | -86.7%         | \$ 238,211            | \$ 228,924            | 4.1%          | \$ 343,424            | -30.6%        |
| <b>TOTAL OTHER REVENUE</b>             | <b>\$ 18,504</b>  | <b>\$ 25,436</b>    | <b>-27.3%</b>  | <b>\$ 139,617</b>  | <b>-86.7%</b>  | <b>\$ 238,211</b>     | <b>\$ 228,924</b>     | <b>4.1%</b>   | <b>\$ 343,424</b>     | <b>-30.6%</b> |
| <b>NET OPERATING REVENUE</b>           | <b>\$ 294,531</b> | <b>\$ 250,077</b>   | <b>17.8%</b>   | <b>\$ 273,032</b>  | <b>7.9%</b>    | <b>\$ 1,847,250</b>   | <b>\$ 2,284,934</b>   | <b>-19.2%</b> | <b>\$ 1,630,448</b>   | <b>13.3%</b>  |
| <b><u>OPERATING EXPENSE</u></b>        |                   |                     |                |                    |                |                       |                       |               |                       |               |
| Salaries and Wages                     | \$ 92,673         | \$ 115,289          | -19.6%         | \$ 107,349         | -13.7%         | \$ 850,040            | \$ 1,011,717          | -16.0%        | \$ 848,114            | 0.2%          |
| Benefits                               | (118,254)         | 31,761              | -472.3%        | 46,403             | -354.8%        | 69,177                | 288,472               | -76.0%        | 241,321               | -71.3%        |
| Physician Services                     | 155,816           | 156,823             | -0.6%          | 117,270            | 32.9%          | 1,521,007             | 1,411,407             | 7.8%          | 1,225,513             | 24.1%         |
| Cost of Drugs Sold                     | 25,951            | 14,960              | 73.5%          | 12,446             | 108.5%         | 191,942               | 120,892               | 58.8%         | 81,668                | 135.0%        |
| Supplies                               | 5,649             | 21,874              | -74.2%         | 17,890             | -68.4%         | 64,726                | 205,811               | -68.6%        | 123,356               | -47.5%        |
| Utilities                              | 7,236             | 8,054               | -10.2%         | 5,265              | 37.4%          | 52,619                | 75,924                | -30.7%        | 50,822                | 3.5%          |
| Repairs and Maintenance                | 1,576             | 2,216               | -28.9%         | 1,370              | 15.1%          | 31,037                | 19,944                | 55.6%         | 9,059                 | 242.6%        |
| Leases and Rentals                     | 459               | 977                 | -53.0%         | 485                | -5.3%          | 4,380                 | 8,793                 | -50.2%        | 4,476                 | -2.2%         |
| Other Expense                          | 1,000             | 1,542               | -35.1%         | 4,106              | -75.6%         | 13,012                | 13,878                | -6.2%         | 35,911                | -63.8%        |
| <b>TOTAL OPERATING EXPENSES</b>        | <b>\$ 172,107</b> | <b>\$ 353,496</b>   | <b>-51.3%</b>  | <b>\$ 312,585</b>  | <b>-44.9%</b>  | <b>\$ 2,797,939</b>   | <b>\$ 3,156,838</b>   | <b>-11.4%</b> | <b>\$ 2,620,241</b>   | <b>6.8%</b>   |
| Depreciation/Amortization              | \$ 28,692         | \$ 32,704           | -12.3%         | \$ 32,004          | -10.4%         | \$ 258,587            | \$ 297,594            | -13.1%        | \$ 297,683            | -13.1%        |
| <b>TOTAL OPERATING COSTS</b>           | <b>\$ 200,799</b> | <b>\$ 386,200</b>   | <b>-48.0%</b>  | <b>\$ 344,589</b>  | <b>-41.7%</b>  | <b>\$ 3,056,526</b>   | <b>\$ 3,454,432</b>   | <b>-11.5%</b> | <b>\$ 2,917,924</b>   | <b>4.8%</b>   |
| <b>NET GAIN (LOSS) FROM OPERATIONS</b> | <b>\$ 93,732</b>  | <b>\$ (136,123)</b> | <b>-168.9%</b> | <b>\$ (71,557)</b> | <b>-231.0%</b> | <b>\$ (1,209,276)</b> | <b>\$ (1,169,498)</b> | <b>3.4%</b>   | <b>\$ (1,287,476)</b> | <b>-6.1%</b>  |
| Operating Margin                       | 31.82%            | -54.43%             | -158.5%        | -26.21%            | -221.4%        | -65.46%               | -51.18%               | 27.9%         | -78.96%               | -17.1%        |

|                                     | CURRENT MONTH |        |            |          |              | YEAR TO DATE |        |            |          |              |
|-------------------------------------|---------------|--------|------------|----------|--------------|--------------|--------|------------|----------|--------------|
|                                     | ACTUAL        | BUDGET | BUDGET VAR | PRIOR YR | PRIOR YR VAR | ACTUAL       | BUDGET | BUDGET VAR | PRIOR YR | PRIOR YR VAR |
| Total Visits                        | 1,646         | 2,151  | -23.5%     | 1,473    | 11.7%        | 16,799       | 19,347 | -13.2%     | 13,734   | 22.3%        |
| Average Revenue per Office Visit    | 281.42        | 324.23 | -13.2%     | 285.03   | -1.3%        | 300.87       | 323.93 | -7.1%      | 338.90   | -11.2%       |
| Hospital FTE's (Salaries and Wages) | 23.5          | 28.8   | -18.3%     | 20.4     | 15.0%        | 22.4         | 28.3   | -20.8%     | 20.6     | 8.7%         |

**ECTOR COUNTY HOSPITAL DISTRICT  
FAMILY HEALTH CLINIC - SOUTH - OPERATIONS SUMMARY  
JUNE 2022**

|  | CURRENT MONTH     |                    |               |                    |               | YEAR TO DATE          |                     |                |                     |               |
|--|-------------------|--------------------|---------------|--------------------|---------------|-----------------------|---------------------|----------------|---------------------|---------------|
|  | ACTUAL            | BUDGET             | BUDGET VAR    | PRIOR YR           | PRIOR YR VAR  | ACTUAL                | BUDGET              | BUDGET VAR     | PRIOR YR            | PRIOR YR VAR  |
| <b>PATIENT REVENUE</b>                 |                   |                    |               |                    |               |                       |                     |                |                     |               |
| Outpatient Revenue                     | \$ 118,714        | \$ 338,582         | -64.9%        | \$ 321,510         | -63.1%        | \$ 1,508,478          | \$ 3,032,143        | -50.3%         | \$ 4,158,517        | -63.7%        |
| <b>TOTAL PATIENT REVENUE</b>           | <b>\$ 118,714</b> | <b>\$ 338,582</b>  | <b>-64.9%</b> | <b>\$ 321,510</b>  | <b>-63.1%</b> | <b>\$ 1,508,478</b>   | <b>\$ 3,032,143</b> | <b>-50.3%</b>  | <b>\$ 4,158,517</b> | <b>-63.7%</b> |
| <b>DEDUCTIONS FROM REVENUE</b>         |                   |                    |               |                    |               |                       |                     |                |                     |               |
| Contractual Adjustments                | \$ 49,147         | \$ 184,149         | -73.3%        | \$ 205,146         | -76.0%        | \$ 910,972            | \$ 1,649,131        | -44.8%         | \$ 2,245,294        | -59.4%        |
| Self Pay Adjustments                   | 16,385            | 52,827             | -69.0%        | 6,543              | 150.4%        | 255,398               | 473,089             | -46.0%         | 589,335             | -56.7%        |
| Bad Debts                              | 2,142             | 10,820             | -80.2%        | 20,504             | -89.6%        | (73,460)              | 96,901              | -175.8%        | 237,651             | -130.9%       |
| <b>TOTAL REVENUE DEDUCTIONS</b>        | <b>\$ 67,674</b>  | <b>\$ 247,796</b>  | <b>-72.7%</b> | <b>\$ 232,193</b>  | <b>-70.9%</b> | <b>\$ 1,092,910</b>   | <b>\$ 2,219,121</b> | <b>-50.8%</b>  | <b>\$ 3,072,280</b> | <b>-64.4%</b> |
|  | <b>57.0%</b>      | <b>73.2%</b>       |               | <b>72.2%</b>       |               | <b>72.5%</b>          | <b>73.2%</b>        |                | <b>73.9%</b>        |               |
| <b>NET PATIENT REVENUE</b>             | <b>\$ 51,040</b>  | <b>\$ 90,786</b>   | <b>-43.8%</b> | <b>\$ 89,317</b>   | <b>-42.9%</b> | <b>\$ 415,569</b>     | <b>\$ 813,022</b>   | <b>-48.9%</b>  | <b>\$ 1,086,236</b> | <b>-61.7%</b> |
| <b>OTHER REVENUE</b>                   |                   |                    |               |                    |               |                       |                     |                |                     |               |
| FHC Other Revenue                      | \$ 18,504         | \$ 25,436          | 0.0%          | \$ 139,617         | -86.7%        | \$ 238,211            | \$ 228,924          | 0.0%           | \$ 343,424          | -30.6%        |
| <b>TOTAL OTHER REVENUE</b>             | <b>\$ 18,504</b>  | <b>\$ 25,436</b>   | <b>-27.3%</b> | <b>\$ 139,617</b>  | <b>-86.7%</b> | <b>\$ 238,211</b>     | <b>\$ 228,924</b>   | <b>4.1%</b>    | <b>\$ 343,424</b>   | <b>-30.6%</b> |
| <b>NET OPERATING REVENUE</b>           | <b>\$ 69,545</b>  | <b>\$ 116,222</b>  | <b>-40.2%</b> | <b>\$ 228,934</b>  | <b>-69.6%</b> | <b>\$ 653,780</b>     | <b>\$ 1,041,946</b> | <b>-37.3%</b>  | <b>\$ 1,429,660</b> | <b>-54.3%</b> |
| <b>OPERATING EXPENSE</b>               |                   |                    |               |                    |               |                       |                     |                |                     |               |
| Salaries and Wages                     | \$ 69,557         | \$ 60,736          | 14.5%         | \$ 102,018         | -31.8%        | \$ 672,778            | \$ 533,198          | 26.2%          | \$ 786,843          | -14.5%        |
| Benefits                               | (88,757)          | 16,732             | -630.5%       | 44,099             | -301.3%       | 54,751                | 152,031             | -64.0%         | 223,887             | -75.5%        |
| Physician Services                     | 54,445            | 68,581             | -20.6%        | 83,710             | -35.0%        | 783,157               | 617,229             | 26.9%          | 1,033,619           | -24.2%        |
| Cost of Drugs Sold                     | 2,476             | 3,071              | -19.4%        | 6,955              | -64.4%        | 32,754                | 27,503              | 19.1%          | 62,210              | -47.3%        |
| Supplies                               | 2,559             | 4,528              | -43.5%        | 17,282             | -85.2%        | 32,138                | 40,596              | -20.8%         | 120,001             | -73.2%        |
| Utilities                              | 4,266             | 2,755              | 54.8%         | 2,755              | 54.8%         | 28,857                | 25,721              | 12.2%          | 25,721              | 12.2%         |
| Repairs and Maintenance                | 1,576             | 1,799              | -12.4%        | 1,370              | 15.1%         | 31,037                | 16,191              | 91.7%          | 9,059               | 242.6%        |
| Leases and Rentals                     | 459               | 477                | -3.8%         | 485                | -5.3%         | 4,380                 | 4,293               | 2.0%           | 4,476               | -2.2%         |
| Other Expense                          | 1,000             | 1,125              | -11.1%        | 4,106              | -75.6%        | 13,012                | 10,125              | 28.5%          | 35,911              | -63.8%        |
| <b>TOTAL OPERATING EXPENSES</b>        | <b>\$ 47,582</b>  | <b>\$ 159,804</b>  | <b>-70.2%</b> | <b>\$ 262,780</b>  | <b>-81.9%</b> | <b>\$ 1,652,862</b>   | <b>\$ 1,426,887</b> | <b>15.8%</b>   | <b>\$ 2,301,728</b> | <b>-28.2%</b> |
| Depreciation/Amortization              | \$ 2,625          | \$ 3,874           | -32.2%        | \$ 3,807           | -31.0%        | \$ 23,642             | \$ 35,247           | -32.9%         | \$ 34,890           | -32.2%        |
| <b>TOTAL OPERATING COSTS</b>           | <b>\$ 50,207</b>  | <b>\$ 163,678</b>  | <b>-69.3%</b> | <b>\$ 266,587</b>  | <b>-81.2%</b> | <b>\$ 1,676,504</b>   | <b>\$ 1,462,134</b> | <b>14.7%</b>   | <b>\$ 2,336,617</b> | <b>-28.3%</b> |
| <b>NET GAIN (LOSS) FROM OPERATIONS</b> | <b>\$ 19,337</b>  | <b>\$ (47,456)</b> | <b>140.7%</b> | <b>\$ (37,653)</b> | <b>151.4%</b> | <b>\$ (1,022,725)</b> | <b>\$ (420,188)</b> | <b>-143.4%</b> | <b>\$ (906,957)</b> | <b>12.8%</b>  |
| Operating Margin                       | 27.81%            | -40.83%            | -168.1%       | -16.45%            | -269.1%       | -156.43%              | -40.33%             | 287.9%         | -63.44%             | 146.6%        |

|                                     | CURRENT MONTH |        |        |        |        | YEAR TO DATE |        |        |        |        |
|-------------------------------------|---------------|--------|--------|--------|--------|--------------|--------|--------|--------|--------|
| Medical Visits                      | 542           | 987    | -45.1% | 1,111  | -51.2% | 5,958        | 8,839  | -32.6% | 12,131 | -50.9% |
| Average Revenue per Office Visit    | 219.03        | 343.04 | -36.2% | 289.39 | -24.3% | 253.19       | 343.04 | -26.2% | 342.80 | -26.1% |
| Hospital FTE's (Salaries and Wages) | 15.8          | 13.2   | 20.5%  | 16.9   | -6.2%  | 15.2         | 12.9   | 17.5%  | 18.2   | -16.3% |

**ECTOR COUNTY HOSPITAL DISTRICT  
FAMILY HEALTH CLINIC - WEST UNIVERSITY - OPERATIONS SUMMARY  
JUNE 2022**

|  | CURRENT MONTH      |                    |               |                    |              | YEAR TO DATE        |                     |               |                     |               |
|--|--------------------|--------------------|---------------|--------------------|--------------|---------------------|---------------------|---------------|---------------------|---------------|
|  | ACTUAL             | BUDGET             | BUDGET VAR    | PRIOR YR           | PRIOR YR VAR | ACTUAL              | BUDGET              | BUDGET VAR    | PRIOR YR            | PRIOR YR VAR  |
| <b><u>PATIENT REVENUE</u></b>          |                    |                    |               |                    |              |                     |                     |               |                     |               |
| Outpatient Revenue                     | \$ 155,628         | \$ 197,197         | -21.1%        | \$ 98,340          | 58.3%        | \$ 1,374,953        | \$ 1,548,963        | -11.2%        | \$ 495,910          | 177.3%        |
| <b>TOTAL PATIENT REVENUE</b>           | <b>\$ 155,628</b>  | <b>\$ 197,197</b>  | <b>-21.1%</b> | <b>\$ 98,340</b>   | <b>58.3%</b> | <b>\$ 1,374,953</b> | <b>\$ 1,548,963</b> | <b>-11.2%</b> | <b>\$ 495,910</b>   | <b>177.3%</b> |
| <b><u>DEDUCTIONS FROM REVENUE</u></b>  |                    |                    |               |                    |              |                     |                     |               |                     |               |
| Contractual Adjustments                | \$ 69,106          | \$ 111,975         | -38.3%        | \$ 50,770          | 36.1%        | \$ 740,362          | \$ 879,550          | -15.8%        | \$ 269,178          | 175.0%        |
| Self Pay Adjustments                   | 21,465             | 25,752             | -16.6%        | 934                | 2197.2%      | 115,543             | 202,280             | -42.9%        | 69,582              | 66.1%         |
| Bad Debts                              | 12,849             | -                  | 0.0%          | 2,538              | 406.3%       | 60,340              | -                   | 0.0%          | (43,637)            | -238.3%       |
| <b>TOTAL REVENUE DEDUCTIONS</b>        | <b>\$ 103,419</b>  | <b>\$ 137,727</b>  | <b>-24.9%</b> | <b>\$ 54,242</b>   | <b>90.7%</b> | <b>\$ 916,246</b>   | <b>\$ 1,081,830</b> | <b>-15.3%</b> | <b>\$ 295,123</b>   | <b>210.5%</b> |
|  | <b>66.45%</b>      | <b>69.84%</b>      |               | <b>55.16%</b>      |              | <b>66.64%</b>       | <b>69.84%</b>       |               | <b>59.51%</b>       |               |
| <b>NET PATIENT REVENUE</b>             | <b>\$ 52,209</b>   | <b>\$ 59,470</b>   | <b>-12.2%</b> | <b>\$ 44,098</b>   | <b>18.4%</b> | <b>\$ 458,707</b>   | <b>\$ 467,133</b>   | <b>-1.8%</b>  | <b>\$ 200,788</b>   | <b>128.5%</b> |
| <b><u>OTHER REVENUE</u></b>            |                    |                    |               |                    |              |                     |                     |               |                     |               |
| FHC Other Revenue                      | \$ -               | \$ -               | 0.0%          | \$ -               | 0.0%         | \$ -                | \$ -                | 0.0%          | \$ -                | 0.0%          |
| <b>TOTAL OTHER REVENUE</b>             | <b>\$ -</b>        | <b>\$ -</b>        | <b>0.0%</b>   | <b>\$ -</b>        | <b>0.0%</b>  | <b>\$ -</b>         | <b>\$ -</b>         | <b>0.0%</b>   | <b>\$ -</b>         | <b>0.0%</b>   |
| <b>NET OPERATING REVENUE</b>           | <b>\$ 52,209</b>   | <b>\$ 59,470</b>   | <b>-12.2%</b> | <b>\$ 44,098</b>   | <b>18.4%</b> | <b>\$ 458,707</b>   | <b>\$ 467,133</b>   | <b>-1.8%</b>  | <b>\$ 200,788</b>   | <b>128.5%</b> |
| <b><u>OPERATING EXPENSE</u></b>        |                    |                    |               |                    |              |                     |                     |               |                     |               |
| Salaries and Wages                     | \$ 6,561           | \$ 31,227          | -79.0%        | \$ 5,331           | 23.1%        | \$ 56,350           | \$ 240,586          | -76.6%        | \$ 61,271           | -8.0%         |
| Benefits                               | (8,372)            | 8,603              | -197.3%       | 2,304              | -463.4%      | 4,586               | 68,599              | -93.3%        | 17,434              | -73.7%        |
| Physician Services                     | 57,769             | 45,750             | 26.3%         | 33,560             | 72.1%        | 346,184             | 411,750             | -15.9%        | 191,894             | 80.4%         |
| Cost of Drugs Sold                     | 1,182              | 11,889             | -90.1%        | 5,491              | -78.5%       | 33,752              | 93,389              | -63.9%        | 19,458              | 73.5%         |
| Supplies                               | 1,930              | 6,158              | -68.7%        | 164                | 1078.0%      | 17,419              | 48,522              | -64.1%        | 2,911               | 498.4%        |
| Utilities                              | 2,971              | 2,510              | 18.4%         | 2,510              | 18.3%        | 23,762              | 25,102              | -5.3%         | 25,101              | -5.3%         |
| Repairs and Maintenance                | -                  | -                  | 0.0%          | -                  | 100.0%       | -                   | -                   | 0.0%          | -                   | 100.0%        |
| Other Expense                          | -                  | -                  | 0.0%          | -                  | 0.0%         | -                   | -                   | 0.0%          | -                   | 0.0%          |
| <b>TOTAL OPERATING EXPENSES</b>        | <b>\$ 62,041</b>   | <b>\$ 106,137</b>  | <b>-41.5%</b> | <b>\$ 49,361</b>   | <b>25.7%</b> | <b>\$ 482,053</b>   | <b>\$ 887,948</b>   | <b>-45.7%</b> | <b>\$ 318,069</b>   | <b>51.6%</b>  |
| Depreciation/Amortization              | \$ 25,992          | \$ 28,830          | -9.8%         | \$ 28,197          | -7.8%        | \$ 234,272          | \$ 262,347          | -10.7%        | \$ 262,793          | -10.9%        |
| <b>TOTAL OPERATING COSTS</b>           | <b>\$ 88,033</b>   | <b>\$ 134,967</b>  | <b>-34.8%</b> | <b>\$ 77,558</b>   | <b>13.5%</b> | <b>\$ 716,325</b>   | <b>\$ 1,150,295</b> | <b>-37.7%</b> | <b>\$ 580,863</b>   | <b>23.3%</b>  |
| <b>NET GAIN (LOSS) FROM OPERATIONS</b> | <b>\$ (35,824)</b> | <b>\$ (75,497)</b> | <b>-52.5%</b> | <b>\$ (33,460)</b> | <b>7.1%</b>  | <b>\$ (257,618)</b> | <b>\$ (683,162)</b> | <b>-62.3%</b> | <b>\$ (380,075)</b> | <b>-32.2%</b> |
| Operating Margin                       | -68.62%            | -126.95%           | -45.9%        | -75.88%            | -9.6%        | -56.16%             | -146.25%            | -61.6%        | -189.29%            | -70.3%        |

|                                     | CURRENT MONTH |        |        |        |        | YEAR TO DATE |        |        |        |        |
|-------------------------------------|---------------|--------|--------|--------|--------|--------------|--------|--------|--------|--------|
|                                     |               |        |        |        |        |              |        |        |        |        |
| Total Visits                        | 576           | 634    | -9.1%  | 362    | 59.1%  | 5,004        | 4,980  | 0.5%   |        | 0.0%   |
| Average Revenue per Office Visit    | 270.19        | 311.04 | -13.1% | 271.66 | -0.5%  | 274.77       | 311.04 | -11.7% | 309.36 | -11.2% |
| Hospital FTE's (Salaries and Wages) | 2.3           | 8.5    | -72.7% | 3.6    | -35.0% | 2.5          | 7.3    | -66.3% | 2.5    | -0.4%  |

**ECTOR COUNTY HOSPITAL DISTRICT  
FAMILY HEALTH CLINIC - JBS - OPERATIONS SUMMARY  
JUNE 2022**

|  | CURRENT MONTH     |                    |                |                 |                  | YEAR TO DATE        |                     |                |                 |                  |
|--|-------------------|--------------------|----------------|-----------------|------------------|---------------------|---------------------|----------------|-----------------|------------------|
|  | ACTUAL            | BUDGET             | BUDGET VAR     | PRIOR YR        | PRIOR YR VAR     | ACTUAL              | BUDGET              | BUDGET VAR     | PRIOR YR        | PRIOR YR VAR     |
| <b><u>PATIENT REVENUE</u></b>          |                   |                    |                |                 |                  |                     |                     |                |                 |                  |
| Outpatient Revenue                     | \$ 188,881        | \$ 161,650         | 16.8%          | \$ -            | 100.0%           | \$ 2,170,880        | \$ 1,686,040        | 28.8%          | \$ -            | 100.0%           |
| <b>TOTAL PATIENT REVENUE</b>           | <b>\$ 188,881</b> | <b>\$ 161,650</b>  | <b>16.8%</b>   | <b>\$ -</b>     | <b>100.0%</b>    | <b>\$ 2,170,880</b> | <b>\$ 1,686,040</b> | <b>28.8%</b>   | <b>\$ -</b>     | <b>100.0%</b>    |
| <b><u>DEDUCTIONS FROM REVENUE</u></b>  |                   |                    |                |                 |                  |                     |                     |                |                 |                  |
| Contractual Adjustments                | \$ 74,689         | \$ 64,850          | 15.2%          | \$ -            | 100.0%           | \$ 1,228,342        | \$ 676,399          | 81.6%          | \$ -            | 100.0%           |
| Self Pay Adjustments                   | (2,643)           | 18,604             | -114.2%        | -               | 100.0%           | 70,507              | 194,041             | -63.7%         | -               | 100.0%           |
| Bad Debts                              | (55,942)          | 3,811              | -1567.9%       | -               | 100.0%           | 137,267             | 39,745              | 245.4%         | -               | 100.0%           |
| <b>TOTAL REVENUE DEDUCTIONS</b>        | <b>\$ 16,103</b>  | <b>\$ 87,265</b>   | <b>-81.5%</b>  | <b>\$ -</b>     | <b>100.0%</b>    | <b>\$ 1,436,117</b> | <b>\$ 910,185</b>   | <b>57.8%</b>   | <b>\$ -</b>     | <b>100.0%</b>    |
|  | <b>8.53%</b>      | <b>53.98%</b>      |                | <b>0.00%</b>    |                  | <b>66.15%</b>       | <b>53.98%</b>       |                | <b>0.00%</b>    |                  |
| <b>NET PATIENT REVENUE</b>             | <b>\$ 172,777</b> | <b>\$ 74,385</b>   | <b>132.3%</b>  | <b>\$ -</b>     | <b>100.0%</b>    | <b>\$ 734,763</b>   | <b>\$ 775,855</b>   | <b>-5.3%</b>   | <b>\$ -</b>     | <b>100.0%</b>    |
| <b><u>OTHER REVENUE</u></b>            |                   |                    |                |                 |                  |                     |                     |                |                 |                  |
| FHC Other Revenue                      | \$ -              | \$ -               | 0.0%           | \$ -            | 0.0%             | \$ -                | \$ -                | 0.0%           | \$ -            | 0.0%             |
| <b>TOTAL OTHER REVENUE</b>             | <b>\$ -</b>       | <b>\$ -</b>        | <b>0.0%</b>    | <b>\$ -</b>     | <b>0.0%</b>      | <b>\$ -</b>         | <b>\$ -</b>         | <b>0.0%</b>    | <b>\$ -</b>     | <b>0.0%</b>      |
| <b>NET OPERATING REVENUE</b>           | <b>\$ 172,777</b> | <b>\$ 74,385</b>   | <b>132.3%</b>  | <b>\$ -</b>     | <b>100.0%</b>    | <b>\$ 734,763</b>   | <b>\$ 775,855</b>   | <b>-5.3%</b>   | <b>\$ -</b>     | <b>100.0%</b>    |
| <b><u>OPERATING EXPENSE</u></b>        |                   |                    |                |                 |                  |                     |                     |                |                 |                  |
| Salaries and Wages                     | \$ 16,555         | \$ 23,326          | -29.0%         | \$ -            | 100.0%           | \$ 120,912          | \$ 237,933          | -49.2%         | \$ -            | 100.0%           |
| Benefits                               | (21,125)          | 6,426              | -428.7%        | -               | 100.0%           | 9,840               | 67,842              | -85.5%         | -               | 100.0%           |
| Physician Services                     | 43,602            | 42,492             | 2.6%           | -               | 100.0%           | 391,666             | 382,428             | 2.4%           | -               | 100.0%           |
| Cost of Drugs Sold                     | 22,293            | -                  | 0.0%           | -               | 100.0%           | 125,436             | -                   | 100.0%         | -               | 100.0%           |
| Supplies                               | 1,159             | 11,188             | -89.6%         | 444             | 161.0%           | 15,169              | 116,693             | -87.0%         | 444             | 3316.5%          |
| Utilities                              | -                 | 2,789              | -100.0%        | -               | 100.0%           | -                   | 25,101              | -100.0%        | -               | 100.0%           |
| Repairs and Maintenance                | -                 | 417                | -100.0%        | -               | 100.0%           | -                   | 3,753               | -100.0%        | -               | 100.0%           |
| Other Expense                          | -                 | 417                | -100.0%        | -               | 0.0%             | -                   | 3,753               | -100.0%        | -               | 0.0%             |
| <b>TOTAL OPERATING EXPENSES</b>        | <b>\$ 62,484</b>  | <b>\$ 87,555</b>   | <b>-28.6%</b>  | <b>\$ 444</b>   | <b>13972.9%</b>  | <b>\$ 663,023</b>   | <b>\$ 842,003</b>   | <b>-21.3%</b>  | <b>\$ 444</b>   | <b>149229.5%</b> |
| Depreciation/Amortization              | \$ 75             | \$ -               | 0.0%           | \$ -            | 100.0%           | \$ 674              | \$ -                | 0.0%           | \$ -            | 100.0%           |
| <b>TOTAL OPERATING COSTS</b>           | <b>\$ 62,559</b>  | <b>\$ 87,555</b>   | <b>-28.5%</b>  | <b>\$ 444</b>   | <b>13989.8%</b>  | <b>\$ 663,697</b>   | <b>\$ 842,003</b>   | <b>-21.2%</b>  | <b>\$ 444</b>   | <b>149381.2%</b> |
| <b>NET GAIN (LOSS) FROM OPERATIONS</b> | <b>\$ 110,219</b> | <b>\$ (13,170)</b> | <b>-936.9%</b> | <b>\$ (444)</b> | <b>-24924.0%</b> | <b>\$ 71,066</b>    | <b>\$ (66,148)</b>  | <b>-207.4%</b> | <b>\$ (444)</b> | <b>-16105.9%</b> |
| Operating Margin                       | 63.79%            | -17.71%            | -460.3%        | 0.00%           | 100.0%           | 9.67%               | -8.53%              | -213.4%        | 0.00%           | 100.0%           |

|                                     | CURRENT MONTH |        |            |          |              | YEAR TO DATE |        |            |          |              |
|-------------------------------------|---------------|--------|------------|----------|--------------|--------------|--------|------------|----------|--------------|
|                                     | ACTUAL        | BUDGET | BUDGET VAR | PRIOR YR | PRIOR YR VAR | ACTUAL       | BUDGET | BUDGET VAR | PRIOR YR | PRIOR YR VAR |
| Medical Visits                      | 528           | 530    | -0.4%      | -        | 0.0%         | 5,837        | 5,528  | 5.6%       | -        | 0.0%         |
| Total Visits                        | 528           | 530    | -0.4%      | -        | 0.0%         | 5,837        | 5,528  | 5.6%       | -        | 0.0%         |
| Average Revenue per Office Visit    | 357.73        | 305.00 | 17.3%      | -        | 0.0%         | 371.92       | 305.00 | 21.9%      | -        | 0.0%         |
| Hospital FTE's (Salaries and Wages) | 5.4           | 7.2    | -25.2%     | -        | 0.0%         | 4.8          | 8.1    | -40.8%     | -        | 0.0%         |

**ECTOR COUNTY HOSPITAL DISTRICT  
FAMILY HEALTH CLINIC COMBINED  
JUNE 2022**

|              | MONTHLY REVENUE   |                   |                   |                   |               | YTD REVENUE         |                     |                     |                     |               |
|--------------|-------------------|-------------------|-------------------|-------------------|---------------|---------------------|---------------------|---------------------|---------------------|---------------|
|              | Clements          | West              | JBS               | Total             | %             | Clements            | West                | JBS                 | Total               | %             |
| Medicare     | \$ 25,058         | \$ 35,398         | \$ -              | \$ 60,456         | 13.1%         | \$ 320,883          | \$ 307,299          | \$ (808)            | \$ 627,374          | 12.4%         |
| Medicaid     | 27,399            | 37,863            | 122,108           | 187,371           | 40.4%         | 374,742             | 363,396             | 1,324,366           | 2,062,505           | 40.8%         |
| FAP          | -                 | -                 | -                 | -                 | 0.0%          | -                   | -                   | -                   | -                   | 0.0%          |
| Commercial   | 21,231            | 38,185            | 61,214            | 120,630           | 26.0%         | 244,458             | 325,464             | 777,597             | 1,347,518           | 26.7%         |
| Self Pay     | 43,254            | 37,913            | 2,959             | 84,125            | 18.2%         | 514,192             | 305,936             | 49,187              | 869,315             | 17.2%         |
| Other        | 1,773             | 6,269             | 2,600             | 10,641            | 2.3%          | 54,204              | 72,858              | 20,538              | 147,600             | 2.9%          |
| <b>Total</b> | <b>\$ 118,714</b> | <b>\$ 155,628</b> | <b>\$ 188,881</b> | <b>\$ 463,223</b> | <b>100.0%</b> | <b>\$ 1,508,478</b> | <b>\$ 1,374,953</b> | <b>\$ 2,170,880</b> | <b>\$ 5,054,311</b> | <b>100.0%</b> |

|              | MONTHLY PAYMENTS |                  |                   |                   |               | YEAR TO DATE PAYMENTS |                   |                   |                     |               |
|--------------|------------------|------------------|-------------------|-------------------|---------------|-----------------------|-------------------|-------------------|---------------------|---------------|
|              | Clements         | West             | JBS               | Total             | %             | Clements              | West              | JBS               | Total               | %             |
| Medicare     | \$ 8,073         | \$ 5,169         | -                 | \$ 13,242         | 3.6%          | \$ 125,531            | \$ 105,904        | \$ -              | \$ 231,435          | 11.9%         |
| Medicaid     | 40,471           | 23,642           | 207,951           | 272,063           | 73.8%         | 183,650               | 149,506           | 585,973           | 919,129             | 47.4%         |
| FAP          | -                | -                | -                 | -                 | 0.0%          | -                     | -                 | -                 | -                   | 0.0%          |
| Commercial   | 8,064            | 14,952           | 34,930            | 57,946            | 15.7%         | 88,503                | 112,063           | 351,337           | 551,902             | 28.5%         |
| Self Pay     | 9,048            | 8,362            | 4,399             | 21,809            | 5.9%          | 88,817                | 61,989            | 53,812            | 204,618             | 10.6%         |
| Other        | 355              | 1,177            | 2,082             | 3,615             | 1.0%          | 11,459                | 13,599            | 6,716             | 31,774              | 1.6%          |
| <b>Total</b> | <b>\$ 66,011</b> | <b>\$ 53,302</b> | <b>\$ 249,362</b> | <b>\$ 368,675</b> | <b>100.0%</b> | <b>\$ 497,960</b>     | <b>\$ 443,061</b> | <b>\$ 997,838</b> | <b>\$ 1,938,859</b> | <b>100.0%</b> |

**ECTOR COUNTY HOSPITAL DISTRICT  
FAMILY HEALTH CLINIC CLEMENTS  
JUNE 2022**

**REVENUE BY PAYOR**

|              | <b>CURRENT MONTH</b>     |               |                          |               | <b>YEAR TO DATE</b>      |               |                          |               |
|--------------|--------------------------|---------------|--------------------------|---------------|--------------------------|---------------|--------------------------|---------------|
|              | <b>CURRENT YEAR</b>      |               | <b>PRIOR YEAR</b>        |               | <b>CURRENT YEAR</b>      |               | <b>PRIOR YEAR</b>        |               |
|              | <b>GROSS<br/>REVENUE</b> | <b>%</b>      | <b>GROSS<br/>REVENUE</b> | <b>%</b>      | <b>GROSS<br/>REVENUE</b> | <b>%</b>      | <b>GROSS<br/>REVENUE</b> | <b>%</b>      |
| Medicare     | \$ 25,058                | 21.1%         | \$ 28,483                | 8.9%          | \$ 320,883               | 21.3%         | \$ 624,519               | 15.0%         |
| Medicaid     | 27,399                   | 23.1%         | 181,551                  | 56.4%         | 374,742                  | 24.9%         | 1,808,836                | 43.5%         |
| PHC          | -                        | 0.0%          | -                        | 0.0%          | -                        | 0.0%          | -                        | 0.0%          |
| Commercial   | 21,231                   | 17.9%         | 52,294                   | 16.3%         | 244,458                  | 16.2%         | 605,952                  | 14.6%         |
| Self Pay     | 43,254                   | 36.4%         | 45,041                   | 14.0%         | 514,192                  | 34.0%         | 972,116                  | 23.4%         |
| Other        | 1,773                    | 1.5%          | 14,141                   | 4.4%          | 54,204                   | 3.6%          | 147,094                  | 3.5%          |
| <b>TOTAL</b> | <b>\$ 118,714</b>        | <b>100.0%</b> | <b>\$ 321,510</b>        | <b>100.0%</b> | <b>\$ 1,508,478</b>      | <b>100.0%</b> | <b>\$ 4,158,517</b>      | <b>100.0%</b> |

**PAYMENTS BY PAYOR**

|              | <b>CURRENT MONTH</b> |               |                   |               | <b>YEAR TO DATE</b> |               |                     |               |
|--------------|----------------------|---------------|-------------------|---------------|---------------------|---------------|---------------------|---------------|
|              | <b>CURRENT YEAR</b>  |               | <b>PRIOR YEAR</b> |               | <b>CURRENT YEAR</b> |               | <b>PRIOR YEAR</b>   |               |
|              | <b>PAYMENTS</b>      | <b>%</b>      | <b>PAYMENTS</b>   | <b>%</b>      | <b>PAYMENTS</b>     | <b>%</b>      | <b>PAYMENTS</b>     | <b>%</b>      |
| Medicare     | 8,073                | 12.2%         | \$ 46,969         | 22.9%         | \$ 125,531          | 25.2%         | \$ 238,186          | 18.7%         |
| Medicaid     | 40,471               | 61.4%         | 97,321            | 47.4%         | 183,650             | 36.9%         | 642,045             | 50.6%         |
| PHC          | -                    | 0.0%          | -                 | 0.0%          | -                   | 0.0%          | -                   | 0.0%          |
| Commercial   | 8,064                | 12.2%         | 42,832            | 20.9%         | 88,503              | 17.8%         | 201,105             | 15.8%         |
| Self Pay     | 9,048                | 13.7%         | 14,443            | 7.0%          | 88,817              | 17.8%         | 163,690             | 12.9%         |
| Other        | 355                  | 0.5%          | 3,690             | 1.8%          | 11,459              | 2.3%          | 25,980              | 2.0%          |
| <b>TOTAL</b> | <b>\$ 66,011</b>     | <b>100.0%</b> | <b>\$ 205,256</b> | <b>100.0%</b> | <b>\$ 497,960</b>   | <b>100.0%</b> | <b>\$ 1,271,006</b> | <b>100.0%</b> |

**ECTOR COUNTY HOSPITAL DISTRICT  
FAMILY HEALTH CLINIC WEST UNIVERSITY  
JUNE 2022**

**REVENUE BY PAYOR**

|              | CURRENT MONTH     |               |                  |               | YEAR TO DATE        |               |                   |               |
|--------------|-------------------|---------------|------------------|---------------|---------------------|---------------|-------------------|---------------|
|              | CURRENT YEAR      |               | PRIOR YEAR       |               | CURRENT YEAR        |               | PRIOR YEAR        |               |
|              | GROSS REVENUE     | %             | GROSS REVENUE    | %             | GROSS REVENUE       | %             | GROSS REVENUE     | %             |
| Medicare     | \$ 35,398         | 22.7%         | \$ 34,778        | 35.4%         | \$ 307,299          | 22.3%         | \$ 140,768        | 28.4%         |
| Medicaid     | 37,863            | 24.4%         | \$ 24,635        | 25.1%         | 363,396             | 26.5%         | 128,845           | 26.0%         |
| PHC          | -                 | 0.0%          | \$ -             | 0.0%          | -                   | 0.0%          | -                 | 0.0%          |
| Commercial   | 38,185            | 24.5%         | \$ 24,153        | 24.6%         | 325,464             | 23.7%         | 118,513           | 23.9%         |
| Self Pay     | 37,913            | 24.4%         | \$ 14,268        | 14.5%         | 305,936             | 22.2%         | 100,749           | 20.3%         |
| Other        | 6,269             | 4.0%          | \$ 505           | 0.5%          | 72,858              | 5.3%          | 7,034             | 1.4%          |
| <b>TOTAL</b> | <b>\$ 155,628</b> | <b>100.0%</b> | <b>\$ 98,340</b> | <b>100.0%</b> | <b>\$ 1,374,953</b> | <b>100.0%</b> | <b>\$ 495,910</b> | <b>100.0%</b> |

**PAYMENTS BY PAYOR**

|              | CURRENT MONTH    |               |                  |               | YEAR TO DATE      |               |                   |               |
|--------------|------------------|---------------|------------------|---------------|-------------------|---------------|-------------------|---------------|
|              | CURRENT YEAR     |               | PRIOR YEAR       |               | CURRENT YEAR      |               | PRIOR YEAR        |               |
|              | PAYMENTS         | %             | PAYMENTS         | %             | PAYMENTS          | %             | PAYMENTS          | %             |
| Medicare     | \$ 5,169         | 9.7%          | \$ 22,804        | 37.1%         | \$ 105,904        | 23.9%         | \$ 51,740         | 25.3%         |
| Medicaid     | 23,642           | 44.3%         | 13,793           | 22.5%         | \$ 149,506        | 33.7%         | 47,670            | 23.3%         |
| PHC          | -                | 0.0%          | -                | 0.0%          | -                 | 0.0%          | -                 | 0.0%          |
| Commercial   | 14,952           | 28.1%         | 19,450           | 31.7%         | 112,063           | 25.3%         | 71,929            | 35.2%         |
| Self Pay     | 8,362            | 15.7%         | 5,380            | 8.8%          | 61,989            | 14.0%         | 29,594            | 14.5%         |
| Other        | 1,177            | 2.2%          | -                | 0.0%          | 13,599            | 3.1%          | 3,375             | 1.7%          |
| <b>TOTAL</b> | <b>\$ 53,302</b> | <b>100.0%</b> | <b>\$ 61,427</b> | <b>100.0%</b> | <b>\$ 443,060</b> | <b>100.0%</b> | <b>\$ 204,308</b> | <b>100.0%</b> |

**ECTOR COUNTY HOSPITAL DISTRICT  
FAMILY HEALTH CLINIC JBS  
JUNE 2022**

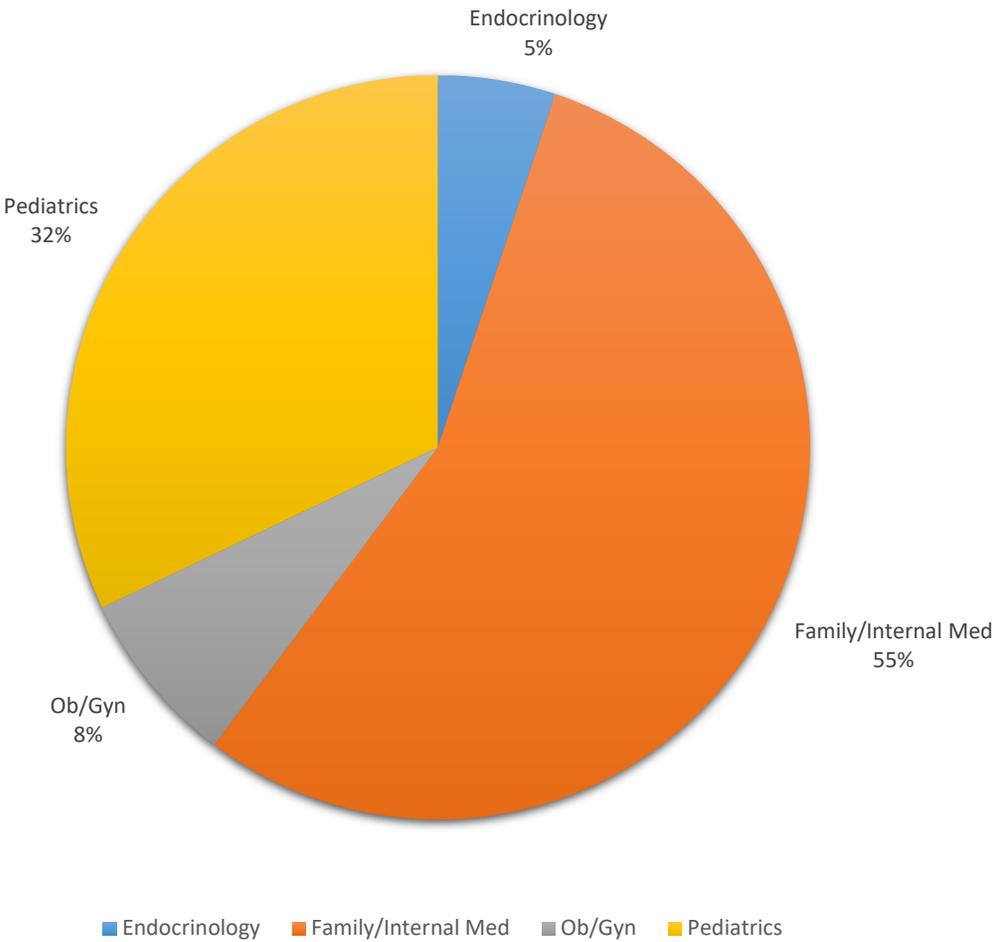
**REVENUE BY PAYOR**

|              | CURRENT MONTH     |               |               |             | YEAR TO DATE        |               |               |             |
|--------------|-------------------|---------------|---------------|-------------|---------------------|---------------|---------------|-------------|
|              | CURRENT YEAR      |               | PRIOR YEAR    |             | CURRENT YEAR        |               | PRIOR YEAR    |             |
|              | GROSS REVENUE     | %             | GROSS REVENUE | %           | GROSS REVENUE       | %             | GROSS REVENUE | %           |
| Medicare     | \$ -              | 0.0%          | \$ -          | 0.0%        | \$ (808)            | 0.0%          | \$ -          | 0.0%        |
| Medicaid     | 122,108           | 64.6%         | \$ -          | 0.0%        | 1,324,366           | 61.0%         | -             | 0.0%        |
| PHC          | -                 | 0.0%          | \$ -          | 0.0%        | -                   | 0.0%          | -             | 0.0%        |
| Commercial   | 61,214            | 32.4%         | \$ -          | 0.0%        | 777,597             | 35.8%         | -             | 0.0%        |
| Self Pay     | 2,959             | 1.6%          | \$ -          | 0.0%        | 49,187              | 2.3%          | -             | 0.0%        |
| Other        | 2,600             | 1.4%          | \$ -          | 0.0%        | 20,538              | 0.9%          | -             | 0.0%        |
| <b>TOTAL</b> | <b>\$ 188,881</b> | <b>100.0%</b> | <b>\$ -</b>   | <b>0.0%</b> | <b>\$ 2,170,880</b> | <b>100.0%</b> | <b>\$ -</b>   | <b>0.0%</b> |

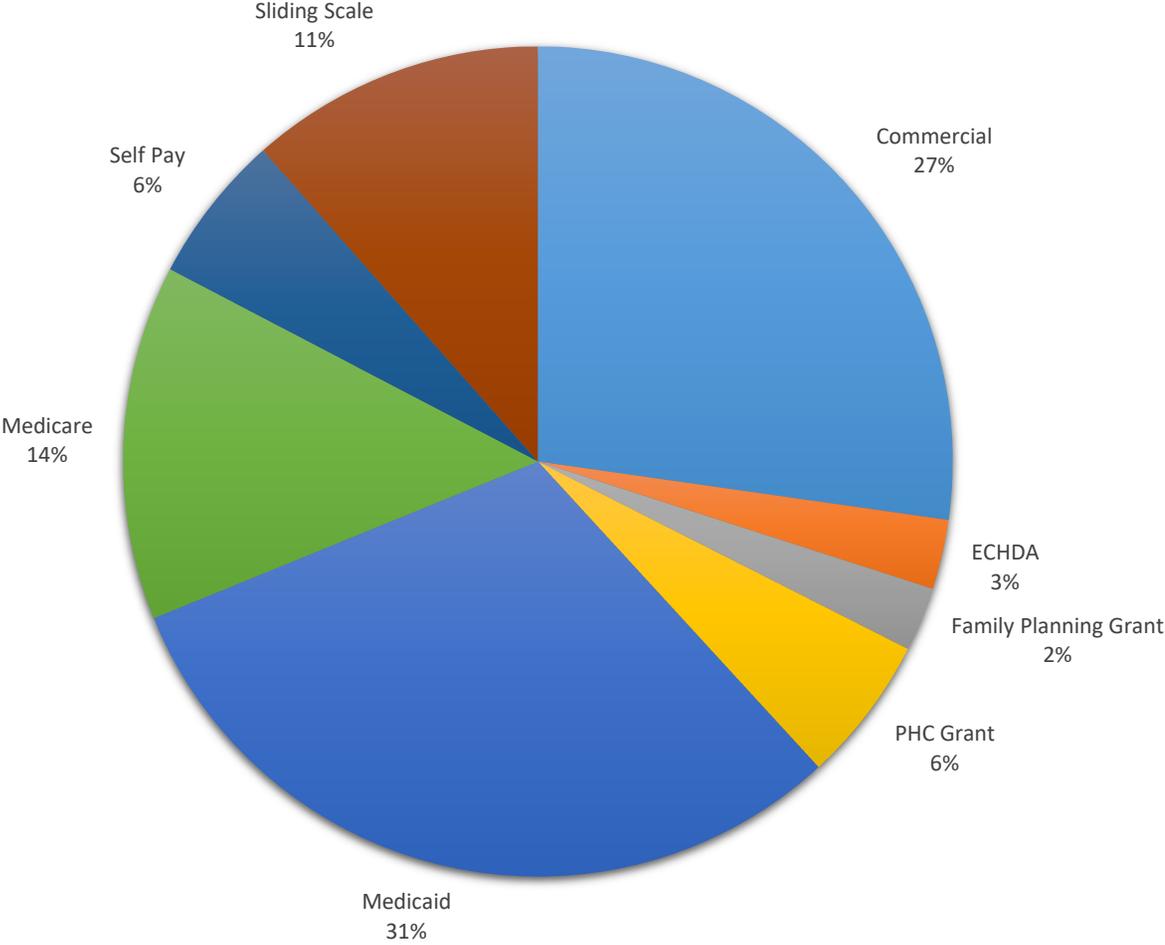
**PAYMENTS BY PAYOR**

|              | CURRENT MONTH     |               |             |             | YEAR TO DATE      |               |             |             |
|--------------|-------------------|---------------|-------------|-------------|-------------------|---------------|-------------|-------------|
|              | CURRENT YEAR      |               | PRIOR YEAR  |             | CURRENT YEAR      |               | PRIOR YEAR  |             |
|              | PAYMENTS          | %             | PAYMENTS    | %           | PAYMENTS          | %             | PAYMENTS    | %           |
| Medicare     | \$ -              | 0.0%          | \$ -        | 0.0%        | \$ -              | 0.0%          | \$ -        | 0.0%        |
| Medicaid     | 207,951           | 83.4%         | -           | 0.0%        | 585,973           | 58.7%         | -           | 0.0%        |
| PHC          | -                 | 0.0%          | -           | 0.0%        | -                 | 0.0%          | -           | 0.0%        |
| Commercial   | 34,930            | 14.0%         | -           | 0.0%        | 351,337           | 35.2%         | -           | 0.0%        |
| Self Pay     | 4,399             | 1.8%          | -           | 0.0%        | 53,812            | 5.4%          | -           | 0.0%        |
| Other        | 2,082             | 0.8%          | -           | 0.0%        | 6,716             | 0.7%          | -           | 0.0%        |
| <b>TOTAL</b> | <b>\$ 249,362</b> | <b>100.0%</b> | <b>\$ -</b> | <b>0.0%</b> | <b>\$ 997,839</b> | <b>100.0%</b> | <b>\$ -</b> | <b>0.0%</b> |

### FHC June Visits By Service

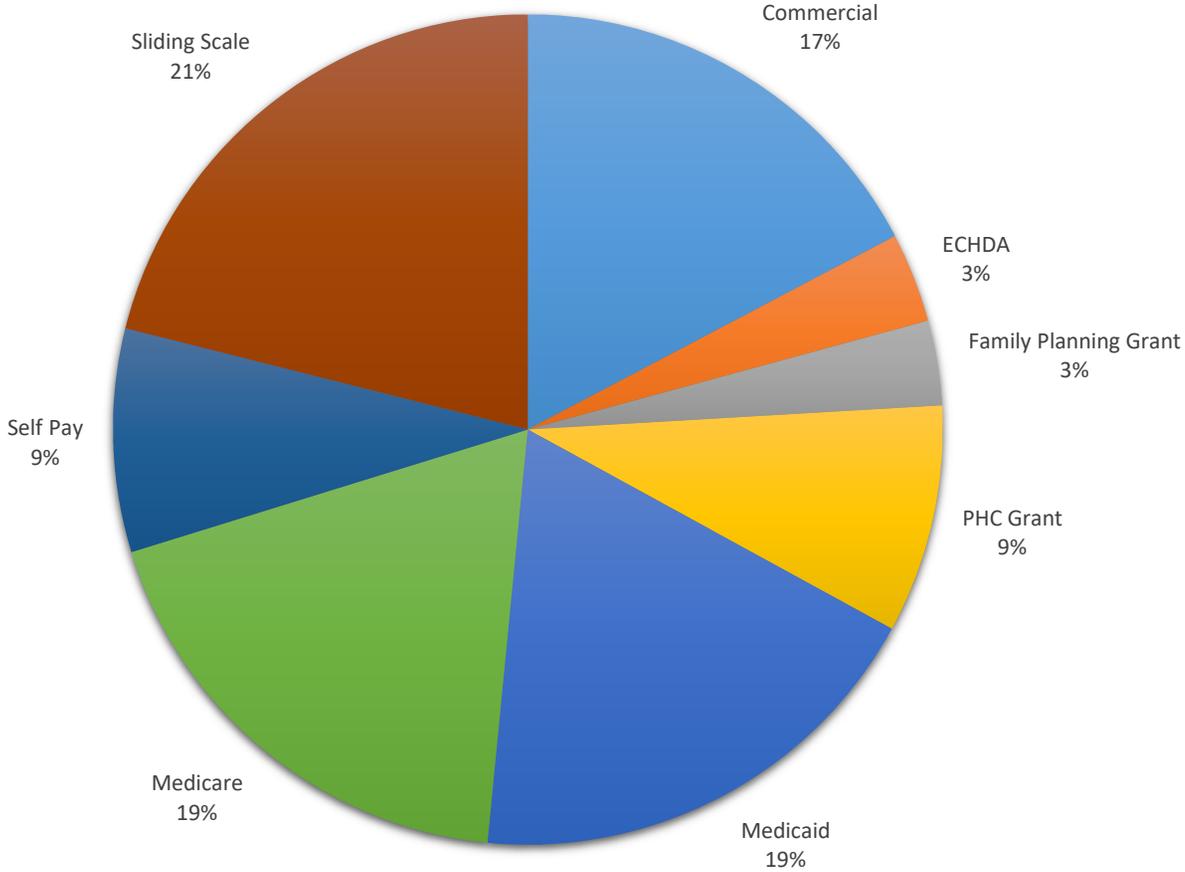


### FHC June Visits by Financial Class



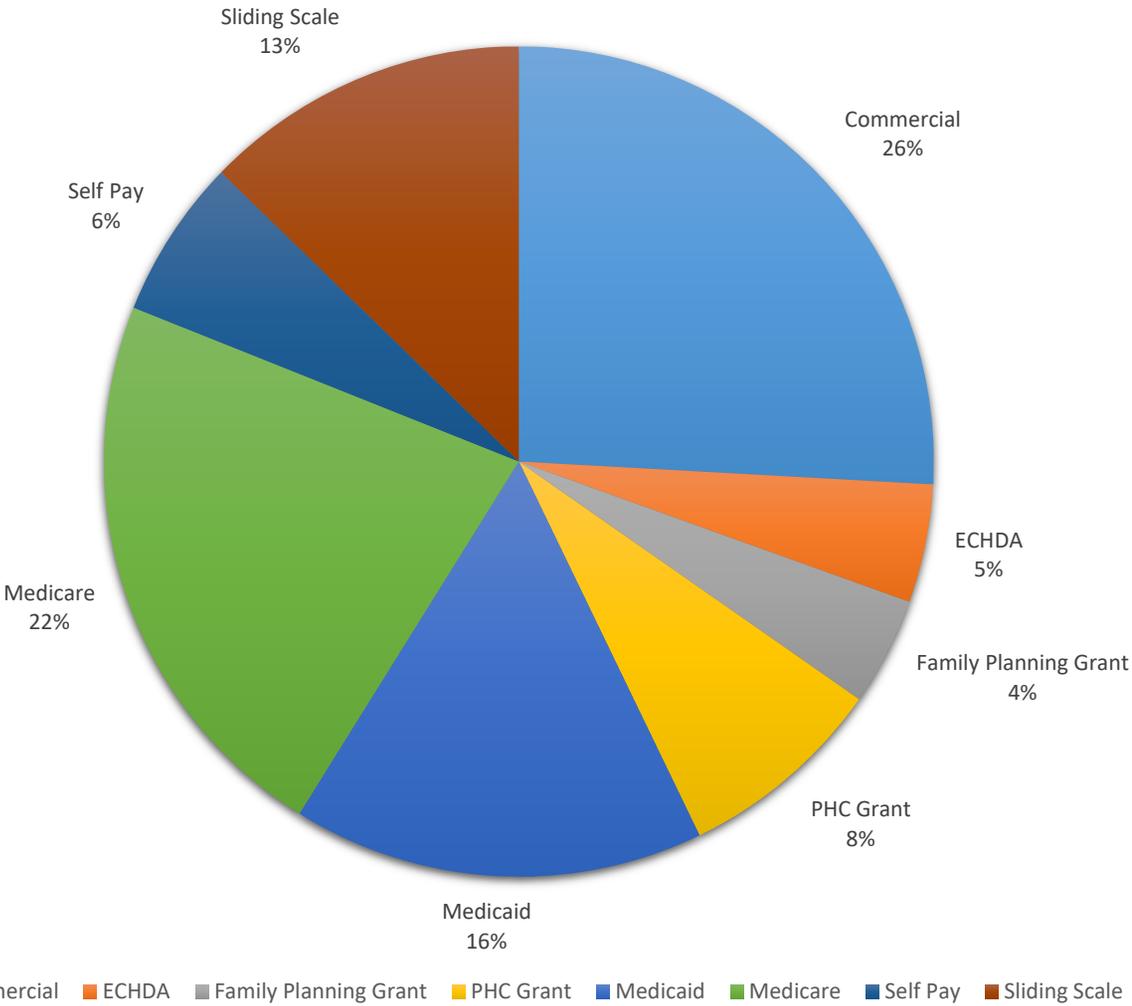
■ Commercial ■ ECHDA ■ Family Planning Grant ■ PHC Grant ■ Medicaid ■ Medicare ■ Self Pay ■ Sliding Scale

### FHC Clements June Visits by Financial Class

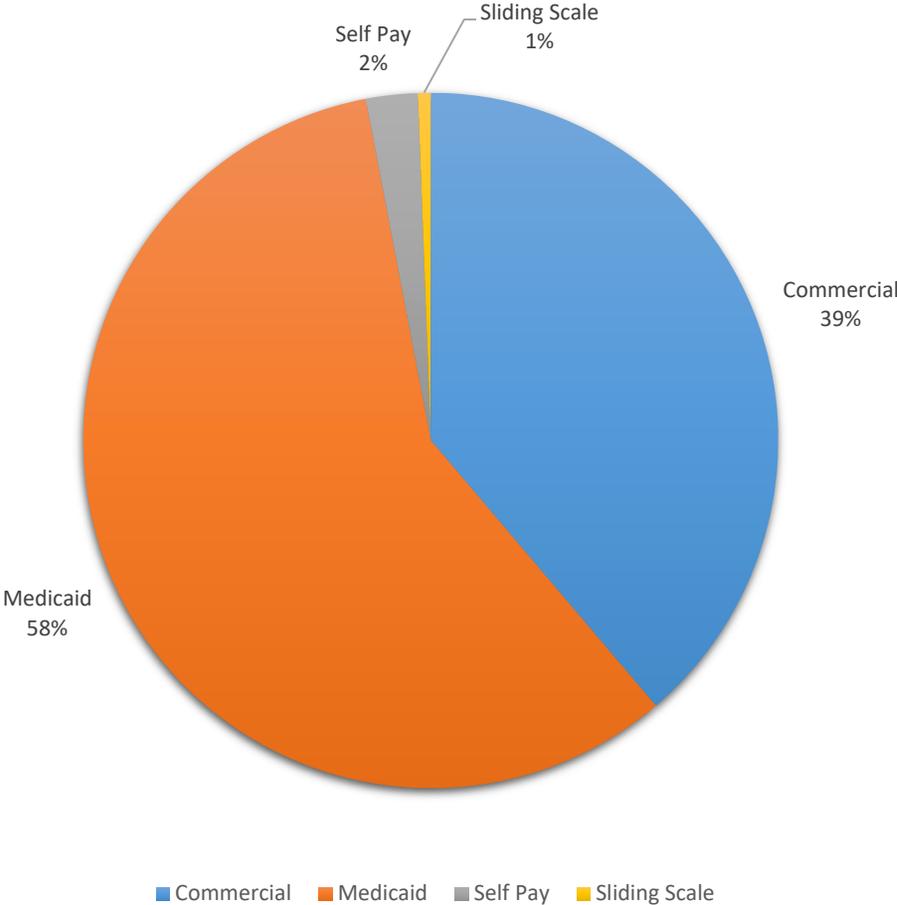


■ Commercial ■ ECHDA ■ Family Planning Grant ■ PHC Grant ■ Medicaid ■ Medicare ■ Self Pay ■ Sliding Scale

### FHC West University June Visits by Financial Class



### Healthy Kids Clinic June Visits by Financial Class



## FHC Executive Director's Report-August 2022

- **Staffing Update:** The Family Health Clinic has the following active open positions: 1 LVN
- **Telehealth Update:** For the month of June, telehealth visits accounted for less than 1% of the Clinic's total visits. We continue to provide telehealth services as an alternative option for sick and follow up visits.
- **Provider Update:** Bertha Nunez, FNP, will be joining our Healthy Kids Clinic on August 1, 2022. Dr Poudel's, Pediatrician, last day at the Healthy Kids Clinic will be September 30, 2022. He will be moving out of the area. We have begun the search for his replacement.
- **Community Events:** The Family Health Clinic participated in the Moonlight Market on Friday July 22<sup>nd</sup>. FHC provided blood pressure checks and promotional items at the event.

**ECHD BOARD OF DIRECTORS  
2022-2023 COMMITTEE ASSIGNMENTS  
Approved at the July 7, 2022 Board Meeting**

**Finance Committee (monthly)**

Wallace Dunn - Chair (VPRES)  
David Dunn  
Kathy Rhodes  
Donald Davenport, DO (COS)  
Jeff Pinnow, MD (VCOS)  
Russell Tippin (CEO)  
Steve Ewing (CFO)

**Long Range Planning Committee (ad hoc)**

David Dunn, Chair  
Bryn Dodd  
Wallace Dunn  
Russell Tippin (CEO)  
Matt Collins  
Donald Davenport, DO (COS)  
Jeff Pinnow, MD (VCOS)

**Bylaws Committee (ad hoc)**

Bryn Dodd, Chair  
Wallace Dunn  
Richard Herrera

**Audit Committee (quarterly)**

Wallace Dunn, Chair (VPRES)  
David Dunn  
Kathy Rhodes

**Executive Committee (ad hoc)**

Bryn Dodd, Chair (PRES)  
Wallace Dunn (VPRES)  
Don Hallmark

**Joint Conference Committee (monthly)**

Wallace Dunn  
Mary Lou Anderson  
Kathy Rhodes  
Donald Davenport, DO  
Jeff Pinnow, MD  
Russell Tippin (*ex officio*)

**PTRC (monthly)**

Wallace Dunn  
Bryn Dodd  
Russell Tippin  
Steve Ewing  
Steve Steen  
Adiel Alvarado  
Gingie Sredanovich

**Real Estate Management Committee (ad hoc)**

Don Hallmark  
David Dunn  
Kathy Rhodes  
Steve Ewing  
Matt Collins  
Steve Steen  
Adiel Alvarado

**MCH ProCare Board (monthly)**

Don Hallmark (*ex officio*)  
Mary Lou Anderson (*ex officio*)  
Bryn Dodd (*ex officio*)

**Compliance Committee (semi-monthly)**

Don Hallmark  
Kathy Rhodes

**MCHS Foundation**

Bryn Dodd (*ex officio*)

**Ector County Appraisal District**

David Dunn

**Local Government (property)**

David Dunn

**Executive Policy Committee**

Bryn Dodd, Chair  
Mary Lou Anderson  
Kathy Rhodes

**TIRZ Board**

Don Hallmark

Indicates a committee specified in the ECHD Board of Directors Bylaws



## Investor Statement

March 31, 2022 - June 30, 2022

**Prepared for**

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**ECTOR COUNTY HOSPITAL DISTRICT**

ECTOR COUNTY HOSPITAL DISTRICT  
PO BOX 7239  
Odessa, TX 79761

**Advisor**

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**Charles Brown, Jarrod Patterson**

Momentum Independent Network  
Managed Accounts

**ECTOR COUNTY HOSPITAL DISTRICT**  
**June 30, 2022**

**Yield Summary**

| <b>Sector</b>          | <b>Cost Basis</b>    | <b>Weighted Avg Yield</b> | <b>Market Value</b>  | <b>Gain/Loss</b>     |
|------------------------|----------------------|---------------------------|----------------------|----------------------|
| SHORT-TERM INVESTMENTS | \$ 72,023,246        | 1.01%                     | \$ 69,641,609        | \$ -2,381,634        |
| <b>Total</b>           | <b>\$ 72,023,246</b> | <b>1.01%</b>              | <b>\$ 69,641,609</b> | <b>\$ -2,381,634</b> |

|                              | <b>6/30/2022</b> | <b>6/30/2021</b> |
|------------------------------|------------------|------------------|
| <b>3 MONTH TREASURY BILL</b> | 1.72%            | 0.05%            |
| <b>5 YEAR TREASURY BILL</b>  | 3.01%            | 0.87%            |
| <b>10 YEAR TREASURY NOTE</b> | 2.98%            | 1.45%            |
| <b>30 YEAR TREASURY NOTE</b> | 3.14%            | 2.06%            |

The information is based on data received. Information supporting the recommendation is enclosed. Mutual funds, ETFs and variable products are sold by prospectus. Please consider the investment objectives, risks, charges, and expenses of the investment company carefully before investing. The prospectus contains this and other information about the investment company. Prospectuses may be obtained from the investment company or from your registered representative. Please read the prospectus carefully before investing. Investors should consider their individual investment time horizon and income tax brackets, both current and anticipated, when making an investment decision. ETFs trade like a stock and may trade for less than their net asset value. Asset allocation and Diversification does not ensure a profit and may not protect against loss in declining markets.

# ECTOR COUNTY HOSPITAL DISTRICT Reports: Rollup of All Accounts



Holdings Detail As of Jun 30, 2022

| Holdings   | Units      | Cost <sup>1</sup> | Portfolio Value | Gain/Loss <sup>2</sup> | Gain/Loss % | % of Portfolio | Dur  | Mat. Date    | Price    | YTM    | Yield <sup>3</sup> | S&P Rate |
|--|------------|-------------------|-----------------|------------------------|-------------|----------------|------|--------------|----------|--------|--------------------|----------|
| 26761549   |            | \$ 3,125,522      | \$ 2,951,475    | \$ -174,047            | -5.62 %     | 4.24 %         |      |              |          |        |                    |          |
| US Treasury 0.250 06/15/24   91282CCG4   | 1,600,000  | 1,600,007         | 1,518,560       | -81,447                | -5.09       | 2.18           | 1.90 | Jun 15, 2024 | \$ 94.91 | 0.25 % | —                  | NR       |
| FHLBanks 0.860 10/27/25 '22   3130APGW9  | 1,500,000  | 1,497,680         | 1,405,080       | -92,600                | -6.18       | 2.02           | 3.06 | Oct 27, 2025 | 93.67    | 0.90   | —                  | AA+      |
| Cash   |            | 27,835            | 27,835          |                        |             | 0.04           |      |              |          | —      | —                  | NR       |
| 38285456   |            | 23,314,781        | 22,659,989      | -654,791               | -2.82       | 32.54          |      |              |          |        |                    |          |
| US Treasury 0.250 06/15/24   91282CCG4   | 2,700,000  | 2,700,007         | 2,562,570       | -137,437               | -5.09       | 3.68           | 1.90 | Jun 15, 2024 | 94.91    | 0.25   | —                  | NR       |
| FHLBanks 0.860 10/27/25 '22   3130APGW9  | 500,000    | 499,240           | 468,360         | -30,880                | -6.19       | 0.67           | 3.06 | Oct 27, 2025 | 93.67    | 0.90   | —                  | AA+      |
| Farmer Mac 0.550 06/30/23 MTN   31422XRF1  | 20,000,000 | 20,013,875        | 19,527,400      | -486,475               | -2.43       | 28.04          | 0.96 | Jun 30, 2023 | 97.64    | 0.48   | —                  | NR       |
| Cash   |            | 101,659           | 101,659         |                        |             | 0.15           |      |              |          | —      | —                  | NR       |
| 26761610   |            | 2,299,677         | 2,181,178       | -118,499               | -5.39       | 3.13           |      |              |          |        |                    |          |
| US Treasury 0.250 06/15/24   91282CCG4   | 1,600,000  | 1,600,007         | 1,518,560       | -81,447                | -5.09       | 2.18           | 1.90 | Jun 15, 2024 | 94.91    | 0.25   | —                  | NR       |
| FHLBanks 0.860 10/27/25 '22   3130APGW9  | 600,000    | 599,084           | 562,032         | -37,052                | -6.18       | 0.81           | 3.06 | Oct 27, 2025 | 93.67    | 0.90   | —                  | AA+      |
| Cash   |            | 100,586           | 100,586         |                        |             | 0.14           |      |              |          | —      | —                  | NR       |
| 26761530   |            | 5,432,307         | 5,105,188       | -327,120               | -6.10       | 7.33           |      |              |          |        |                    |          |
| Freddie Mac 0.600 10/15/25 '22 MTN   3134GWYS9   | 750,000    | 740,772           | 690,135         | -50,638                | -6.84       | 0.99           | 3.13 | Oct 15, 2025 | 92.02    | 0.92   | —                  | NR       |
| Federal Farm 1.300 12/01/25 '23   3133ENGA2  | 4,600,000  | 4,620,906         | 4,344,424       | -276,482               | -5.98       | 6.24           | 2.92 | Dec 1, 2025  | 94.44    | 1.03   | —                  | AA+      |
| Cash   |            | 70,629            | 70,629          |                        |             | 0.10           |      |              |          | —      | —                  | NR       |
| 26761506   |            | 34,825,190        | 33,880,475      | -944,713               | -2.72       | 48.65          |      |              |          |        |                    |          |
| Federal Farm 2.580 04/18/24 '22   3133ENUS7  | 3,502,000  | 3,519,505         | 3,476,190       | -43,315                | -1.23       | 4.99           | 1.22 | Apr 18, 2024 | 99.26    | 1.42   | —                  | AA+      |
| US Treasury Bill 08/25/22   912796T58  | 6,000,000  | 5,986,626         | 5,986,440       | -186                   | 0.00        | 8.60           | 0.13 | Aug 25, 2022 | 99.77    | 0.67   | —                  | NR       |
| Freddie Mac 0.600 10/15/25 '22 MTN   3134GWYS9   | 2,700,000  | 2,666,729         | 2,484,486       | -182,243               | -6.83       | 3.57           | 3.13 | Oct 15, 2025 | 92.02    | 0.92   | —                  | NR       |
| Federal Farm 1.300 12/01/25 '23   3133ENGA2  | 3,000,000  | 3,013,641         | 2,833,320       | -180,321               | -5.98       | 4.07           | 2.92 | Dec 1, 2025  | 94.44    | 1.03   | —                  | AA+      |
| FHLBanks 0.860 10/27/25 '22   3130APGW9  | 2,300,000  | 2,296,432         | 2,154,456       | -141,976               | -6.18       | 3.09           | 3.06 | Oct 27, 2025 | 93.67    | 0.90   | —                  | AA+      |
| FHLBanks 1.050 07/25/24 '22   3130AQJ38  | 9,725,000  | 9,467,308         | 9,331,429       | -135,878               | -1.44       | 13.40          | 1.93 | Jul 25, 2024 | 95.95    | 2.27   | —                  | AA+      |
| US Treasury 1.750 03/15/25   91282CED9   | 6,859,000  | 6,845,054         | 6,638,209       | -206,845               | -3.02       | 9.53           | 2.58 | Mar 15, 2025 | 96.78    | 1.82   | —                  | NR       |
| Morgan Stanley Bk N A Cd 1.10000% 11/19/202   61765Q6N4  | 250,000    | 241,192           | 225,625         | -15,568                | -6.45       | 0.32           |      | Nov 19, 2026 | 90.25    | 1.89   | —                  | NR       |
| Goldman Bank USA 1.800 03/09/26   38149M2P7  | 250,000    | 250,005           | 236,520         | -13,485                | -5.39       | 0.34           | 3.49 | Mar 9, 2026  | 94.61    | 1.80   | —                  | NR       |
| MIDWEST INDPT BANKERS BANK JEFFERSON CITY MO CTF DEP<br>1.800% 03/16/26 DTD 03/16/22 CLB   59833LAY8 | 250,000    | 250,005           | 236,410         | -13,595                | -5.44       | 0.34           |      |              | 94.56    | 1.80   | —                  | NR       |
| Live Oak Banking 1.900 09/15/25   538036VN1  | 250,000    | 250,005           | 238,702         | -11,302                | -4.52       | 0.34           | 3.04 | Sep 15, 2025 | 95.48    | 1.90   | —                  | NR       |
| Cash   |            | 38,688            | 38,688          |                        |             | 0.06           |      |              |          | —      | —                  | NR       |
| 38285461   |            | 3,025,769         | 2,863,304       | -162,465               | -5.42       | 4.11           |      |              |          |        |                    |          |
| US Treasury 0.250 06/15/24   91282CCG4   | 2,100,000  | 2,100,007         | 1,993,110       | -106,897               | -5.09       | 2.86           | 1.90 | Jun 15, 2024 | 94.91    | 0.25   | —                  | NR       |

# ECTOR COUNTY HOSPITAL DISTRICT Reports: Rollup of All Accounts



Holdings Detail As of Jun 30, 2022

| Holdings                                | Units   | Cost <sup>1</sup> | Portfolio Value   | Gain/Loss <sup>2</sup> | Gain/Loss %  | % of Portfolio | Dur  | Mat. Date    | Price | YTM  | Yield <sup>3</sup> | S&P Rate |
|---|---------|-------------------|-------------------|------------------------|--------------|----------------|------|--------------|-------|------|--------------------|----------|
| FHLBanks 0.860 10/27/25 '22   3130APGW9 | 900,000 | 898,616           | 843,048           | -55,568                | -6.18        | 1.21           | 3.06 | Oct 27, 2025 | 93.67 | 0.90 | —                  | AA+      |
| Cash                                    |         | 27,146            | 27,146            |                        |              | 0.04           |      |              |       | —    | —                  | NR       |
| <b>Total</b>                            |         | <b>72,023,246</b> | <b>69,641,609</b> | <b>-2,381,634</b>      | <b>-3.32</b> |                |      |              |       |      | <b>0.90</b>        |          |

1 Cost basis values are not provided by the custodian in all cases, and should be independently verified from your original purchase records.

2 Capital gain/loss data presented here is a general guide and should not be relied upon in the preparation of your tax returns.

3 An indication of the current dividends and interest vs. the current market value of the holdings. The yield represents the current amount of income that is being generated from the portfolio without liquidating the principal or capital gains on the portfolio. However, the yield will fluctuate daily and current or past performance is not a guarantee of future results.

4 Net and Gross expense ratio data is obtained from a third party data provider and is believed to be accurate, but has not been verified by Envestnet.

These reports are not to be construed as an offer or the solicitation of an offer to buy or sell securities mentioned herein. Information contained in these reports is based on sources and data believed reliable. The information used to construct these reports was received via a variety of sources. These reports are for informational purposes only. These reports do not take the place of any brokerage statements, any fund company statements, or any tax forms. You are urged to compare this report with the statement you receive from your custodian covering the same period. Differences in positions may occur due to reporting dates used and whether certain assets are not maintained by your custodian. There may also be differences in the investment values shown due to the use of differing valuation sources and methods.

Note regarding loan balance: Your group annuity contract loan balance (if applicable) is not itemized in this report although it is reflected in your Contract Value. For more details regarding your loan balance please review your most recent group annuity statement or contact your Advisor who can assist you in obtaining this information.

# ECTOR COUNTY HOSPITAL DISTRICT Reports: Rollup of All Accounts



Bond Analysis As of Jun 30, 2022

## Overview <sup>1 2</sup>

|  |               |
|--|---------------|
| Total Number of Issues                                     | 18            |
| Face Value   | 70,936,000    |
| Market Value   | \$ 68,337,809 |
| Long/Intermediate Term Average S&P Rating <sup>3</sup>     | —             |
| Long/Intermediate Term Average Moody's Rating <sup>3</sup> | #Aaa          |

## Statistics <sup>1 2</sup>

|   |        |
|---|--------|
| Average Bond Yield <sup>4</sup>                 | 0.90 % |
| Average Yield to Maturity <sup>5</sup>          | 2.95 % |
| Average Yield to Worst <sup>6</sup>             | 2.95 % |
| Average Coupon                                  | 0.86 % |
| Average Modified Duration (Years) <sup>7</sup>  | 1.85   |
| Average Effective Duration (Years) <sup>8</sup> | 1.77   |
| Average Duration to Worst <sup>9</sup>          | 1.85   |
| Average Convexity (par) <sup>10</sup>           | 0.05   |

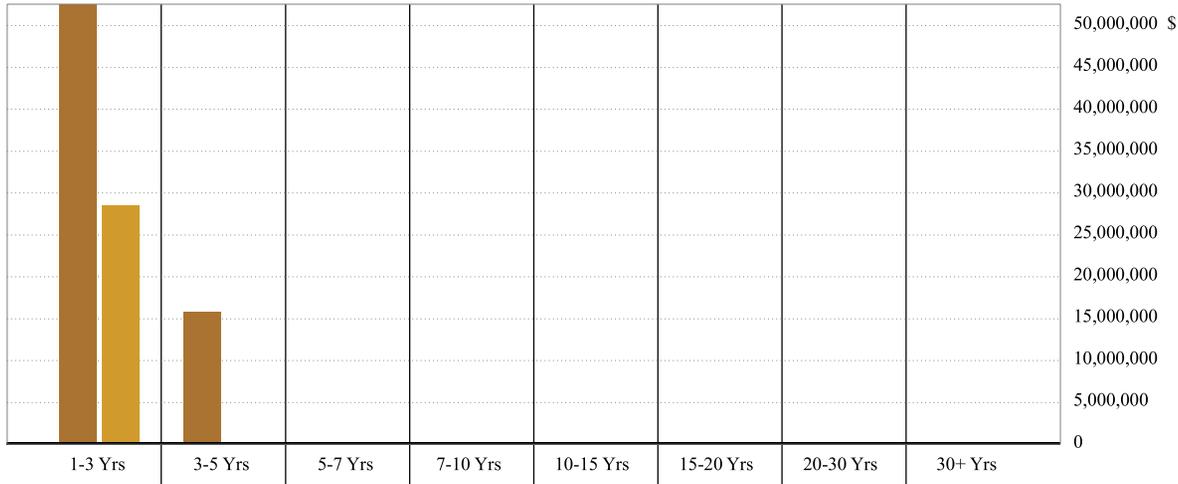
# ECTOR COUNTY HOSPITAL DISTRICT Reports: Rollup of All Accounts



Bond Analysis As of Jun 30, 2022

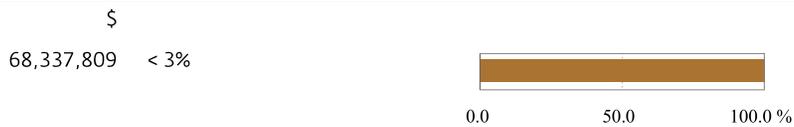
## Bond Maturity vs. Call Date Distribution

Maturity | Call Date

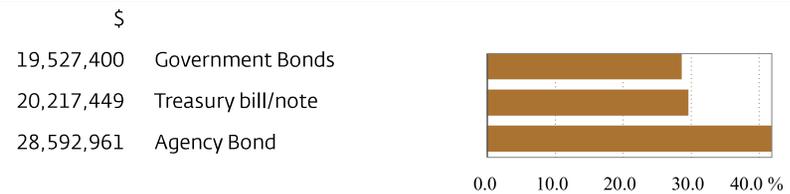


| Period       | Bond Maturity | Total % | Callable      | Total % |
|--------------|---------------|---------|---------------|---------|
| 1 to 3 Years | \$ 52,552,468 | 76.90 % | \$ 28,592,961 | 41.84 % |
| 3 to 5 Years | 15,785,341    | 23.10   | —             | —       |

## Bond Coupon Concentration <sup>11</sup>



## Bond Distribution by Type <sup>112</sup>

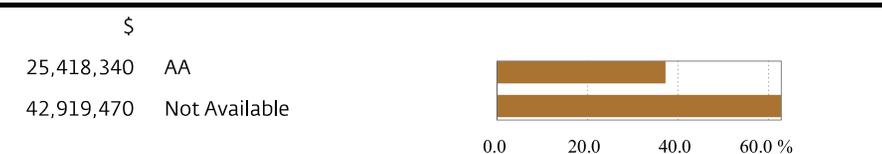


# ECTOR COUNTY HOSPITAL DISTRICT Reports: Rollup of All Accounts

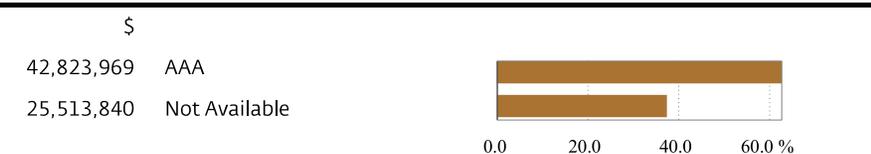


Bond Analysis As of Jun 30, 2022

## Bond Distribution by S&P Rating <sup>1 13 14</sup>



## Bond Distribution by Moody Rating <sup>1 15 14</sup>



These reports are not to be construed as an offer or the solicitation of an offer to buy or sell securities mentioned herein. Information contained in these reports is based on sources and data believed reliable. The information used to construct these reports was received via a variety of sources. These reports are for informational purposes only. These reports do not take the place of any brokerage statements, any fund company statements, or any tax forms. You are urged to compare this report with the statement you receive from your custodian covering the same period. Differences in positions may occur due to reporting dates used and whether certain assets are not maintained by your custodian. There may also be differences in the investment values shown due to the use of differing valuation sources and methods.

- 1 Bond type, statistics and rating information is provided by Refinitiv.
- 2 Data is weighted and calculated, if information is available on at least 50% of holdings in total bond market value. If information is available on less than 50%, the data is shown as 'n/a'.
- 3 Average credit quality gives a snapshot of the portfolio's overall credit quality. It is an average of each bond's credit rating, adjusted for its relative weighting in the portfolio. Bonds with one year to maturity at the time of issuance are considered cash and are not include in the Average Credit ratings.
- 4 Average Bond Yield is an indication of the interest earned vs. the current market value of the holdings. The yield represents the current amount of income that is being generated from the portfolio without liquidating the principal or capital gains on the portfolio. The Average Bond Yield will fluctuate daily and current or past performance is not a guarantee of future results.
- 5 Average Yield to Maturity is the yield of the bonds taking into account the price discount or premium over face value. It is calculated with the cash-flow assumption that the instruments trade to maturity and is averaged with the corresponding weights of the constituent bonds.
- 6 Average Yield To Worst is an arithmetic average of the Daily Yield To Worst which is the lowest amount an investor could earn if the bond is purchased at the current price and held until the bond matures or is called.
- 7 Average Modified Duration is a measurement of change in the value of a bond to a change in interest rates; it determines the effect a 100 basis point (1%) change in interest rates will have on the price of the bond. It is calculated with the cash-flow assumption that the instrument trades to maturity and is averaged with the corresponding weights of the constituent bonds.
- 8 Average Effective Duration is a simulated measure of duration which measures change in price for given change in rates. It is calculated using an option based model that accounts for embedded options and is averaged with the corresponding weights of the constituent bonds.
- 9 Average Duration to Worst represents the percentage change in value per unit shift in the yield curve. It is calculated using certain cash flow assumptions and is averaged with the corresponding weights of the constituent bonds.
- 10 Convexity is the measure of the sensitivity of a bond's price to a change in yield. A high convexity bond is more sensitive to changes in interest rates and should consequently witness larger fluctuations in price when interest rates move. The opposite is true of low convexity bonds, whose prices don't fluctuate as much when interest rates change. Average convexity is calculated using certain cash flow assumptions and is averaged with the corresponding weights of the constituent bonds.
- 11 The Group By Bond Coupon Concentration Holdings Report includes only Bonds Holdings.
- 12 The Group By Bond Distribution by Type Holdings Report includes only Bonds Holdings.
- 13 The Group By Bond Distribution by S&P Rating Holdings Report includes only Bonds Holdings.
- 14 Parent style classifications are provided by Morningstar, Inc. and mapped into one of the style classifications supported on this platform. Sector information is provided by Morningstar. Bond type and rating information is provided by Refinitiv.
- 15 The Group By Bond Distribution by Moody Rating Holdings Report includes only Bonds Holdings.



# ECTOR COUNTY HOSPITAL DISTRICT

Investment Portfolio

June 30, 2022

Charles Brown, Jarrod Patterson  
Momentum Independent Network

*All prices and values reflected in this report are captured from the current Hilltop Securities statements.*

*"This report is given as a courtesy to our clients. Hilltop Securities makes no warranties as to the completeness or accuracy of this information and specifically disclaims any liability arising from your use or reliance on this information. Hilltop Securities does not offer tax advice. You are solely responsible for the accuracy of cost basis and gain/loss information reported to tax authorities."*

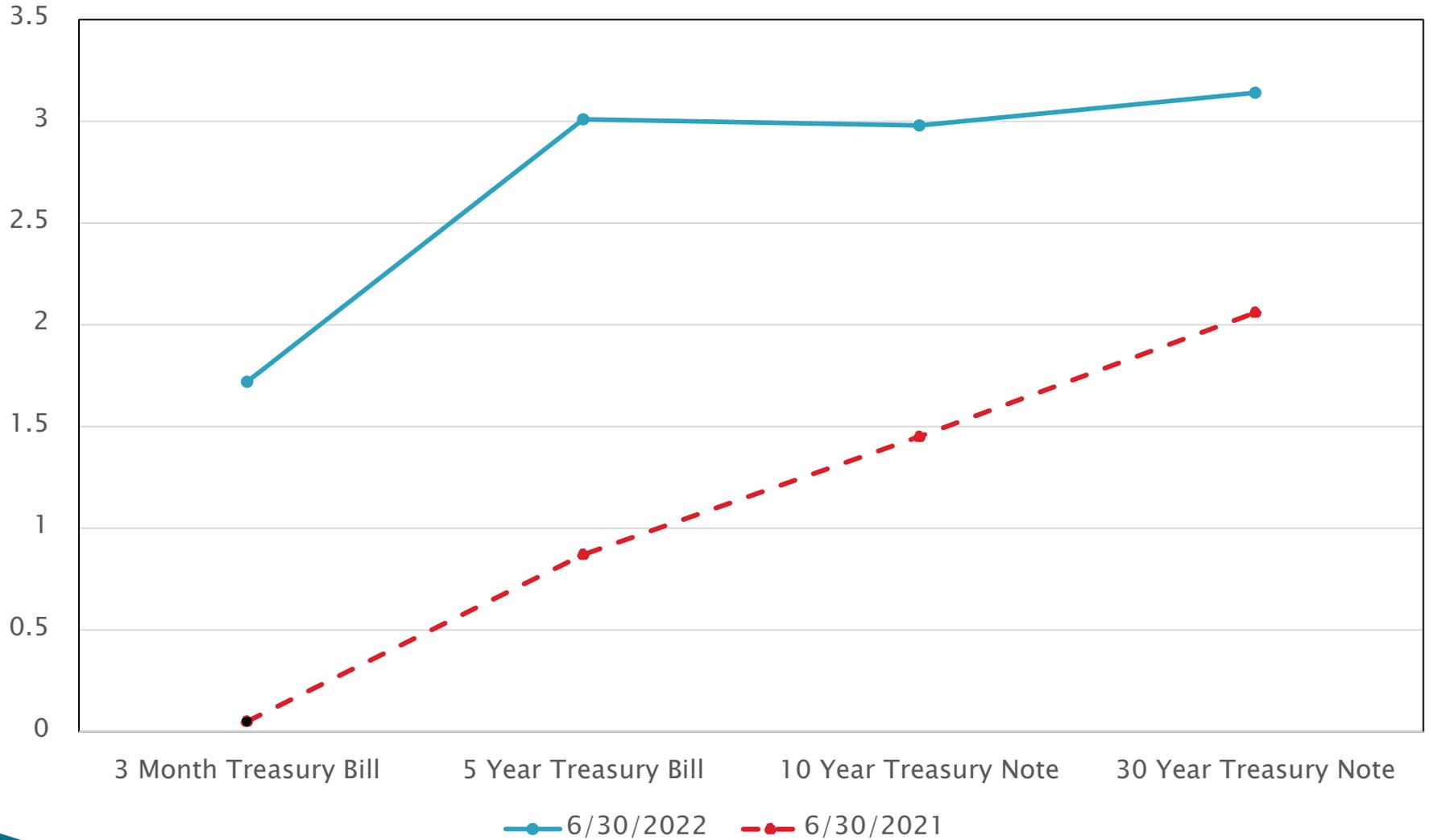
**ECTOR COUNTY HOSPITAL DISTRICT**  
**June 30, 2022**

**Yield Summary**

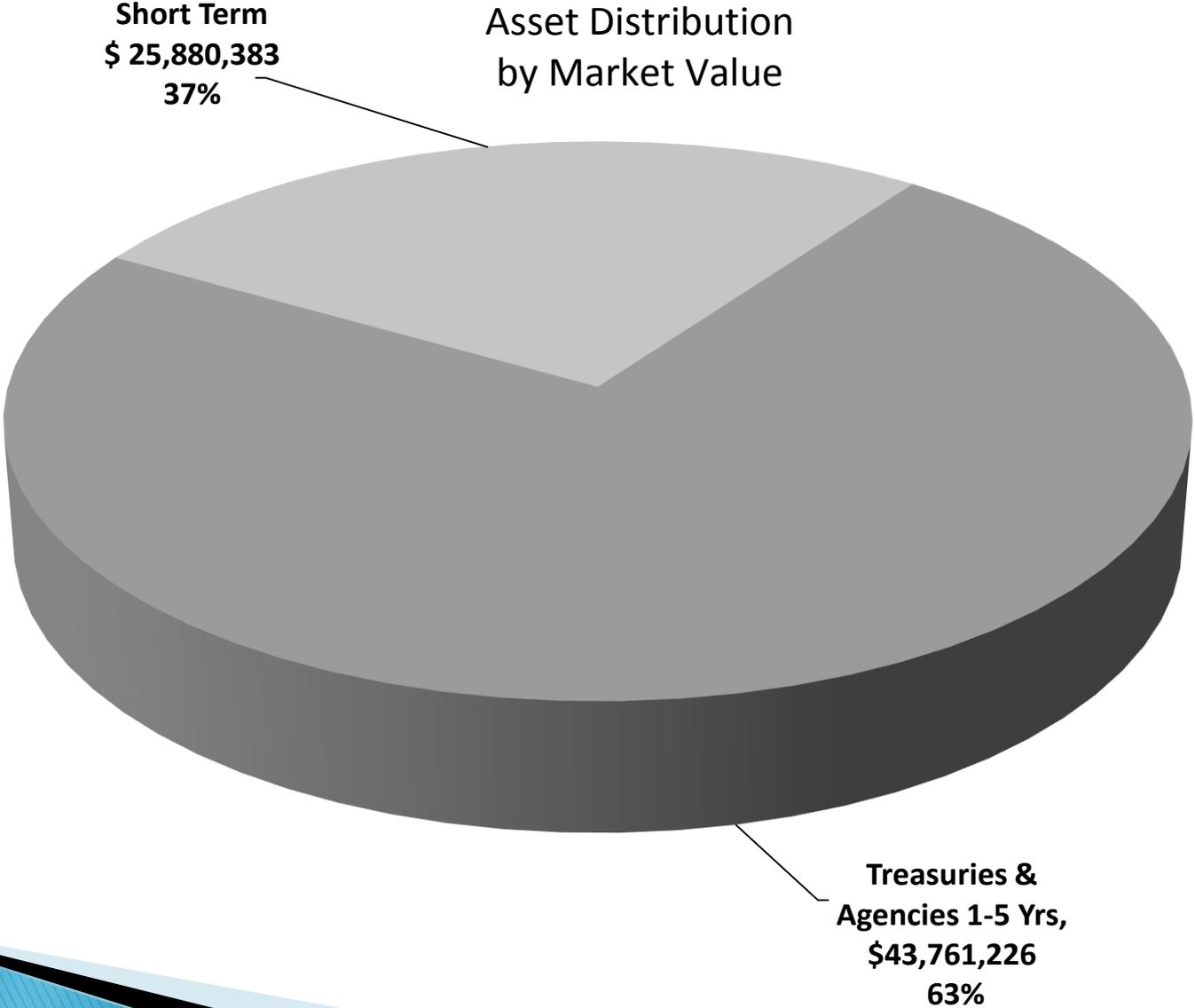
| <b>Sector</b>          | <b>Cost Basis</b>    | <b>Weighted Avg Yield</b> | <b>Market Value</b>  | <b>Gain/Loss</b>     |
|------------------------|----------------------|---------------------------|----------------------|----------------------|
| SHORT-TERM INVESTMENTS | \$ 72,023,246        | 1.01%                     | \$ 69,641,609        | \$ -2,381,634        |
| <b>Total</b>           | <b>\$ 72,023,246</b> | <b>1.01%</b>              | <b>\$ 69,641,609</b> | <b>\$ -2,381,634</b> |

|                              | <b>6/30/2022</b> | <b>6/30/2021</b> |
|------------------------------|------------------|------------------|
| <b>3 MONTH TREASURY BILL</b> | 1.72%            | 0.05%            |
| <b>5 YEAR TREASURY BILL</b>  | 3.01%            | 0.87%            |
| <b>10 YEAR TREASURY NOTE</b> | 2.98%            | 1.45%            |
| <b>30 YEAR TREASURY NOTE</b> | 3.14%            | 2.06%            |

# Yield Curve



# Asset Distribution by Market Value



**Charles Brown and Jarrod Patterson,  
Financial Consultants  
600 Strada Circle Suite 210  
Mansfield, TX 76063  
979-249-2545**

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It is important to review and save all source documents provided by a product sponsor or brokerage firm which may contain notices, disclosures and other information important to you and may also serve as a reference. All prices and values reflected in this report are captured from the current MIN statements.

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**MEMORANDUM**

TO: Russell Tippin, President and Chief Executive Officer

FROM: Steve Ewing, Chief Financial Officer

RE: **Quarterly Investment Report – Third Quarter 2022**

DATE: August 2, 2022

The Investment Report of Ector County Hospital District for the third quarter ended June 30, 2022, will be presented at the Finance Committee meeting August 2, 2022. This report was prepared to provide the Hospital President and Chief Financial Officer and Board of Directors information as required under the Public Funds Investment Act. Investments purchased during the third quarter of fiscal 2022 met the requirements of the Investment Policy and the Public Funds Investment Act.

To the best of my knowledge, as of June 30, 2022, the investment portfolio is in compliance with the Public Funds Investment Act and with the District's Investment Policy.

  
\_\_\_\_\_  
Steve Ewing  
Investment Officer

**ECTOR COUNTY HOSPITAL DISTRICT  
MONTHLY STATISTICAL REPORT  
JUNE 2022**

|  | CURRENT MONTH |               |               |               |               | YEAR-TO-DATE  |               |               |               |              |
|--|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|--------------|
|  | ACTUAL        | BUDGET        |               | PRIOR YEAR    |               | ACTUAL        | BUDGET        |               | PRIOR YEAR    |              |
|  |               | AMOUNT        | VAR.%         | AMOUNT        | VAR.%         |               | AMOUNT        | VAR.%         | AMOUNT        | VAR.%        |
| <b>Hospital InPatient Admissions</b>   |               |               |               |               |               |               |               |               |               |              |
| Acute / Adult                          | 892           | 1,045         | -14.6%        | 1,083         | -17.6%        | 8,533         | 9,039         | -5.6%         | 8,974         | -4.9%        |
| Neonatal ICU (NICU)                    | 33            | 26            | 26.9%         | 23            | 43.5%         | 211           | 227           | -7.0%         | 202           | 4.5%         |
| <b>Total Admissions</b>                | <b>925</b>    | <b>1,071</b>  | <b>-13.6%</b> | <b>1,106</b>  | <b>-16.4%</b> | <b>8,744</b>  | <b>9,266</b>  | <b>-5.6%</b>  | <b>9,176</b>  | <b>-4.7%</b> |
| <b>Patient Days</b>                    |               |               |               |               |               |               |               |               |               |              |
| Adult & Pediatric                      | 3,602         | 3,843         | -6.3%         | 4,256         | -15.4%        | 39,285        | 33,240        | 18.2%         | 37,814        | 3.9%         |
| ICU                                    | 426           | 417           | 2.2%          | 403           | 5.7%          | 4,122         | 3,609         | 14.2%         | 3,984         | 3.5%         |
| CCU                                    | 380           | 300           | 26.7%         | 339           | 12.1%         | 3,480         | 2,596         | 34.1%         | 3,498         | -0.5%        |
| NICU                                   | 545           | 403           | 35.2%         | 259           | 110.4%        | 2,720         | 3,480         | -21.8%        | 2,723         | -0.1%        |
| <b>Total Patient Days</b>              | <b>4,953</b>  | <b>4,963</b>  | <b>-0.2%</b>  | <b>5,257</b>  | <b>-5.8%</b>  | <b>49,607</b> | <b>42,925</b> | <b>15.6%</b>  | <b>48,019</b> | <b>3.3%</b>  |
| Observation (Obs) Days                 | 419           | 459           | -8.7%         | 796           | -47.4%        | 3,763         | 4,110         | -8.4%         | 4,745         | -20.7%       |
| Nursery Days                           | 274           | 197           | 39.1%         | 261           | 5.0%          | 2,461         | 1,773         | 38.8%         | 2,366         | 4.0%         |
| <b>Total Occupied Beds / Bassinets</b> | <b>5,646</b>  | <b>5,619</b>  | <b>0.5%</b>   | <b>6,314</b>  | <b>-10.6%</b> | <b>55,831</b> | <b>48,808</b> | <b>14.4%</b>  | <b>55,130</b> | <b>1.3%</b>  |
| <b>Average Length of Stay (ALOS)</b>   |               |               |               |               |               |               |               |               |               |              |
| Acute / Adult & Pediatric              | 4.94          | 4.36          | 13.2%         | 4.61          | 7.1%          | 5.49          | 4.36          | 25.9%         | 5.05          | 8.9%         |
| NICU                                   | 16.52         | 15.50         | 6.5%          | 11.26         | 46.7%         | 12.89         | 15.33         | -15.9%        | 13.48         | -4.4%        |
| <b>Total ALOS</b>                      | <b>5.35</b>   | <b>4.63</b>   | <b>15.6%</b>  | <b>4.75</b>   | <b>12.7%</b>  | <b>5.67</b>   | <b>4.63</b>   | <b>22.5%</b>  | <b>5.23</b>   | <b>8.4%</b>  |
| Acute / Adult & Pediatric w/o OB       | 5.87          |               |               | 5.27          | 11.5%         | 6.39          |               |               | 5.91          | 8.2%         |
| <b>Average Daily Census</b>            | <b>165.1</b>  | <b>165.4</b>  | <b>-0.2%</b>  | <b>175.2</b>  | <b>-5.8%</b>  | <b>181.7</b>  | <b>157.2</b>  | <b>15.6%</b>  | <b>175.3</b>  | <b>3.7%</b>  |
| <b>Hospital Case Mix Index (CMI)</b>   | <b>1.6860</b> | <b>1.5386</b> | <b>9.6%</b>   | <b>1.6140</b> | <b>4.5%</b>   | <b>1.7084</b> | <b>1.5386</b> | <b>11.0%</b>  | <b>1.7390</b> | <b>-1.8%</b> |
| <b>Medicare</b>                        |               |               |               |               |               |               |               |               |               |              |
| Admissions                             | 313           | 385           | -18.7%        | 404           | -22.5%        | 3,063         | 3,332         | -8.1%         | 3,300         | -7.2%        |
| Patient Days                           | 1,971         | 1,964         | 0.4%          | 2,000         | -1.5%         | 20,777        | 16,988        | 22.3%         | 19,269        | 7.8%         |
| Average Length of Stay                 | 6.30          | 5.10          | 23.4%         | 4.95          | 27.2%         | 6.78          | 5.10          | 33.0%         | 5.84          | 16.2%        |
| Case Mix Index                         | 2.0399        | 1.9446        | 5%            | 1.7796        | 14.6%         | 1.9852        | 1.9446        | 2%            | 2.0287        | -2.1%        |
| <b>Medicaid</b>                        |               |               |               |               |               |               |               |               |               |              |
| Admissions                             | 120           | 134           | -10.4%        | 137           | -12.4%        | 1,134         | 1,159         | -2.2%         | 1,162         | -2.4%        |
| Patient Days                           | 640           | 557           | 14.9%         | 623           | 2.7%          | 5,598         | 4,816         | 16.2%         | 5,337         | 4.9%         |
| Average Length of Stay                 | 5.33          | 4.16          | 28.3%         | 4.55          | 17.3%         | 4.94          | 4.16          | 18.8%         | 4.59          | 7.5%         |
| Case Mix Index                         | 1.2589        | 0.9632        | 31%           | 1.0819        | 16.4%         | 1.2209        | 0.9632        | 27%           | 1.1875        | 2.8%         |
| <b>Commercial</b>                      |               |               |               |               |               |               |               |               |               |              |
| Admissions                             | 274           | 286           | -4.2%         | 308           | -11.0%        | 2,467         | 2,474         | -0.3%         | 2,473         | -0.2%        |
| Patient Days                           | 1,262         | 1,196         | 5.5%          | 1,290         | -2.2%         | 11,871        | 10,350        | 14.7%         | 11,699        | 1.5%         |
| Average Length of Stay                 | 4.61          | 4.18          | 10.1%         | 4.19          | 10.0%         | 4.81          | 4.18          | 15.0%         | 4.73          | 1.7%         |
| Case Mix Index                         | 1.4940        | 1.5059        | -0.8%         | 1.6701        | -10.5%        | 1.6370        | 1.5059        | 8.7%          | 1.6900        | -3.1%        |
| <b>Self Pay</b>                        |               |               |               |               |               |               |               |               |               |              |
| Admissions                             | 197           | 239           | -17.6%        | 224           | -12.1%        | 1,876         | 2,064         | -9.1%         | 1,996         | -6.0%        |
| Patient Days                           | 999           | 1,112         | -10.2%        | 1,193         | -16.3%        | 10,155        | 9,620         | 5.6%          | 10,366        | -2.0%        |
| Average Length of Stay                 | 5.07          | 4.65          | 9.0%          | 5.33          | -4.8%         | 5.41          | 4.66          | 16.1%         | 5.19          | 4.2%         |
| Case Mix Index                         | 1.4819        | 1.5823        | -6.3%         | 1.5434        | -4.0%         | 1.5660        | 1.5823        | -1.0%         | 1.5729        | -0.4%        |
| <b>All Other</b>                       |               |               |               |               |               |               |               |               |               |              |
| Admissions                             | 21            | 27            | -22.2%        | 33            | -36.4%        | 204           | 237           | -13.9%        | 245           | -16.7%       |
| Patient Days                           | 81            | 133           | -39.1%        | 151           | -46.4%        | 1,206         | 1,150         | 4.9%          | 1,348         | -10.5%       |
| Average Length of Stay                 | 3.86          | 4.93          | -21.7%        | 4.58          | -15.7%        | 5.91          | 4.85          | 21.8%         | 5.50          | 7.4%         |
| Case Mix Index                         | 2.2339        | 1.8985        | 17.7%         | 1.7082        | 30.8%         | 2.0537        | 1.8985        | 8.2%          | 1.9847        | 3.5%         |
| <b>Radiology</b>                       |               |               |               |               |               |               |               |               |               |              |
| InPatient                              | 3,821         | 3,751         | 1.9%          | 4,086         | -6.5%         | 37,596        | 32,448        | 15.9%         | 36,224        | 3.8%         |
| OutPatient                             | 7,803         | 7,104         | 9.8%          | 7,646         | 2.1%          | 65,782        | 63,608        | 3.4%          | 62,616        | 5.1%         |
| <b>Cath Lab</b>                        |               |               |               |               |               |               |               |               |               |              |
| InPatient                              | 669           | 496           | 34.9%         | 771           | -13.2%        | 4,862         | 4,292         | 13.3%         | 4,972         | -2.2%        |
| OutPatient                             | 617           | 659           | -6.4%         | 586           | 5.3%          | 4,382         | 5,901         | -25.7%        | 5,457         | -19.7%       |
| <b>Laboratory</b>                      |               |               |               |               |               |               |               |               |               |              |
| InPatient                              | 68,940        | 63,939        | 7.8%          | 70,553        | -2.3%         | 683,117       | 553,082       | 23.5%         | 666,947       | 2.4%         |
| OutPatient                             | 58,179        | 53,508        | 8.7%          | 53,607        | 8.5%          | 537,274       | 479,144       | 12.1%         | 485,083       | 10.8%        |
| <b>Other</b>                           |               |               |               |               |               |               |               |               |               |              |
| Deliveries                             | 169           | 157           | 7.6%          | 167           | 1.2%          | 1,596         | 1,355         | 17.8%         | 1,426         | 11.9%        |
| <b>Surgical Cases</b>                  |               |               |               |               |               |               |               |               |               |              |
| InPatient                              | 203           | 262           | -22.5%        | 273           | -25.6%        | 1,905         | 2,260         | -15.7%        | 2,015         | -5.5%        |
| OutPatient                             | 466           | 551           | -15.4%        | 577           | -19.2%        | 4,649         | 4,930         | -5.7%         | 4,198         | 10.7%        |
| <b>Total Surgical Cases</b>            | <b>669</b>    | <b>813</b>    | <b>-17.7%</b> | <b>850</b>    | <b>-21.3%</b> | <b>6,554</b>  | <b>7,190</b>  | <b>-8.8%</b>  | <b>6,213</b>  | <b>5.5%</b>  |
| <b>GI Procedures (Endo)</b>            |               |               |               |               |               |               |               |               |               |              |
| InPatient                              | 109           | 148           | -26.4%        | 165           | -33.9%        | 1,180         | 1,281         | -7.9%         | 1,019         | 15.8%        |
| OutPatient                             | 165           | 217           | -24.0%        | 80            | 106.3%        | 1,363         | 1,942         | -29.8%        | 1,068         | 27.6%        |
| <b>Total GI Procedures</b>             | <b>274</b>    | <b>365</b>    | <b>-24.9%</b> | <b>245</b>    | <b>11.8%</b>  | <b>2,543</b>  | <b>3,223</b>  | <b>-21.1%</b> | <b>2,087</b>  | <b>21.8%</b> |

**ECTOR COUNTY HOSPITAL DISTRICT  
MONTHLY STATISTICAL REPORT  
JUNE 2022**

|   | CURRENT MONTH  |                |               |                |               | YEAR-TO-DATE   |                |               |                |               |
|---|----------------|----------------|---------------|----------------|---------------|----------------|----------------|---------------|----------------|---------------|
|   | ACTUAL         | BUDGET         |               | PRIOR YEAR     |               | ACTUAL         | BUDGET         |               | PRIOR YEAR     |               |
|   |                | AMOUNT         | VAR.%         | AMOUNT         | VAR.%         |                | AMOUNT         | VAR.%         | AMOUNT         | VAR.%         |
| <b>OutPatient (O/P)</b>   |                |                |               |                |               |                |                |               |                |               |
| Emergency Room Visits   | 3,266          | 4,036          | -19.1%        | 4,027          | -18.9%        | 37,661         | 35,914         | 4.9%          | 30,185         | 24.8%         |
| Observation Days  | 419            | 459            | -8.7%         | 796            | -47.4%        | 3,763          | 4,110          | -8.4%         | 4,745          | -20.7%        |
| Other O/P Occasions of Service                                    | 17,413         | 17,519         | -0.6%         | 18,690         | -6.8%         | 171,466        | 156,880        | 9.3%          | 156,365        | 9.7%          |
| <b>Total O/P Occasions of Svc.</b>                                | <b>21,098</b>  | <b>22,014</b>  | <b>-4.2%</b>  | <b>23,513</b>  | <b>-10.3%</b> | <b>212,890</b> | <b>196,904</b> | <b>8.1%</b>   | <b>191,295</b> | <b>11.3%</b>  |
| <b>Hospital Operations</b>  |                |                |               |                |               |                |                |               |                |               |
| Manhours Paid   | 259,663        | 273,596        | -5.1%         | 256,253        | 1.3%          | 2,336,547      | 2,437,240      | -4.1%         | 2,293,200      | 1.9%          |
| FTE's   | 1,514.7        | 1,596.0        | -5.1%         | 1,495.4        | 1.3%          | 1,497.8        | 1,562.3        | -4.1%         | 1,469.7        | 1.9%          |
| Adjusted Patient Days   | 9,472          | 9,045          | 4.7%          | 9,715          | -2.5%         | 89,993         | 79,387         | 13.4%         | 86,262         | 4.3%          |
| Hours / Adjusted Patient Day                                      | 27.41          | 30.25          | -9.4%         | 26.38          | 3.9%          | 25.96          | 30.70          | -15.4%        | 27.16          | -4.4%         |
| Occupancy - Actual Beds   | 47.3%          | 47.4%          | -0.2%         | 49.2%          | -3.9%         | 52.1%          | 45.1%          | 15.6%         | 50.2%          | 3.7%          |
| FTE's / Adjusted Occupied Bed                                     | 4.8            | 5.3            | -9.4%         | 4.6            | 3.9%          | 4.5            | 5.4            | -15.4%        | 4.8            | -4.4%         |
| <b>InPatient Rehab Unit</b>                                       |                |                |               |                |               |                |                |               |                |               |
| Admissions  | -              | -              | 0.0%          | -              | 0.0%          | -              | -              | 0.0%          | 56             | -100.0%       |
| Patient Days  | -              | -              | 0.0%          | -              | 0.0%          | -              | -              | 0.0%          | 880            | -100.0%       |
| Average Length of Stay  | -              | -              | 0.0%          | -              | 0.0%          | -              | -              | 0.0%          | 15.7           | -100.0%       |
| Manhours Paid   | -              | -              | 0.0%          | -              | 0.0%          | -              | -              | 0.0%          | 18,075         | -100.0%       |
| FTE's   | -              | -              | 0.0%          | 3.9            | -100.0%       | -              | -              | 0.0%          | 6.5            | -100.0%       |
| <b>Center for Primary Care - Clements</b>                         |                |                |               |                |               |                |                |               |                |               |
| Total Medical Visits  | 542            | 987            | -45.1%        | 1,111          | -51.2%        | 5,958          | 8,839          | -32.6%        | 12,131         | -50.9%        |
| Manhours Paid   | 2,717          | 2,255          | 20.5%         | 2,896          | -6.2%         | 23,721         | 20,196         | 17.5%         | 28,353         | -16.3%        |
| FTE's   | 15.8           | 13.2           | 20.5%         | 16.9           | -6.2%         | 15.2           | 12.9           | 17.5%         | 18.1           | -16.0%        |
| <b>Center for Primary Care - West University</b>                  |                |                |               |                |               |                |                |               |                |               |
| Total Medical Visits  | 576            | 634            | -9.1%         | 362            | 59.1%         | 5,004          | 4,980          | 0.5%          | 1,603          | 212.2%        |
| Manhours Paid   | 396            | 1,449          | -72.7%        | 610            | -35.0%        | 3,831          | 11,384         | -66.3%        | 3,845          | -0.4%         |
| FTE's   | 2.3            | 8.5            | -72.7%        | 3.6            | -35.0%        | 2.5            | 7.3            | -66.3%        | 2.5            | 0.0%          |
| <b>Center for Primary Care - JBS</b>                              |                |                |               |                |               |                |                |               |                |               |
| Total Medical Visits  | 528            | 530            | -0.4%         | -              | 0.0%          | 5,837          | 5,528          | 5.6%          | -              | 0.0%          |
| Manhours Paid   | 917            | 1,226          | -25.2%        | -              | 0.0%          | 7,448          | 12,583         | -40.8%        | -              | 0.0%          |
| FTE's   | 5.4            | 7.2            | -25.2%        | -              | 0.0%          | 4.8            | 8.1            | -40.8%        | -              | 0.0%          |
| <b>Total ECHD Operations</b>                                      |                |                |               |                |               |                |                |               |                |               |
| Total Admissions  | 925            | 1,071          | -13.6%        | 1,106          | -16.4%        | 8,744          | 9,266          | -5.6%         | 9,232          | -5.3%         |
| Total Patient Days  | 4,953          | 4,963          | -0.2%         | 5,257          | -5.8%         | 49,607         | 42,925         | 15.6%         | 48,899         | 1.4%          |
| Total Patient and Obs Days  | 5,372          | 5,422          | -0.9%         | 6,053          | -11.3%        | 53,370         | 47,035         | 13.5%         | 53,644         | -0.5%         |
| Total FTE's   | 1,538.2        | 1,624.7        | -5.3%         | 1,519.7        | 1.2%          | 1,520.2        | 1,590.6        | -4.4%         | 1,496.7        | 1.6%          |
| FTE's / Adjusted Occupied Bed                                     | 4.9            | 5.4            | -9.6%         | 4.7            | 3.8%          | 4.6            | 5.5            | -15.7%        | 4.8            | -3.0%         |
| <b>Total Adjusted Patient Days</b>                                | <b>9,472</b>   | <b>9,045</b>   | <b>4.7%</b>   | <b>9,715</b>   | <b>-2.5%</b>  | <b>89,993</b>  | <b>79,387</b>  | <b>13.4%</b>  | <b>86,262</b>  | <b>4.3%</b>   |
| <b>Hours / Adjusted Patient Day</b>                               | <b>27.84</b>   | <b>30.79</b>   | <b>-9.6%</b>  | <b>26.74</b>   | <b>4.1%</b>   | <b>26.35</b>   | <b>31.26</b>   | <b>-15.7%</b> | <b>27.17</b>   | <b>-3.0%</b>  |
| <b>Outpatient Factor</b>  | <b>1.9125</b>  | <b>1.8225</b>  | <b>4.9%</b>   | <b>1.8481</b>  | <b>3.5%</b>   | <b>1.8141</b>  | <b>1.8494</b>  | <b>-1.9%</b>  | <b>1.7641</b>  | <b>2.8%</b>   |
| <b>Blended O/P Factor</b>   | <b>2.1415</b>  | <b>2.0574</b>  | <b>4.1%</b>   | <b>2.0593</b>  | <b>4.0%</b>   | <b>2.0160</b>  | <b>2.0700</b>  | <b>-2.6%</b>  | <b>1.9877</b>  | <b>1.4%</b>   |
| <b>Total Adjusted Admissions</b>                                  | <b>1,769</b>   | <b>1,952</b>   | <b>-9.4%</b>  | <b>2,044</b>   | <b>-13.5%</b> | <b>15,863</b>  | <b>17,137</b>  | <b>-7.4%</b>  | <b>16,286</b>  | <b>-2.6%</b>  |
| <b>Hours / Adjusted Admission</b>                                 | <b>149.06</b>  | <b>142.69</b>  | <b>4.5%</b>   | <b>127.09</b>  | <b>17.3%</b>  | <b>149.50</b>  | <b>144.80</b>  | <b>3.2%</b>   | <b>143.89</b>  | <b>3.9%</b>   |
| <b>FTE's - Hospital Contract</b>                                  | <b>79.4</b>    | <b>46.3</b>    | <b>71.6%</b>  | <b>43.9</b>    | <b>80.7%</b>  | <b>103.1</b>   | <b>47.0</b>    | <b>119.1%</b> | <b>35.4</b>    | <b>190.9%</b> |
| <b>FTE's - Mgmt Services</b>                                      | <b>49.3</b>    | <b>53.4</b>    | <b>-7.6%</b>  | <b>63.5</b>    | <b>-22.4%</b> | <b>43.6</b>    | <b>53.4</b>    | <b>-18.4%</b> | <b>52.0</b>    | <b>-16.3%</b> |
| <b>Total FTE's (including Contract)</b>                           | <b>1,666.9</b> | <b>1,724.4</b> | <b>-3.3%</b>  | <b>1,627.1</b> | <b>2.4%</b>   | <b>1,666.9</b> | <b>1,691.1</b> | <b>-1.4%</b>  | <b>1,584.2</b> | <b>5.2%</b>   |
| <b>Total FTE'S per Adjusted Occupied Bed (including Contract)</b> | <b>5.3</b>     | <b>5.7</b>     | <b>-7.7%</b>  | <b>5.0</b>     | <b>5.1%</b>   | <b>5.1</b>     | <b>5.8</b>     | <b>-13.0%</b> | <b>5.0</b>     | <b>0.5%</b>   |
| <b>ProCare FTEs</b>   | <b>205.8</b>   | <b>240.5</b>   | <b>-14.4%</b> | <b>215.0</b>   | <b>-4.3%</b>  | <b>212.9</b>   | <b>238.3</b>   | <b>-10.7%</b> | <b>208.1</b>   | <b>2.3%</b>   |
| <b>TraumaCare FTEs</b>  | <b>9.3</b>     | <b>0.0</b>     | <b>0.0%</b>   | <b>0.0</b>     | <b>0.0%</b>   | <b>1.0</b>     | <b>0.0</b>     | <b>0.0%</b>   | <b>0.0</b>     | <b>0.0%</b>   |
| <b>Total System FTEs</b>  | <b>1,882.0</b> | <b>1,964.9</b> | <b>-4.2%</b>  | <b>1,842.2</b> | <b>2.2%</b>   | <b>1,880.8</b> | <b>1,929.4</b> | <b>-2.5%</b>  | <b>1,792.3</b> | <b>4.9%</b>   |
| <b>Urgent Care Visits</b>   |                |                |               |                |               |                |                |               |                |               |
| JBS Clinic  | 1,161          | 1,767          | -34.3%        | 1,193          | -2.7%         | 16,724         | 15,822         | 5.7%          | 6,065          | 175.7%        |
| West University   | 659            | 1,935          | -65.9%        | 849            | -22.4%        | 12,022         | 17,316         | -30.6%        | 7,338          | 63.8%         |
| 42nd Street   | -              | 2,553          | -100.0%       | 589            | -100.0%       | 10             | 22,872         | -100.0%       | 9,212          | -99.9%        |
| <b>Total Urgent Care Visits</b>                                   | <b>1,820</b>   | <b>6,255</b>   | <b>-70.9%</b> | <b>2,631</b>   | <b>-30.8%</b> | <b>28,756</b>  | <b>56,010</b>  | <b>-48.7%</b> | <b>22,615</b>  | <b>27.2%</b>  |
| <b>Wal-Mart Clinic Visits</b>                                     |                |                |               |                |               |                |                |               |                |               |
| East Clinic   | 161            | 210            | -23.3%        | 210            | -23.3%        | 2,136          | 1,544          | 38.3%         | 1,544          | 38.3%         |
| West Clinic   | -              | -              | 0.0%          | -              | 0.0%          | -              | -              | 0.0%          | -              | 0.0%          |
| <b>Total Wal-Mart Visits</b>                                      | <b>161</b>     | <b>210</b>     | <b>-23.3%</b> | <b>210</b>     | <b>-23.3%</b> | <b>2,136</b>   | <b>1,544</b>   | <b>38.3%</b>  | <b>1,544</b>   | <b>38.3%</b>  |

**ECTOR COUNTY HOSPITAL DISTRICT  
BALANCE SHEET - BLENDED  
JUNE 2022**

|   | HOSPITAL              | PRO CARE            | TRAUMA<br>CARE   | ECTOR COUNTY<br>HOSPITAL<br>DISTRICT |
|---|-----------------------|---------------------|------------------|--------------------------------------|
| <b>ASSETS</b>                                     |                       |                     |                  |                                      |
| <b>CURRENT ASSETS:</b>                            |                       |                     |                  |                                      |
| Cash and Cash Equivalents                         | \$ 40,013,508         | \$ 5,075            | \$ (18,408)      | \$ 40,018,583                        |
| Investments                                       | 69,408,232            | -                   | -                | 69,408,232                           |
| Patient Accounts Receivable - Gross               | 225,404,269           | 24,433,249          | 128,083          | 249,837,518                          |
| Less: 3rd Party Allowances                        | (147,369,862)         | (8,811,094)         | (97,538)         | (156,180,956)                        |
| Bad Debt Allowance                                | (51,544,099)          | (9,795,559)         | (10,838)         | (61,339,658)                         |
| Net Patient Accounts Receivable                   | 26,490,308            | 5,826,595           | 19,708           | 32,316,904                           |
| Taxes Receivable                                  | 9,473,911             | -                   | -                | 9,473,911                            |
| Accounts Receivable - Other                       | 15,699,089            | 31,653              | -                | 15,730,741                           |
| Inventories                                       | 8,554,538             | 431,810             | -                | 8,986,348                            |
| Prepaid Expenses                                  | 2,455,513             | 89,008              | 16,874           | 2,544,521                            |
| <b>Total Current Assets</b>                       | <b>172,095,098</b>    | <b>6,384,141</b>    | <b>18,174</b>    | <b>178,479,239</b>                   |
| <b>CAPITAL ASSETS:</b>                            |                       |                     |                  |                                      |
| Property and Equipment                            | 499,961,599           | 393,970             | -                | 500,355,569                          |
| Construction in Progress                          | 3,595,738             | -                   | -                | 3,595,738                            |
|   | 503,557,337           | 393,970             | -                | 503,951,307                          |
| Less: Accumulated Depreciation and Amortization   | (338,377,757)         | (301,028)           | -                | (338,678,786)                        |
| <b>Total Capital Assets</b>                       | <b>165,179,580</b>    | <b>92,941</b>       | <b>-</b>         | <b>165,272,521</b>                   |
| <b>RESTRICTED ASSETS:</b>                         |                       |                     |                  |                                      |
| Restricted Assets Held by Trustee                 | 4,896                 | -                   | -                | 4,896                                |
| Restricted Assets Held in Endowment               | 6,146,690             | -                   | -                | 6,146,690                            |
| Restricted TPC, LLC                               | 1,443,525             | -                   | -                | 1,443,525                            |
| Restricted MCH West Texas Services                | 2,344,886             | -                   | -                | 2,344,886                            |
| Pension, Deferred Outflows of Resources           | 16,094,750            | -                   | -                | 16,094,750                           |
| Assets whose use is Limited                       | -                     | 108,841             | -                | 108,841                              |
| <b>TOTAL ASSETS</b>                               | <b>\$ 363,309,424</b> | <b>\$ 6,585,924</b> | <b>\$ 18,174</b> | <b>\$ 369,895,348</b>                |
| <b>LIABILITIES AND FUND BALANCE</b>               |                       |                     |                  |                                      |
| <b>CURRENT LIABILITIES:</b>                       |                       |                     |                  |                                      |
| Current Maturities of Long-Term Debt              | \$ 2,276,944          | \$ -                | \$ -             | \$ 2,276,944                         |
| Self-Insurance Liability - Current Portion        | 2,551,188             | -                   | -                | 2,551,188                            |
| Accounts Payable                                  | 28,212,171            | 1,442,610           | (259,248)        | 29,654,781                           |
| A/R Credit Balances                               | 2,768,062             | -                   | -                | 2,768,062                            |
| Accrued Interest                                  | 393,017               | -                   | -                | 393,017                              |
| Accrued Salaries and Wages                        | 5,610,362             | 4,868,021           | 282,767          | 10,478,382                           |
| Accrued Compensated Absences                      | 4,619,164             | -                   | -                | 4,619,164                            |
| Due to Third Party Payors                         | 4,371,542             | -                   | -                | 4,371,542                            |
| Deferred Revenue                                  | 6,222,567             | 308,124             | -                | 6,530,691                            |
| <b>Total Current Liabilities</b>                  | <b>57,025,017</b>     | <b>6,618,755</b>    | <b>23,519</b>    | <b>63,643,771</b>                    |
| ACCRUED POST RETIREMENT BENEFITS                  | 61,014,636            | -                   | -                | 61,014,636                           |
| SELF-INSURANCE LIABILITIES - Less Current Portion | 1,476,505             | -                   | -                | 1,476,505                            |
| LONG-TERM DEBT - Less Current Maturities          | 53,061,995            | -                   | -                | 53,061,995                           |
| <b>Total Liabilities</b>                          | <b>172,578,153</b>    | <b>6,618,755</b>    | <b>23,519</b>    | <b>179,196,908</b>                   |
| <b>FUND BALANCE</b>                               | <b>190,731,271</b>    | <b>(32,831)</b>     | <b>(5,345)</b>   | <b>190,698,440</b>                   |
| <b>TOTAL LIABILITIES AND FUND BALANCE</b>         | <b>\$ 363,309,424</b> | <b>\$ 6,585,924</b> | <b>\$ 18,174</b> | <b>\$ 369,895,348</b>                |

**ECTOR COUNTY HOSPITAL DISTRICT  
BALANCE SHEET - BLENDED  
JUNE 2022**

|   | CURRENT YEAR          | PRIOR FISCAL YEAR END |                     |                     | CURRENT YEAR CHANGE    |
|---|-----------------------|-----------------------|---------------------|---------------------|------------------------|
|   |                       | HOSPITAL Audited      | PRO CARE Audited    | TRAUMA CARE Audited |                        |
| <b>ASSETS</b>                                     |                       |                       |                     |                     |                        |
| <b>CURRENT ASSETS:</b>                            |                       |                       |                     |                     |                        |
| Cash and Cash Equivalents                         | \$ 40,018,583         | \$ 51,186,029         | \$ 4,500            | \$ -                | \$ (11,171,947)        |
| Investments                                       | 69,408,232            | 63,929,700            | -                   | -                   | 5,478,532              |
| Patient Accounts Receivable - Gross               | 249,837,518           | 238,367,515           | 23,207,991          | -                   | (11,737,988)           |
| Less: 3rd Party Allowances                        | (156,180,956)         | (153,865,506)         | (10,248,128)        | -                   | 7,932,678              |
| Bad Debt Allowance                                | (61,339,658)          | (53,122,125)          | (8,592,762)         | -                   | 375,228                |
| Net Patient Accounts Receivable                   | 32,316,904            | 31,379,884            | 4,367,101           | -                   | (3,430,081)            |
| Taxes Receivable                                  | 9,473,911             | 8,121,560             | -                   | -                   | 1,352,351              |
| Accounts Receivable - Other                       | 15,730,741            | 15,670,402            | 36,244              | -                   | 24,095                 |
| Inventories                                       | 8,986,348             | 7,642,276             | 420,138             | -                   | 923,934                |
| Prepaid Expenses                                  | 2,544,521             | 3,223,336             | 159,539             | -                   | (838,354)              |
| <b>Total Current Assets</b>                       | <b>178,479,239</b>    | <b>181,153,187</b>    | <b>4,987,522</b>    | <b>-</b>            | <b>(7,661,470)</b>     |
| <b>CAPITAL ASSETS:</b>                            |                       |                       |                     |                     |                        |
| Property and Equipment                            | 500,355,569           | 494,009,653           | 393,970             | -                   | 5,951,946              |
| Construction in Progress                          | 3,595,738             | 886,158               | -                   | -                   | 2,709,581              |
|   | 503,951,307           | 494,895,810           | 393,970             | -                   | 8,661,527              |
| Less: Accumulated Depreciation and Amortization   | (338,678,786)         | (324,671,790)         | (288,301)           | -                   | (13,718,695)           |
| <b>Total Capital Assets</b>                       | <b>165,272,521</b>    | <b>170,224,021</b>    | <b>105,668</b>      | <b>-</b>            | <b>(5,057,168)</b>     |
| INTANGIBLE ASSETS / GOODWILL - NET                | -                     | -                     | -                   | -                   | -                      |
| <b>RESTRICTED ASSETS:</b>                         |                       |                       |                     |                     |                        |
| Restricted Assets Held by Trustee                 | 4,896                 | 4,896                 | -                   | -                   | -                      |
| Restricted Assets Held in Endowment               | 6,146,690             | 6,303,870             | -                   | -                   | (157,180)              |
| Restricted MCH West Texas Services                | 2,344,886             | 2,322,472             | -                   | -                   | 22,414                 |
| Pension, Deferred Outflows of Resources           | 16,094,750            | 29,138,210            | -                   | -                   | (13,043,460)           |
| Assets whose use is Limited                       | 108,841               | -                     | 97,008              | -                   | 11,833                 |
| <b>TOTAL ASSETS</b>                               | <b>\$ 369,895,348</b> | <b>\$ 391,022,321</b> | <b>\$ 5,190,198</b> | <b>\$ -</b>         | <b>\$ (26,317,170)</b> |
| <b>LIABILITIES AND FUND BALANCE</b>               |                       |                       |                     |                     |                        |
| <b>CURRENT LIABILITIES:</b>                       |                       |                       |                     |                     |                        |
| Current Maturities of Long-Term Debt              | \$ 2,276,944          | \$ 2,556,272          | \$ -                | \$ -                | \$ (279,328)           |
| Self-Insurance Liability - Current Portion        | 2,551,188             | 2,551,189             | -                   | -                   | (1)                    |
| Accounts Payable                                  | 29,654,781            | 16,754,399            | 720,459             | -                   | 12,179,923             |
| A/R Credit Balances                               | 2,768,062             | 2,342,858             | -                   | -                   | 425,203                |
| Accrued Interest                                  | 393,017               | 19,294                | -                   | -                   | 373,724                |
| Accrued Salaries and Wages                        | 10,478,382            | 4,066,267             | 4,173,631           | -                   | 2,238,484              |
| Accrued Compensated Absences                      | 4,619,164             | 4,151,036             | -                   | -                   | 468,127                |
| Due to Third Party Payors                         | 4,371,542             | 15,144,253            | -                   | -                   | (10,772,711)           |
| Deferred Revenue                                  | 6,530,691             | 1,110,947             | 328,939             | -                   | 5,090,806              |
| <b>Total Current Liabilities</b>                  | <b>63,643,771</b>     | <b>48,696,516</b>     | <b>5,223,028</b>    | <b>-</b>            | <b>9,724,227</b>       |
| ACCRUED POST RETIREMENT BENEFITS                  | 61,014,636            | 84,851,830            | -                   | -                   | (23,837,194)           |
| SELF-INSURANCE LIABILITIES - Less Current Portion | 1,476,505             | 1,476,505             | -                   | -                   | -                      |
| LONG-TERM DEBT - Less Current Maturities          | 53,061,995            | 54,100,003            | -                   | -                   | (1,038,008)            |
| <b>Total Liabilities</b>                          | <b>179,196,908</b>    | <b>189,124,854</b>    | <b>5,223,028</b>    | <b>-</b>            | <b>(15,150,974)</b>    |
|   |                       | 30,765,738            |                     |                     |                        |
|   |                       | 120,329,973           |                     |                     |                        |
| (1)   |                       | 47,397,484            |                     |                     |                        |
|   |                       | -                     |                     |                     |                        |
|   |                       | 936,502               |                     |                     |                        |
|   |                       | 2,467,770             |                     |                     |                        |
| <b>FUND BALANCE</b>                               | <b>190,698,440</b>    | <b>201,897,467</b>    | <b>(32,831)</b>     | <b>-</b>            | <b>(11,166,196)</b>    |
| <b>TOTAL LIABILITIES AND FUND BALANCE</b>         | <b>\$ 369,895,348</b> | <b>\$ 391,022,321</b> | <b>\$ 5,190,198</b> | <b>\$ -</b>         | <b>\$ (26,317,170)</b> |

**ECTOR COUNTY HOSPITAL DISTRICT  
BLENDED OPERATIONS SUMMARY  
JUNE 2022**

|  | CURRENT MONTH         |                       |                |                       |                | YEAR TO DATE           |                       |                |                       |                |
|--|-----------------------|-----------------------|----------------|-----------------------|----------------|------------------------|-----------------------|----------------|-----------------------|----------------|
|  | ACTUAL                | BUDGET                | BUDGET VAR     | PRIOR YR              | PRIOR YR VAR   | ACTUAL                 | BUDGET                | BUDGET VAR     | PRIOR YR              | PRIOR YR VAR   |
| <b><u>PATIENT REVENUE</u></b>                            |                       |                       |                |                       |                |                        |                       |                |                       |                |
| Inpatient Revenue  | \$ 49,020,428         | \$ 53,239,786         | -7.9%          | \$ 53,853,054         | -9.0%          | \$ 490,337,477         | \$ 460,687,429        | 6.4%           | \$ 481,142,500        | 1.9%           |
| Outpatient Revenue                                       | 55,957,694            | 56,293,728            | -0.6%          | 57,046,620            | -1.9%          | 498,194,879            | 492,924,552           | 1.1%           | 475,210,484           | 4.8%           |
| <b>TOTAL PATIENT REVENUE</b>                             | <b>\$ 104,978,122</b> | <b>\$ 109,533,514</b> | <b>-4.2%</b>   | <b>\$ 110,899,675</b> | <b>-5.3%</b>   | <b>\$ 988,532,357</b>  | <b>\$ 953,611,981</b> | <b>3.7%</b>    | <b>\$ 956,352,983</b> | <b>3.4%</b>    |
| <b><u>DEDUCTIONS FROM REVENUE</u></b>                    |                       |                       |                |                       |                |                        |                       |                |                       |                |
| Contractual Adjustments                                  | \$ 60,454,502         | \$ 66,860,589         | -9.6%          | \$ 69,034,744         | -12.4%         | \$ 629,915,531         | \$ 583,150,783        | 8.0%           | \$ 585,959,052        | 7.5%           |
| Policy Adjustments                                       | 5,473,935             | 2,075,597             | 163.7%         | 293,415               | 1765.6%        | 15,466,780             | 17,474,078            | -11.5%         | 21,585,134            | -28.3%         |
| Uninsured Discount                                       | 11,366,414            | 10,129,698            | 12.2%          | 10,996,568            | 3.4%           | 81,846,918             | 88,690,788            | -7.7%          | 84,927,389            | -3.6%          |
| Indigent   | (84,486)              | 1,740,023             | -104.9%        | 2,150,913             | -103.9%        | 7,713,064              | 15,267,936            | -49.5%         | 16,096,951            | -52.1%         |
| Provision for Bad Debts                                  | 5,889,633             | 5,905,254             | -0.3%          | 6,374,759             | -7.6%          | 59,355,036             | 51,213,372            | 15.9%          | 51,062,875            | 16.2%          |
| <b>TOTAL REVENUE DEDUCTIONS</b>                          | <b>\$ 83,099,997</b>  | <b>\$ 86,711,161</b>  | <b>-4.2%</b>   | <b>\$ 88,850,400</b>  | <b>-6.5%</b>   | <b>\$ 794,297,330</b>  | <b>\$ 755,796,957</b> | <b>5.1%</b>    | <b>\$ 759,631,401</b> | <b>4.6%</b>    |
|  | 79.16%                | 79.16%                |                | 80.12%                |                | 80.35%                 | 79.26%                |                | 79.43%                |                |
| <b><u>OTHER PATIENT REVENUE</u></b>                      |                       |                       |                |                       |                |                        |                       |                |                       |                |
| Medicaid Supplemental Payments                           | \$ 1,842,365          | \$ 1,892,772          | -2.7%          | \$ 1,813,563          | 1.6%           | \$ 16,034,646          | \$ 17,034,948         | -5.9%          | \$ 16,384,764         | -2.1%          |
| DSRIP  | 306,628               | 1,282,780             | -76.1%         | 547,173               | -44.0%         | 9,286,088              | 11,545,020            | -19.6%         | 4,924,557             | 88.6%          |
| Medicare Meaningful Use Subsidy                          | -                     | -                     | 0.0%           | -                     | 0.0%           | (5,812)                | -                     | 0.0%           | -                     | 0.0%           |
| <b>TOTAL OTHER PATIENT REVENUE</b>                       | <b>\$ 2,148,994</b>   | <b>\$ 3,175,552</b>   | <b>-32.3%</b>  | <b>\$ 2,360,736</b>   | <b>-9.0%</b>   | <b>\$ 25,314,921</b>   | <b>\$ 28,579,968</b>  | <b>-11.4%</b>  | <b>\$ 21,309,321</b>  | <b>18.8%</b>   |
| <b>NET PATIENT REVENUE</b>                               | <b>\$ 24,027,119</b>  | <b>\$ 25,997,905</b>  | <b>-7.6%</b>   | <b>\$ 24,410,010</b>  | <b>-1.6%</b>   | <b>\$ 219,549,948</b>  | <b>\$ 226,394,992</b> | <b>-3.0%</b>   | <b>\$ 218,030,904</b> | <b>0.7%</b>    |
| <b><u>OTHER REVENUE</u></b>                              |                       |                       |                |                       |                |                        |                       |                |                       |                |
| Tax Revenue  | \$ 6,739,066          | \$ 5,073,984          | 32.8%          | \$ 5,510,628          | 22.3%          | \$ 55,998,840          | \$ 48,623,624         | 15.2%          | \$ 47,287,567         | 18.4%          |
| Other Revenue  | 1,014,631             | 872,394               | 16.3%          | 898,120               | 13.0%          | 8,353,732              | 7,837,460             | 6.6%           | 8,144,398             | 2.6%           |
| <b>TOTAL OTHER REVENUE</b>                               | <b>\$ 7,753,697</b>   | <b>\$ 5,946,378</b>   | <b>30.4%</b>   | <b>\$ 6,408,748</b>   | <b>21.0%</b>   | <b>\$ 64,352,573</b>   | <b>\$ 56,461,084</b>  | <b>14.0%</b>   | <b>\$ 55,431,965</b>  | <b>16.1%</b>   |
| <b>NET OPERATING REVENUE</b>                             | <b>\$ 31,780,816</b>  | <b>\$ 31,944,283</b>  | <b>-0.5%</b>   | <b>\$ 30,818,758</b>  | <b>3.1%</b>    | <b>\$ 283,902,521</b>  | <b>\$ 282,856,076</b> | <b>0.4%</b>    | <b>\$ 273,462,869</b> | <b>3.8%</b>    |
| <b><u>OPERATING EXPENSES</u></b>                         |                       |                       |                |                       |                |                        |                       |                |                       |                |
| Salaries and Wages                                       | \$ 13,747,281         | \$ 13,492,469         | 1.9%           | \$ 12,841,644         | 7.1%           | \$ 120,361,777         | \$ 118,514,350        | 1.6%           | \$ 114,800,883        | 4.8%           |
| Benefits   | (11,435,152)          | 2,916,529             | -492.1%        | 4,189,942             | -372.9%        | 10,714,286             | 26,837,965            | -60.1%         | 26,353,795            | -59.3%         |
| Temporary Labor  | 2,545,586             | 986,143               | 158.1%         | 1,051,945             | 142.0%         | 28,507,613             | 9,056,478             | 214.8%         | 7,742,749             | 268.2%         |
| Physician Fees   | 1,120,236             | 1,260,589             | -11.1%         | 1,493,133             | -25.0%         | 12,434,076             | 11,341,641            | 9.6%           | 12,647,157            | -1.7%          |
| Texas Tech Support                                       | 866,677               | 885,637               | -2.1%          | 869,237               | -0.3%          | 7,748,263              | 7,970,733             | -2.8%          | 7,735,186             | 0.2%           |
| Purchased Services                                       | 4,556,253             | 4,337,544             | 5.0%           | 4,015,823             | 13.5%          | 39,384,157             | 38,938,102            | 1.1%           | 35,435,103            | 11.1%          |
| Supplies   | 5,617,006             | 5,128,029             | 9.5%           | 4,988,046             | 12.6%          | 48,065,844             | 44,845,028            | 7.2%           | 44,584,683            | 7.8%           |
| Utilities  | 407,658               | 320,039               | 27.4%          | 317,919               | 28.2%          | 3,096,590              | 2,861,511             | 8.2%           | 2,839,413             | 9.1%           |
| Repairs and Maintenance                                  | 913,551               | 803,372               | 13.7%          | 883,536               | 3.4%           | 7,828,454              | 7,224,648             | 8.4%           | 6,826,223             | 14.7%          |
| Leases and Rent  | 140,742               | 154,006               | -8.6%          | 112,867               | 24.7%          | 2,235,567              | 1,376,594             | 62.4%          | 1,473,417             | 51.7%          |
| Insurance  | 149,103               | 156,479               | -4.7%          | 148,157               | 0.6%           | 1,380,492              | 1,406,513             | -1.9%          | 1,296,201             | 6.5%           |
| Interest Expense   | 70,223                | 132,438               | -47.0%         | 107,793               | -34.9%         | 750,327                | 1,198,615             | -37.4%         | 967,694               | -22.5%         |
| ECHDA  | 221,715               | 200,924               | 10.3%          | 139,980               | 58.4%          | 1,687,751              | 1,808,316             | -6.7%          | 1,972,647             | -14.4%         |
| Other Expense  | 138,747               | 168,967               | -17.9%         | 175,529               | -21.0%         | 1,774,899              | 1,592,031             | 11.5%          | 1,257,112             | 41.2%          |
| <b>TOTAL OPERATING EXPENSES</b>                          | <b>\$ 19,059,626</b>  | <b>\$ 30,943,165</b>  | <b>-38.4%</b>  | <b>\$ 31,336,549</b>  | <b>-39.2%</b>  | <b>\$ 285,970,097</b>  | <b>\$ 274,972,525</b> | <b>4.0%</b>    | <b>\$ 265,932,263</b> | <b>7.5%</b>    |
| Depreciation/Amortization                                | \$ 1,664,162          | \$ 1,559,873          | 6.7%           | \$ 1,621,308          | 2.6%           | \$ 14,940,732          | \$ 14,193,988         | 5.3%           | \$ 14,279,985         | 4.6%           |
| (Gain) Loss on Sale of Assets                            | -                     | 681                   | -100.0%        | 14,473                | -100.0%        | 7,515                  | 6,129                 | 22.6%          | 8,173                 | -8.1%          |
| <b>TOTAL OPERATING COSTS</b>                             | <b>\$ 20,723,789</b>  | <b>\$ 32,503,719</b>  | <b>-36.2%</b>  | <b>\$ 32,972,331</b>  | <b>-37.1%</b>  | <b>\$ 300,918,344</b>  | <b>\$ 289,172,642</b> | <b>4.1%</b>    | <b>\$ 280,220,421</b> | <b>7.4%</b>    |
| <b>NET GAIN (LOSS) FROM OPERATIONS</b>                   | <b>\$ 11,057,028</b>  | <b>\$ (559,436)</b>   | <b>2076.5%</b> | <b>\$ (2,153,573)</b> | <b>613.4%</b>  | <b>\$ (17,015,823)</b> | <b>\$ (6,316,566)</b> | <b>169.4%</b>  | <b>\$ (6,757,552)</b> | <b>151.8%</b>  |
| Operating Margin   | 34.79%                | -1.75%                | -2086.6%       | -6.99%                | -597.9%        | -5.99%                 | -2.23%                | 168.4%         | -2.47%                | 142.5%         |
| <b><u>NONOPERATING REVENUE/EXPENSE</u></b>               |                       |                       |                |                       |                |                        |                       |                |                       |                |
| Interest Income  | \$ 75,983             | \$ 17,785             | 327.2%         | \$ 8,269              | 818.9%         | \$ 396,082             | \$ 160,065            | 141.2%         | \$ 40,926             | 843.4%         |
| Tobacco Settlement                                       | -                     | -                     | 0.0%           | -                     | 0.0%           | 1,158,055              | 1,284,940             | -9.9%          | 1,171,633             | -1.2%          |
| Trauma Funds   | -                     | -                     | 0.0%           | -                     | 0.0%           | -                      | -                     | 0.0%           | -                     | 0.0%           |
| Donations  | -                     | 11,772                | -100.0%        | 103,000               | -100.0%        | -                      | 105,948               | -100.0%        | 141,275               | -100.0%        |
| COVID-19 Stimulus  | -                     | -                     | 0.0%           | -                     | 0.0%           | 6,113,607              | -                     | 0.0%           | -                     | 0.0%           |
| <b>CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY</b> | <b>\$ 11,133,011</b>  | <b>\$ (529,879)</b>   | <b>2201.0%</b> | <b>\$ (2,042,304)</b> | <b>645.1%</b>  | <b>\$ (9,358,079)</b>  | <b>\$ (4,765,613)</b> | <b>-96.4%</b>  | <b>\$ (5,403,718)</b> | <b>-73.2%</b>  |
| Unrealized Gain/(Loss) on Investments                    | \$ (451,496)          | \$ (9,360)            | 0.0%           | \$ (56,733)           | 695.8%         | \$ (2,528,074)         | \$ (84,240)           | 0.0%           | \$ (72,951)           | 3365.4%        |
| Investment in Subsidiaries                               | (3,863)               | 124,344               | -103.1%        | 1,383,018             | -100.3%        | 714,612                | 1,119,096             | -36.1%         | 1,427,282             | -49.9%         |
| <b>CHANGE IN NET POSITION</b>                            | <b>\$ 10,677,652</b>  | <b>\$ (414,895)</b>   | <b>2673.6%</b> | <b>\$ (716,019)</b>   | <b>1591.3%</b> | <b>\$ (11,171,541)</b> | <b>\$ (3,730,757)</b> | <b>-199.4%</b> | <b>\$ (4,049,387)</b> | <b>-175.9%</b> |

**ECTOR COUNTY HOSPITAL DISTRICT  
HOSPITAL OPERATIONS SUMMARY  
JUNE 2022**

|   | CURRENT MONTH        |                      |                |                       |                  | YEAR TO DATE           |                       |                |                       |                |
|---|----------------------|----------------------|----------------|-----------------------|------------------|------------------------|-----------------------|----------------|-----------------------|----------------|
|   | ACTUAL               | BUDGET               | BUDGET VAR     | PRIOR YR              | PRIOR YR VAR     | ACTUAL                 | BUDGET                | BUDGET VAR     | PRIOR YR              | PRIOR YR VAR   |
| <b>PATIENT REVENUE</b>                                    |                      |                      |                |                       |                  |                        |                       |                |                       |                |
| Inpatient Ancillary Revenue                               | -                    | -                    |                | \$ -                  | 0.0%             | -                      | -                     |                | -                     | 0.0%           |
| Inpatient Revenue   | \$ 49,020,428        | \$ 53,239,786        | -7.9%          | \$ 53,853,054         | -9.0%            | \$ 490,337,477         | \$ 460,687,429        | 6.4%           | \$ 481,142,500        | 1.9%           |
| Outpatient Revenue  | 44,729,669           | 43,791,122           | 2.1%           | 45,671,317            | -2.1%            | 399,195,828            | 391,326,451           | 2.0%           | 367,634,600           | 8.6%           |
| <b>TOTAL PATIENT REVENUE</b>                              | <b>\$ 93,750,097</b> | <b>\$ 97,030,908</b> | <b>-3.4%</b>   | <b>\$ 99,524,372</b>  | <b>-5.8%</b>     | <b>\$ 889,533,306</b>  | <b>\$ 852,013,880</b> | <b>4.4%</b>    | <b>\$ 848,777,100</b> | <b>4.8%</b>    |
| <b>DEDUCTIONS FROM REVENUE</b>                            |                      |                      |                |                       |                  |                        |                       |                |                       |                |
| Contractual Adjustments                                   | \$ 55,293,260        | \$ 61,152,167        | -9.6%          | \$ 63,453,991         | -12.9%           | \$ 581,356,517         | \$ 536,929,917        | 8.3%           | \$ 534,546,967        | 8.8%           |
| Policy Adjustments  | 4,537,469            | 976,622              | 364.6%         | (378,855)             | -1297.7%         | 8,966,458              | 8,480,263             | 5.7%           | 11,209,319            | -20.0%         |
| Uninsured Discount  | 10,663,536           | 9,394,174            | 13.5%          | 10,480,340            | 1.7%             | 77,386,361             | 82,675,666            | -6.4%          | 78,574,266            | -1.5%          |
| Indigent Care   | (99,161)             | 1,724,119            | -105.8%        | 2,132,378             | -104.7%          | 7,649,964              | 15,143,496            | -49.5%         | 15,933,456            | -52.0%         |
| Provision for Bad Debts                                   | 5,092,563            | 4,913,923            | 3.6%           | 4,660,824             | 9.3%             | 51,301,017             | 43,149,321            | 18.9%          | 42,458,112            | 20.8%          |
| <b>TOTAL REVENUE DEDUCTIONS</b>                           | <b>\$ 75,487,667</b> | <b>\$ 78,161,005</b> | <b>-3.4%</b>   | <b>\$ 80,348,677</b>  | <b>-6.0%</b>     | <b>\$ 726,660,318</b>  | <b>\$ 686,378,663</b> | <b>5.9%</b>    | <b>\$ 682,722,120</b> | <b>6.4%</b>    |
|   | <b>80.52%</b>        | <b>80.55%</b>        |                | <b>80.73%</b>         |                  | <b>81.69%</b>          | <b>80.56%</b>         |                | <b>80.44%</b>         |                |
| <b>OTHER PATIENT REVENUE</b>                              |                      |                      |                |                       |                  |                        |                       |                |                       |                |
| Medicaid Supplemental Payments                            | \$ 1,842,365         | \$ 1,892,772         | -2.7%          | \$ 1,813,563          | 1.6%             | \$ 16,034,646          | \$ 17,034,948         | -5.9%          | \$ 16,384,764         | -2.1%          |
| DSRIP   | 306,628              | 1,282,780            | -76.1%         | 547,173               | -44.0%           | 9,286,088              | 11,545,020            | -19.6%         | 4,924,557             | 88.6%          |
| Medicare Meaningful Use Subsidy                           | -                    | -                    | 0.0%           | -                     | 0.0%             | (5,812)                | -                     | 0.0%           | -                     | 0.0%           |
| <b>TOTAL OTHER PATIENT REVENUE</b>                        | <b>\$ 2,148,994</b>  | <b>\$ 3,175,552</b>  | <b>-32.3%</b>  | <b>\$ 2,360,736</b>   | <b>-9.0%</b>     | <b>\$ 25,314,921</b>   | <b>\$ 28,579,968</b>  | <b>-11.4%</b>  | <b>\$ 21,309,321</b>  | <b>18.8%</b>   |
| <b>NET PATIENT REVENUE</b>                                | <b>\$ 20,411,424</b> | <b>\$ 22,045,455</b> | <b>-7.4%</b>   | <b>\$ 21,536,430</b>  | <b>-5.2%</b>     | <b>\$ 188,187,909</b>  | <b>\$ 194,215,185</b> | <b>-3.1%</b>   | <b>\$ 187,364,302</b> | <b>0.4%</b>    |
| <b>OTHER REVENUE</b>                                      |                      |                      |                |                       |                  |                        |                       |                |                       |                |
| Tax Revenue   | \$ 6,739,066         | \$ 5,073,984         | 32.8%          | \$ 5,510,628          | 22.3%            | \$ 55,998,840          | \$ 48,623,624         | 15.2%          | \$ 47,287,567         | 18.4%          |
| Other Revenue   | 830,841              | 668,432              | 24.3%          | 763,757               | 8.8%             | 6,438,618              | 6,024,052             | 6.9%           | 6,276,068             | 2.6%           |
| <b>TOTAL OTHER REVENUE</b>                                | <b>\$ 7,569,907</b>  | <b>\$ 5,742,416</b>  | <b>31.8%</b>   | <b>\$ 6,274,385</b>   | <b>20.6%</b>     | <b>\$ 62,437,458</b>   | <b>\$ 54,647,676</b>  | <b>14.3%</b>   | <b>\$ 53,563,635</b>  | <b>16.6%</b>   |
| <b>NET OPERATING REVENUE</b>                              | <b>\$ 27,981,331</b> | <b>\$ 27,787,871</b> | <b>0.7%</b>    | <b>\$ 27,810,815</b>  | <b>0.6%</b>      | <b>\$ 250,625,368</b>  | <b>\$ 248,862,861</b> | <b>0.7%</b>    | <b>\$ 240,927,937</b> | <b>4.0%</b>    |
| <b>OPERATING EXPENSE</b>                                  |                      |                      |                |                       |                  |                        |                       |                |                       |                |
| Salaries and Wages  | \$ 9,278,705         | \$ 9,219,870         | 0.6%           | \$ 8,788,872          | 5.6%             | \$ 83,718,075          | \$ 80,539,294         | 3.9%           | \$ 79,560,877         | 5.2%           |
| Benefits  | (11,839,923)         | 2,539,977            | -566.1%        | 3,799,150             | -411.6%          | 6,812,958              | 22,964,249            | -70.3%         | 22,638,088            | -69.9%         |
| Temporary Labor   | 2,150,254            | 785,026              | 173.9%         | 824,993               | 160.6%           | 25,907,772             | 7,246,425             | 257.5%         | 5,776,957             | 348.5%         |
| Physician Fees  | 1,198,627            | 1,144,616            | 4.7%           | 1,286,277             | -6.8%            | 11,090,100             | 10,301,544            | 7.7%           | 11,533,414            | -3.8%          |
| Texas Tech Support  | 866,677              | 885,637              | -2.1%          | 869,237               | -0.3%            | 7,748,263              | 7,970,733             | -2.8%          | 7,735,186             | 0.2%           |
| Purchased Services  | 4,582,913            | 4,324,750            | 6.0%           | 4,035,410             | 13.6%            | 40,038,686             | 38,890,709            | 3.0%           | 35,703,653            | 12.1%          |
| Supplies  | 5,520,077            | 4,986,138            | 10.7%          | 4,890,855             | 12.9%            | 47,026,941             | 43,737,639            | 7.5%           | 43,521,372            | 8.1%           |
| Utilities   | 407,642              | 319,534              | 27.6%          | 316,890               | 28.6%            | 3,091,955              | 2,856,966             | 8.2%           | 2,833,438             | 9.1%           |
| Repairs and Maintenance                                   | 913,201              | 801,267              | 14.0%          | 883,369               | 3.4%             | 7,823,551              | 7,217,703             | 8.4%           | 6,825,347             | 14.6%          |
| Leases and Rentals  | (5,321)              | (7,470)              | -28.8%         | (56,214)              | -90.5%           | 824,303                | (67,230)              | -1326.1%       | (20,440)              | -4132.9%       |
| Insurance   | 102,059              | 103,977              | -1.8%          | 97,850                | 4.3%             | 920,860                | 935,793               | -1.6%          | 848,386               | 8.5%           |
| Interest Expense  | 70,223               | 132,438              | -47.0%         | 107,793               | -34.9%           | 750,327                | 1,198,615             | -37.4%         | 967,694               | -22.5%         |
| ECHDA   | 221,715              | 200,924              | 10.3%          | 139,980               | 58.4%            | 1,687,751              | 1,808,316             | -6.7%          | 1,972,647             | -14.4%         |
| Other Expense   | 100,780              | 101,529              | -0.7%          | 108,342               | -7.0%            | 1,356,661              | 950,932               | 42.7%          | 733,838               | 84.9%          |
| <b>TOTAL OPERATING EXPENSES</b>                           | <b>\$ 13,567,629</b> | <b>\$ 25,538,213</b> | <b>-46.9%</b>  | <b>\$ 26,092,804</b>  | <b>-48.0%</b>    | <b>\$ 238,798,203</b>  | <b>\$ 226,551,688</b> | <b>5.4%</b>    | <b>\$ 220,630,457</b> | <b>8.2%</b>    |
| Depreciation/Amortization                                 | \$ 1,658,894         | \$ 1,551,727         | 6.9%           | \$ 1,614,786          | 2.7%             | \$ 14,895,722          | \$ 14,120,674         | 5.5%           | \$ 14,218,765         | 4.8%           |
| (Gain)/Loss on Disposal of Assets                         | -                    | 681                  | -100.0%        | 14,473                | -100.0%          | -                      | 6,129                 | 100.0%         | 8,173                 | -100.0%        |
| <b>TOTAL OPERATING COSTS</b>                              | <b>\$ 15,226,523</b> | <b>\$ 27,090,621</b> | <b>-43.8%</b>  | <b>\$ 27,722,063</b>  | <b>-45.1%</b>    | <b>\$ 253,693,925</b>  | <b>\$ 240,678,491</b> | <b>5.4%</b>    | <b>\$ 234,857,396</b> | <b>8.0%</b>    |
| <b>NET GAIN (LOSS) FROM OPERATIONS</b>                    | <b>\$ 12,754,809</b> | <b>\$ 697,250</b>    | <b>1729.3%</b> | <b>\$ 88,751</b>      | <b>-14271.5%</b> | <b>\$ (3,068,558)</b>  | <b>\$ 8,184,370</b>   | <b>-137.5%</b> | <b>\$ 6,070,541</b>   | <b>-150.5%</b> |
| Operating Margin  | 45.58%               | 2.51%                | 1716.7%        | 0.32%                 | 14183.9%         | -1.22%                 | 3.29%                 | -137.2%        | 2.52%                 | -148.6%        |
| <b>NONOPERATING REVENUE/EXPENSE</b>                       |                      |                      |                |                       |                  |                        |                       |                |                       |                |
| Interest Income   | \$ 75,983            | \$ 17,785            | 327.2%         | \$ 8,269              | 818.9%           | \$ 386,082             | \$ 160,065            | 141.2%         | \$ 40,926             | 843.4%         |
| Tobacco Settlement  | -                    | -                    | 0.0%           | -                     | 0.0%             | 1,158,055              | 1,284,940             | -9.9%          | 1,171,633             | -1.2%          |
| Trauma Funds  | -                    | -                    | 0.0%           | -                     | 0.0%             | -                      | -                     | 0.0%           | -                     | 0.0%           |
| Donations   | -                    | 11,772               | -100.0%        | 103,000               | -100.0%          | -                      | 105,948               | -100.0%        | 141,275               | -100.0%        |
| COVID-19 Stimulus   | -                    | -                    | 0.0%           | -                     | 0.0%             | 6,113,607              | -                     | -              | -                     | 0.0%           |
| <b>CHANGE IN NET POSITION BEFORE CAPITAL CONTRIBUTION</b> | <b>\$ 12,830,792</b> | <b>\$ 726,807</b>    | <b>1665.4%</b> | <b>\$ 200,020</b>     | <b>6314.8%</b>   | <b>\$ 4,589,186</b>    | <b>\$ 9,735,323</b>   | <b>-52.9%</b>  | <b>\$ 7,424,376</b>   | <b>-38.2%</b>  |
| Procure & Trauma Care Capital Contribution                | (1,691,853)          | (1,256,686)          | 34.6%          | (2,242,324)           | -24.5%           | (13,941,921)           | (14,500,936)          | -3.9%          | (12,828,094)          | 8.7%           |
| <b>CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY</b>  | <b>\$ 11,138,939</b> | <b>\$ (529,879)</b>  | <b>2202.2%</b> | <b>\$ (2,042,304)</b> | <b>645.4%</b>    | <b>\$ (9,352,735)</b>  | <b>\$ (4,765,613)</b> | <b>-96.3%</b>  | <b>\$ (5,403,718)</b> | <b>-73.1%</b>  |
| Unrealized Gain/(Loss) on Investments                     | \$ (451,496)         | \$ (9,360)           | 4723.7%        | \$ (56,733)           | 695.8%           | \$ (2,528,074)         | \$ (84,240)           | 2901.0%        | \$ (72,951)           | 3365.4%        |
| Investment in Subsidiaries                                | (3,863)              | 124,344              | -103.1%        | 1,383,018             | -100.3%          | 714,612                | 1,119,096             | -36.1%         | 1,427,282             | -49.9%         |
| <b>CHANGE IN NET POSITION</b>                             | <b>\$ 10,683,580</b> | <b>\$ (414,895)</b>  | <b>2675.0%</b> | <b>\$ (716,019)</b>   | <b>1592.1%</b>   | <b>\$ (11,166,196)</b> | <b>\$ (3,730,757)</b> | <b>-199.3%</b> | <b>\$ (4,049,387)</b> | <b>-175.8%</b> |

**ECTOR COUNTY HOSPITAL DISTRICT  
PROCARE OPERATIONS SUMMARY  
JUNE 2022**

|  | CURRENT MONTH  |                |            |                |              | YEAR TO DATE    |                 |            |                 |              |
|--|----------------|----------------|------------|----------------|--------------|-----------------|-----------------|------------|-----------------|--------------|
|  | ACTUAL         | BUDGET         | BUDGET VAR | PRIOR YR       | PRIOR YR VAR | ACTUAL          | BUDGET          | BUDGET VAR | PRIOR YR        | PRIOR YR VAR |
| <b>PATIENT REVENUE</b>                 |                |                |            |                |              |                 |                 |            |                 |              |
| Outpatient Revenue                     | \$ 11,100,525  | \$ 12,502,606  | -11.2%     | \$ 11,375,303  | -2.4%        | \$ 98,870,968   | \$ 101,598,101  | -2.7%      | \$ 107,575,883  | -8.1%        |
| <b>TOTAL PATIENT REVENUE</b>           | \$ 11,100,525  | \$ 12,502,606  | -11.2%     | \$ 11,375,303  | -2.4%        | \$ 98,870,968   | \$ 101,598,101  | -2.7%      | \$ 107,575,883  | -8.1%        |
| <b>DEDUCTIONS FROM REVENUE</b>         |                |                |            |                |              |                 |                 |            |                 |              |
| Contractual Adjustments                | \$ 5,085,379   | \$ 5,708,422   | -10.9%     | \$ 5,580,753   | -8.9%        | \$ 48,483,152   | \$ 46,220,866   | 4.9%       | \$ 51,412,086   | -5.7%        |
| Policy Adjustments                     | 914,791        | 1,098,975      | -16.8%     | 672,271        | 36.1%        | 6,478,647       | 8,993,815       | -28.0%     | 10,375,814      | -37.6%       |
| Uninsured Discount                     | 702,878        | 735,524        | -4.4%      | 516,228        | 36.2%        | 4,460,557       | 6,015,122       | -25.8%     | 6,353,123       | -29.8%       |
| Indigent                               | 14,675         | 15,904         | -7.7%      | 18,536         | -20.8%       | 63,100          | 124,440         | -49.3%     | 163,495         | -61.4%       |
| Provision for Bad Debts                | 786,232        | 991,331        | -20.7%     | 1,713,936      | -54.1%       | 8,043,181       | 8,064,051       | -0.3%      | 8,604,763       | -6.5%        |
| <b>TOTAL REVENUE DEDUCTIONS</b>        | \$ 7,503,955   | \$ 8,550,156   | -12.2%     | \$ 8,501,723   | -11.7%       | \$ 67,528,637   | \$ 69,418,294   | -2.7%      | \$ 76,909,281   | -12.2%       |
|  | 67.60%         | 68.39%         |            | 74.74%         |              | 68.30%          | 68.33%          |            | 71.49%          |              |
| <b>NET PATIENT REVENUE</b>             | \$ 3,596,570   | \$ 3,952,450   | -9.0%      | \$ 2,873,580   | 25.2%        | \$ 31,342,331   | \$ 32,179,807   | -2.6%      | \$ 30,666,602   | 2.2%         |
|  |                |                |            |                |              | 31.7%           |                 |            |                 |              |
| <b>OTHER REVENUE</b>                   |                |                |            |                |              |                 |                 |            |                 |              |
| Other Income                           | \$ 183,790     | \$ 203,962     | -9.9%      | \$ 134,363     | 36.8%        | \$ 1,915,114    | \$ 1,813,408    | 5.6%       | \$ 1,868,330    | 2.5%         |
| <b>TOTAL OTHER REVENUE</b>             | \$ 183,790     | \$ 203,962     | -9.9%      | \$ 134,363     | 36.8%        | \$ 1,915,114    | \$ 1,813,408    | 5.6%       | \$ 1,868,330    | 2.5%         |
| <b>NET OPERATING REVENUE</b>           | \$ 3,780,360   | \$ 4,156,412   | -9.0%      | \$ 3,007,943   | 25.7%        | \$ 33,257,445   | \$ 33,993,215   | -2.2%      | \$ 32,534,932   | 2.2%         |
| <b>OPERATING EXPENSE</b>               |                |                |            |                |              |                 |                 |            |                 |              |
| Salaries and Wages                     | \$ 4,225,809   | \$ 4,272,599   | -1.1%      | \$ 4,052,772   | 4.3%         | \$ 36,400,935   | \$ 37,975,056   | -4.1%      | \$ 35,240,007   | 3.3%         |
| Benefits                               | 364,772        | 376,552        | -3.1%      | 390,792        | -6.7%        | 3,861,327       | 3,873,716       | -0.3%      | 3,715,707       | 3.9%         |
| Temporary Labor                        | 395,333        | 201,117        | 96.6%      | 226,952        | 74.2%        | 2,599,841       | 1,810,053       | 43.6%      | 1,965,792       | 32.3%        |
| Physician Fees                         | 180,856        | 115,973        | 55.9%      | 206,856        | -12.6%       | 1,603,224       | 1,040,097       | 54.1%      | 1,113,743       | 43.9%        |
| Purchased Services                     | (26,660)       | 12,794         | -308.4%    | (19,587)       | 36.1%        | (654,528)       | 47,393          | -1481.1%   | (268,550)       | 143.7%       |
| Supplies                               | 96,930         | 141,891        | -31.7%     | 98,191         | -1.3%        | 1,038,903       | 1,107,389       | -6.2%      | 1,063,310       | -2.3%        |
| Utilities                              | 16             | 505            | -96.8%     | 1,029          | -98.4%       | 4,635           | 4,545           | 2.0%       | 5,975           | -22.4%       |
| Repairs and Maintenance                | 349            | 2,105          | -83.4%     | 166            | 109.9%       | 4,904           | 6,945           | -29.4%     | 876             | 459.7%       |
| Leases and Rentals                     | 146,062        | 161,476        | -9.5%      | 169,081        | -13.6%       | 1,411,264       | 1,443,824       | -2.3%      | 1,493,857       | -5.5%        |
| Insurance                              | 45,510         | 52,502         | -13.3%     | 50,307         | -9.5%        | 458,098         | 470,720         | -2.7%      | 447,815         | 2.3%         |
| Other Expense                          | 37,967         | 67,438         | -43.7%     | 67,187         | -43.5%       | 418,238         | 641,099         | -34.8%     | 523,274         | -20.1%       |
| <b>TOTAL OPERATING EXPENSES</b>        | \$ 5,466,945   | \$ 5,404,952   | 1.1%       | \$ 5,243,745   | 4.3%         | \$ 47,146,841   | \$ 48,420,837   | -2.6%      | \$ 45,301,806   | 4.1%         |
| Depreciation/Amortization              | \$ 5,269       | \$ 8,146       | -35.3%     | \$ 6,522       | -19.2%       | \$ 45,010       | \$ 73,314       | -38.6%     | \$ 61,220       | -26.5%       |
| (Gain)/Loss on Sale of Assets          | -              | -              | 0.0%       | -              | 0.0%         | 7,515           | -               | 0.0%       | -               | 0.0%         |
| <b>TOTAL OPERATING COSTS</b>           | \$ 5,472,213   | \$ 5,413,098   | 1.1%       | \$ 5,250,267   | 4.2%         | \$ 47,199,366   | \$ 48,494,151   | -2.7%      | \$ 45,363,026   | 4.0%         |
| <b>NET GAIN (LOSS) FROM OPERATIONS</b> | \$ (1,691,853) | \$ (1,256,686) | -34.6%     | \$ (2,242,324) | -24.5%       | \$ (13,941,921) | \$ (14,500,936) | 3.9%       | \$ (12,828,094) | -8.7%        |
| Operating Margin                       | -44.75%        | -30.23%        | 48.0%      | -74.55%        | -40.0%       | -41.92%         | -42.66%         | -1.7%      | -39.43%         | 6.3%         |
| COVID-19 Stimulus                      | \$ -           | \$ -           |            | \$ -           | 0.0%         | \$ -            | \$ -            | 0.0%       | \$ -            | 0.0%         |
| MCH Contribution                       | \$ 1,691,853   | \$ 1,256,686   | 34.6%      | \$ 2,242,324   | -24.5%       | \$ 13,941,921   | \$ 14,500,936   | -3.9%      | \$ 12,828,094   | 8.7%         |
| <b>CAPITAL CONTRIBUTION</b>            | \$ -           | \$ -           | 0.0%       | \$ -           | 0.0%         | \$ -            | \$ -            | 0.0%       | \$ -            | 0.0%         |

**MONTHLY STATISTICAL REPORT**

|                            | CURRENT MONTH |        |         |        |        | YEAR TO DATE |         |         |         |        |
|----------------------------|---------------|--------|---------|--------|--------|--------------|---------|---------|---------|--------|
|                            |               |        |         |        |        |              |         |         |         |        |
| Total Office Visits        | 8,775         | 9,984  | -12.11% | 9,341  | -6.06% | 78,864       | 78,936  | -0.09%  | 75,690  | 4.19%  |
| Total Hospital Visits      | 5,368         | 6,124  | -12.34% | 5,863  | -8.44% | 52,076       | 50,347  | 3.43%   | 48,408  | 7.58%  |
| Total Procedures           | 11,695        | 13,282 | -11.95% | 12,902 | -9.36% | 106,459      | 109,367 | -2.66%  | 106,789 | -0.31% |
| Total Surgeries            | 763           | 810    | -5.80%  | 629    | 21.30% | 6,770        | 6,863   | -1.36%  | 6,307   | 7.34%  |
| Total Provider FTE's       | 88.2          | 100.4  | -12.15% | 92.8   | -5.00% | 90.3         | 98.7    | -8.50%  | 91.8    | -1.64% |
| Total Staff FTE's          | 104.7         | 127.1  | -17.64% | 109.8  | -4.67% | 109.5        | 126.6   | -13.49% | 103.9   | 5.40%  |
| Total Administrative FTE's | 13.0          | 13.0   | -0.30%  | 12.4   | 4.72%  | 13.1         | 13.0    | 0.46%   | 12.3    | 5.82%  |
| Total FTE's                | 205.8         | 240.5  | -14.41% | 215.0  | -4.27% | 212.9        | 238.3   | -10.66% | 208.1   | 2.32%  |

|              |        |           |        |        |           |        |
|--------------|--------|-----------|--------|--------|-----------|--------|
| Organization | 300    | 300       | 300    | 300    | 300       | 300    |
| Period       | 9      | 9         | 9      | 9      | 9         | 9      |
| Year         | 2022   | 2022      | 2021   | 2022   | 2022      | 2021   |
| Data Type    | Actual | Operating | Actual | Actual | Operating | Actual |
| Balance Type | PER    | PER       | PER    | YTD    | YTD       | YTD    |

**ECTOR COUNTY HOSPITAL DISTRICT  
TRAUMACARE OPERATIONS SUMMARY  
JUNE 2022**

|  | CURRENT MONTH |         |            |          | YEAR TO DATE |            |         |            |          |              |
|--|---------------|---------|------------|----------|--------------|------------|---------|------------|----------|--------------|
|  | ACTUAL        | BUDGET  | BUDGET VAR | PRIOR YR | PRIOR YR VAR | ACTUAL     | BUDGET  | BUDGET VAR | PRIOR YR | PRIOR YR VAR |
| <b>PATIENT REVENUE</b>                 |               |         |            |          |              |            |         |            |          |              |
| Outpatient Revenue                     | \$ 127,500    | \$ -    |            | \$ -     | 100.0%       | \$ 128,083 | \$ -    |            | \$ -     | 100.0%       |
| <b>TOTAL PATIENT REVENUE</b>           | \$ 127,500    | \$ -    |            | \$ -     | 100.0%       | \$ 128,083 | \$ -    |            | \$ -     | 100.0%       |
| <b>DEDUCTIONS FROM REVENUE</b>         |               |         |            |          |              |            |         |            |          |              |
| Contractual Adjustments                | \$ 75,863     | \$ -    |            | \$ -     | 100.0%       | \$ 75,863  | \$ -    |            | \$ -     | 100.0%       |
| Policy Adjustments                     | 21,675        | -       |            | -        | 100.0%       | 21,675     | -       |            | -        | 100.0%       |
| Uninsured Discount                     | -             | -       |            | -        | 100.0%       | -          | -       |            | -        | 100.0%       |
| Indigent                               | -             | -       |            | -        | 100.0%       | -          | -       |            | -        | 100.0%       |
| Provision for Bad Debts                | 10,838        | -       |            | -        | 100.0%       | 10,838     | -       |            | -        | 100.0%       |
| <b>TOTAL REVENUE DEDUCTIONS</b>        | \$ 108,375    | \$ -    |            | \$ -     | 100.0%       | \$ 108,375 | \$ -    |            | \$ -     | 100.0%       |
|  | 85.00%        | #DIV/0! |            | #DIV/0!  |              | 84.61%     | #DIV/0! |            | #DIV/0!  |              |
| <b>NET PATIENT REVENUE</b>             | \$ 19,125     | \$ -    |            | \$ -     | 100.0%       | \$ 19,708  | \$ -    |            | \$ -     | 100.0%       |
|  |               |         |            |          |              | 15.4%      |         |            |          |              |
| <b>OTHER REVENUE</b>                   |               |         |            |          |              |            |         |            |          |              |
| Other Income                           | \$ -          | \$ -    |            | \$ -     | 100.0%       | \$ -       | \$ -    |            | \$ -     | 100.0%       |
| <b>TOTAL OTHER REVENUE</b>             |               |         |            |          |              |            |         |            |          |              |
|  |               |         |            |          | 100.0%       |            |         |            |          | 100.0%       |
| <b>NET OPERATING REVENUE</b>           | \$ 19,125     | \$ -    |            | \$ -     | 100.0%       | \$ 19,708  | \$ -    |            | \$ -     | 100.0%       |
| <b>OPERATING EXPENSE</b>               |               |         |            |          |              |            |         |            |          |              |
| Salaries and Wages                     | \$ 242,767    | \$ -    |            | \$ -     | 100.0%       | \$ 242,767 | \$ -    |            | \$ -     | 100.0%       |
| Benefits                               | 40,000        | -       |            | -        | 100.0%       | 40,000     | -       |            | -        | 100.0%       |
| Temporary Labor                        | -             | -       |            | -        | 100.0%       | -          | -       |            | -        | 100.0%       |
| Physician Fees                         | (259,248)     | -       |            | -        | 100.0%       | (259,248)  | -       |            | -        | 100.0%       |
| Purchased Services                     | -             | -       |            | -        | 100.0%       | -          | -       |            | -        | 100.0%       |
| Supplies                               | -             | -       |            | -        | 100.0%       | -          | -       |            | -        | 100.0%       |
| Utilities                              | -             | -       |            | -        | 100.0%       | -          | -       |            | -        | 100.0%       |
| Repairs and Maintenance                | -             | -       |            | -        | 100.0%       | -          | -       |            | -        | 100.0%       |
| Leases and Rentals                     | -             | -       |            | -        | 100.0%       | -          | -       |            | -        | 100.0%       |
| Insurance                              | 1,534         | -       |            | -        | 100.0%       | 1,534      | -       |            | -        | 100.0%       |
| Other Expense                          | -             | -       |            | -        | 100.0%       | -          | -       |            | -        | 100.0%       |
| <b>TOTAL OPERATING EXPENSES</b>        | \$ 25,053     | \$ -    |            | \$ -     | 100.0%       | \$ 25,053  | \$ -    |            | \$ -     | 100.0%       |
| Depreciation/Amortization              | \$ -          | \$ -    |            | \$ -     | 100.0%       | \$ -       | \$ -    | 0.0%       | \$ -     | 100.0%       |
| (Gain)/Loss on Sale of Assets          | -             | -       | 0.0%       | -        | 100.0%       | -          | -       | 0.0%       | -        | 100.0%       |
| <b>TOTAL OPERATING COSTS</b>           | \$ 25,053     | \$ -    |            | \$ -     | 100.0%       | \$ 25,053  | \$ -    |            | \$ -     | 100.0%       |
| <b>NET GAIN (LOSS) FROM OPERATIONS</b> | \$ (5,928)    | \$ -    |            | \$ -     | 100.0%       | \$ (5,345) | \$ -    |            | \$ -     | 100.0%       |
| Operating Margin                       | -30.99%       | #DIV/0! | #DIV/0!    | #DIV/0!  | -100.0%      | -27.12%    | #DIV/0! | #DIV/0!    | #DIV/0!  | -100.0%      |
| COVID-19 Stimulus                      | \$ -          | \$ -    |            | \$ -     | 100.0%       | \$ -       | \$ -    | 0.0%       | \$ -     | 100.0%       |
| MCH Contribution                       | \$ -          | \$ -    |            | \$ -     | 100.0%       | \$ -       | \$ -    |            | \$ -     | 100.0%       |
| <b>CAPITAL CONTRIBUTION</b>            | \$ (5,928)    | \$ -    | 0.0%       | \$ -     | 0.0%         | \$ (5,345) | \$ -    | 0.0%       | \$ -     | 0.0%         |

**MONTHLY STATISTICAL REPORT**

|                      | CURRENT MONTH |     |     |        | YEAR TO DATE |     |     |        |
|----------------------|---------------|-----|-----|--------|--------------|-----|-----|--------|
|                      |               |     |     |        |              |     |     |        |
| Total Procedures     | 510           | 0   | 0   | 100.0% | 510          | 0   | 0   | 100.0% |
| Total Provider FTE's | 8.3           | 0.0 | 0.0 | 100.0% | 0.9          | 0.0 | 0.0 | 100.0% |
| Total Staff FTE's    | 0.9           | 0.0 | 0.0 | 100.0% | 0.1          | 0.0 | 0.0 | 100.0% |
| Total FTE's          | 9.3           | 0.0 | 0.0 | 100.0% | 1.0          | 0.0 | 0.0 | 100.0% |

**ECTOR COUNTY HOSPITAL DISTRICT  
FAMILY HEALTH CLINIC - SOUTH - OPERATIONS SUMMARY  
JUNE 2022**

|  | CURRENT MONTH |             |            |             |              | YEAR TO DATE   |              |            |              |              |
|--|---------------|-------------|------------|-------------|--------------|----------------|--------------|------------|--------------|--------------|
|  | ACTUAL        | BUDGET      | BUDGET VAR | PRIOR YR    | PRIOR YR VAR | ACTUAL         | BUDGET       | BUDGET VAR | PRIOR YR     | PRIOR YR VAR |
| <b>PATIENT REVENUE</b>                 |               |             |            |             |              |                |              |            |              |              |
| Outpatient Revenue                     | \$ 118,714    | \$ 338,582  | -64.9%     | \$ 321,510  | -63.1%       | \$ 1,508,478   | \$ 3,032,143 | -50.3%     | \$ 4,158,517 | -63.7%       |
| <b>TOTAL PATIENT REVENUE</b>           | \$ 118,714    | \$ 338,582  | -64.9%     | \$ 321,510  | -63.1%       | \$ 1,508,478   | \$ 3,032,143 | -50.3%     | \$ 4,158,517 | -63.7%       |
| <b>DEDUCTIONS FROM REVENUE</b>         |               |             |            |             |              |                |              |            |              |              |
| Contractual Adjustments                | \$ 49,147     | \$ 184,149  | -73.3%     | \$ 205,146  | -76.0%       | \$ 910,972     | \$ 1,649,131 | -44.8%     | \$ 2,245,294 | -59.4%       |
| Self Pay Adjustments                   | 16,385        | 52,827      | -69.0%     | 6,543       | 150.4%       | 255,398        | 473,089      | -46.0%     | 589,335      | -56.7%       |
| Bad Debts                              | 2,142         | 10,820      | -80.2%     | 20,504      | -89.6%       | (73,460)       | 96,901       | -175.8%    | 237,651      | -130.9%      |
| <b>TOTAL REVENUE DEDUCTIONS</b>        | \$ 67,674     | \$ 247,796  | -72.7%     | \$ 232,193  | -70.9%       | \$ 1,092,910   | \$ 2,219,121 | -50.8%     | \$ 3,072,280 | -64.4%       |
|  | 57.0%         | 73.2%       |            | 72.2%       |              | 72.5%          | 73.2%        |            | 73.9%        |              |
| <b>NET PATIENT REVENUE</b>             | \$ 51,040     | \$ 90,786   | -43.8%     | \$ 89,317   | -42.9%       | \$ 415,569     | \$ 813,022   | -48.9%     | \$ 1,086,236 | -61.7%       |
| <b>OTHER REVENUE</b>                   |               |             |            |             |              |                |              |            |              |              |
| FHC Other Revenue                      | \$ 18,504     | \$ 25,436   | 0.0%       | \$ 139,617  | -86.7%       | \$ 238,211     | \$ 228,924   | 0.0%       | \$ 343,424   | -30.6%       |
| <b>TOTAL OTHER REVENUE</b>             | \$ 18,504     | \$ 25,436   | -27.3%     | \$ 139,617  | -86.7%       | \$ 238,211     | \$ 228,924   | 4.1%       | \$ 343,424   | -30.6%       |
| <b>NET OPERATING REVENUE</b>           | \$ 69,545     | \$ 116,222  | -40.2%     | \$ 228,934  | -69.6%       | \$ 653,780     | \$ 1,041,946 | -37.3%     | \$ 1,429,660 | -54.3%       |
| <b>OPERATING EXPENSE</b>               |               |             |            |             |              |                |              |            |              |              |
| Salaries and Wages                     | \$ 69,557     | \$ 60,736   | 14.5%      | \$ 102,018  | -31.8%       | \$ 672,778     | \$ 533,198   | 26.2%      | \$ 786,843   | -14.5%       |
| Benefits                               | (88,757)      | 16,732      | -630.5%    | 44,099      | -301.3%      | 54,751         | 152,031      | -64.0%     | 223,887      | -75.5%       |
| Physician Services                     | 54,445        | 68,581      | -20.6%     | 83,710      | -35.0%       | 783,157        | 617,229      | 26.9%      | 1,033,619    | -24.2%       |
| Cost of Drugs Sold                     | 2,476         | 3,071       | -19.4%     | 6,955       | -64.4%       | 32,754         | 27,503       | 19.1%      | 62,210       | -47.3%       |
| Supplies                               | 2,559         | 4,528       | -43.5%     | 17,282      | -85.2%       | 32,138         | 40,596       | -20.8%     | 120,001      | -73.2%       |
| Utilities                              | 4,266         | 2,755       | 54.8%      | 2,755       | 54.8%        | 28,857         | 25,721       | 12.2%      | 25,721       | 12.2%        |
| Repairs and Maintenance                | 1,576         | 1,799       | -12.4%     | 1,370       | 15.1%        | 31,037         | 16,191       | 91.7%      | 9,059        | 242.6%       |
| Leases and Rentals                     | 459           | 477         | -3.8%      | 485         | -5.3%        | 4,380          | 4,293        | 2.0%       | 4,476        | -2.2%        |
| Other Expense                          | 1,000         | 1,125       | -11.1%     | 4,106       | -75.6%       | 13,012         | 10,125       | 28.5%      | 35,911       | -63.8%       |
| <b>TOTAL OPERATING EXPENSES</b>        | \$ 47,582     | \$ 159,804  | -70.2%     | \$ 262,780  | -81.9%       | \$ 1,652,862   | \$ 1,426,887 | 15.8%      | \$ 2,301,728 | -28.2%       |
| Depreciation/Amortization              | \$ 2,625      | \$ 3,874    | -32.2%     | \$ 3,807    | -31.0%       | \$ 23,642      | \$ 35,247    | -32.9%     | \$ 34,890    | -32.2%       |
| <b>TOTAL OPERATING COSTS</b>           | \$ 50,207     | \$ 163,678  | -69.3%     | \$ 266,587  | -81.2%       | \$ 1,676,504   | \$ 1,462,134 | 14.7%      | \$ 2,336,617 | -28.3%       |
| <b>NET GAIN (LOSS) FROM OPERATIONS</b> | \$ 19,337     | \$ (47,456) | 140.7%     | \$ (37,653) | 151.4%       | \$ (1,022,725) | \$ (420,188) | -143.4%    | \$ (906,957) | 12.8%        |
| Operating Margin                       | 27.81%        | -40.83%     | -168.1%    | -16.45%     | -269.1%      | -156.43%       | -40.33%      | 287.9%     | -63.44%      | 146.6%       |

|                                     | CURRENT MONTH |        |        |        |        | YEAR TO DATE |        |        |        |        |
|-------------------------------------|---------------|--------|--------|--------|--------|--------------|--------|--------|--------|--------|
| Medical Visits                      | 542           | 987    | -45.1% | 1,111  | -51.2% | 5,958        | 8,839  | -32.6% | 12,131 | -50.9% |
| Average Revenue per Office Visit    | 219.03        | 343.04 | -36.2% | 289.39 | -24.3% | 253.19       | 343.04 | -26.2% | 342.80 | -26.1% |
| Hospital FTE's (Salaries and Wages) | 15.8          | 13.2   | 20.5%  | 16.9   | -6.2%  | 15.2         | 12.9   | 17.5%  | 18.2   | -16.3% |

**ECTOR COUNTY HOSPITAL DISTRICT  
FAMILY HEALTH CLINIC - WEST UNIVERSITY - OPERATIONS SUMMARY  
JUNE 2022**

|  | CURRENT MONTH      |                    |               |                    |              | YEAR TO DATE        |                     |               |                     |               |
|--|--------------------|--------------------|---------------|--------------------|--------------|---------------------|---------------------|---------------|---------------------|---------------|
|  | ACTUAL             | BUDGET             | BUDGET VAR    | PRIOR YR           | PRIOR YR VAR | ACTUAL              | BUDGET              | BUDGET VAR    | PRIOR YR            | PRIOR YR VAR  |
| <b><u>PATIENT REVENUE</u></b>          |                    |                    |               |                    |              |                     |                     |               |                     |               |
| Outpatient Revenue                     | \$ 155,628         | \$ 197,197         | -21.1%        | \$ 98,340          | 58.3%        | \$ 1,374,953        | \$ 1,548,963        | -11.2%        | \$ 495,910          | 177.3%        |
| <b>TOTAL PATIENT REVENUE</b>           | <b>\$ 155,628</b>  | <b>\$ 197,197</b>  | <b>-21.1%</b> | <b>\$ 98,340</b>   | <b>58.3%</b> | <b>\$ 1,374,953</b> | <b>\$ 1,548,963</b> | <b>-11.2%</b> | <b>\$ 495,910</b>   | <b>177.3%</b> |
| <b><u>DEDUCTIONS FROM REVENUE</u></b>  |                    |                    |               |                    |              |                     |                     |               |                     |               |
| Contractual Adjustments                | \$ 69,106          | \$ 111,975         | -38.3%        | \$ 50,770          | 36.1%        | \$ 740,362          | \$ 879,550          | -15.8%        | \$ 269,178          | 175.0%        |
| Self Pay Adjustments                   | 21,465             | 25,752             | -16.6%        | 934                | 2197.2%      | 115,543             | 202,280             | -42.9%        | 69,582              | 66.1%         |
| Bad Debts                              | 12,849             | -                  | 0.0%          | 2,538              | 406.3%       | 60,340              | -                   | 0.0%          | (43,637)            | -238.3%       |
| <b>TOTAL REVENUE DEDUCTIONS</b>        | <b>\$ 103,419</b>  | <b>\$ 137,727</b>  | <b>-24.9%</b> | <b>\$ 54,242</b>   | <b>90.7%</b> | <b>\$ 916,246</b>   | <b>\$ 1,081,830</b> | <b>-15.3%</b> | <b>\$ 295,123</b>   | <b>210.5%</b> |
|  | <b>66.45%</b>      | <b>69.84%</b>      |               | <b>55.16%</b>      |              | <b>66.64%</b>       | <b>69.84%</b>       |               | <b>59.51%</b>       |               |
| <b>NET PATIENT REVENUE</b>             | <b>\$ 52,209</b>   | <b>\$ 59,470</b>   | <b>-12.2%</b> | <b>\$ 44,098</b>   | <b>18.4%</b> | <b>\$ 458,707</b>   | <b>\$ 467,133</b>   | <b>-1.8%</b>  | <b>\$ 200,788</b>   | <b>128.5%</b> |
| <b><u>OTHER REVENUE</u></b>            |                    |                    |               |                    |              |                     |                     |               |                     |               |
| FHC Other Revenue                      | \$ -               | \$ -               | 0.0%          | \$ -               | 0.0%         | \$ -                | \$ -                | 0.0%          | \$ -                | 0.0%          |
| <b>TOTAL OTHER REVENUE</b>             | <b>\$ -</b>        | <b>\$ -</b>        | <b>0.0%</b>   | <b>\$ -</b>        | <b>0.0%</b>  | <b>\$ -</b>         | <b>\$ -</b>         | <b>0.0%</b>   | <b>\$ -</b>         | <b>0.0%</b>   |
| <b>NET OPERATING REVENUE</b>           | <b>\$ 52,209</b>   | <b>\$ 59,470</b>   | <b>-12.2%</b> | <b>\$ 44,098</b>   | <b>18.4%</b> | <b>\$ 458,707</b>   | <b>\$ 467,133</b>   | <b>-1.8%</b>  | <b>\$ 200,788</b>   | <b>128.5%</b> |
| <b><u>OPERATING EXPENSE</u></b>        |                    |                    |               |                    |              |                     |                     |               |                     |               |
| Salaries and Wages                     | \$ 6,561           | \$ 31,227          | -79.0%        | \$ 5,331           | 23.1%        | \$ 56,350           | \$ 240,586          | -76.6%        | \$ 61,271           | -8.0%         |
| Benefits                               | (8,372)            | 8,603              | -197.3%       | 2,304              | -463.4%      | 4,586               | 68,599              | -93.3%        | 17,434              | -73.7%        |
| Physician Services                     | 57,769             | 45,750             | 26.3%         | 33,560             | 72.1%        | 346,184             | 411,750             | -15.9%        | 191,894             | 80.4%         |
| Cost of Drugs Sold                     | 1,182              | 11,889             | -90.1%        | 5,491              | -78.5%       | 33,752              | 93,389              | -63.9%        | 19,458              | 73.5%         |
| Supplies                               | 1,930              | 6,158              | -68.7%        | 164                | 1078.0%      | 17,419              | 48,522              | -64.1%        | 2,911               | 498.4%        |
| Utilities                              | 2,971              | 2,510              | 18.4%         | 2,510              | 18.3%        | 23,762              | 25,102              | -5.3%         | 25,101              | -5.3%         |
| Repairs and Maintenance                | -                  | -                  | 0.0%          | -                  | 100.0%       | -                   | -                   | 0.0%          | -                   | 100.0%        |
| Other Expense                          | -                  | -                  | 0.0%          | -                  | 0.0%         | -                   | -                   | 0.0%          | -                   | 0.0%          |
| <b>TOTAL OPERATING EXPENSES</b>        | <b>\$ 62,041</b>   | <b>\$ 106,137</b>  | <b>-41.5%</b> | <b>\$ 49,361</b>   | <b>25.7%</b> | <b>\$ 482,053</b>   | <b>\$ 887,948</b>   | <b>-45.7%</b> | <b>\$ 318,069</b>   | <b>51.6%</b>  |
| Depreciation/Amortization              | \$ 25,992          | \$ 28,830          | -9.8%         | \$ 28,197          | -7.8%        | \$ 234,272          | \$ 262,347          | -10.7%        | \$ 262,793          | -10.9%        |
| <b>TOTAL OPERATING COSTS</b>           | <b>\$ 88,033</b>   | <b>\$ 134,967</b>  | <b>-34.8%</b> | <b>\$ 77,558</b>   | <b>13.5%</b> | <b>\$ 716,325</b>   | <b>\$ 1,150,295</b> | <b>-37.7%</b> | <b>\$ 580,863</b>   | <b>23.3%</b>  |
| <b>NET GAIN (LOSS) FROM OPERATIONS</b> | <b>\$ (35,824)</b> | <b>\$ (75,497)</b> | <b>-52.5%</b> | <b>\$ (33,460)</b> | <b>7.1%</b>  | <b>\$ (257,618)</b> | <b>\$ (683,162)</b> | <b>-62.3%</b> | <b>\$ (380,075)</b> | <b>-32.2%</b> |
| Operating Margin                       | -68.62%            | -126.95%           | -45.9%        | -75.88%            | -9.6%        | -56.16%             | -146.25%            | -61.6%        | -189.29%            | -70.3%        |

|                                     | CURRENT MONTH |        |        |        |        | YEAR TO DATE |        |        |        |        |
|-------------------------------------|---------------|--------|--------|--------|--------|--------------|--------|--------|--------|--------|
|                                     | 576           | 634    | -9.1%  | 362    | 59.1%  | 5,004        | 4,980  | 0.5%   |        | 0.0%   |
| Total Visits                        |               |        |        |        |        |              |        |        |        |        |
| Average Revenue per Office Visit    | 270.19        | 311.04 | -13.1% | 271.66 | -0.5%  | 274.77       | 311.04 | -11.7% | 309.36 | -11.2% |
| Hospital FTE's (Salaries and Wages) | 2.3           | 8.5    | -72.7% | 3.6    | -35.0% | 2.5          | 7.3    | -66.3% | 2.5    | -0.4%  |

**ECTOR COUNTY HOSPITAL DISTRICT  
FAMILY HEALTH CLINIC - JBS - OPERATIONS SUMMARY  
JUNE 2022**

|  | CURRENT MONTH     |                    |                |                 |                  | YEAR TO DATE        |                     |                |                 |                  |
|--|-------------------|--------------------|----------------|-----------------|------------------|---------------------|---------------------|----------------|-----------------|------------------|
|  | ACTUAL            | BUDGET             | BUDGET VAR     | PRIOR YR        | PRIOR YR VAR     | ACTUAL              | BUDGET              | BUDGET VAR     | PRIOR YR        | PRIOR YR VAR     |
| <b><u>PATIENT REVENUE</u></b>          |                   |                    |                |                 |                  |                     |                     |                |                 |                  |
| Outpatient Revenue                     | \$ 188,881        | \$ 161,650         | 16.8%          | \$ -            | 100.0%           | \$ 2,170,880        | \$ 1,686,040        | 28.8%          | \$ -            | 100.0%           |
| <b>TOTAL PATIENT REVENUE</b>           | <b>\$ 188,881</b> | <b>\$ 161,650</b>  | <b>16.8%</b>   | <b>\$ -</b>     | <b>100.0%</b>    | <b>\$ 2,170,880</b> | <b>\$ 1,686,040</b> | <b>28.8%</b>   | <b>\$ -</b>     | <b>100.0%</b>    |
| <b><u>DEDUCTIONS FROM REVENUE</u></b>  |                   |                    |                |                 |                  |                     |                     |                |                 |                  |
| Contractual Adjustments                | \$ 74,689         | \$ 64,850          | 15.2%          | \$ -            | 100.0%           | \$ 1,228,342        | \$ 676,399          | 81.6%          | \$ -            | 100.0%           |
| Self Pay Adjustments                   | (2,643)           | 18,604             | -114.2%        | -               | 100.0%           | 70,507              | 194,041             | -63.7%         | -               | 100.0%           |
| Bad Debts                              | (55,942)          | 3,811              | -1567.9%       | -               | 100.0%           | 137,267             | 39,745              | 245.4%         | -               | 100.0%           |
| <b>TOTAL REVENUE DEDUCTIONS</b>        | <b>\$ 16,103</b>  | <b>\$ 87,265</b>   | <b>-81.5%</b>  | <b>\$ -</b>     | <b>100.0%</b>    | <b>\$ 1,436,117</b> | <b>\$ 910,185</b>   | <b>57.8%</b>   | <b>\$ -</b>     | <b>100.0%</b>    |
|  | <b>8.53%</b>      | <b>53.98%</b>      |                | <b>0.00%</b>    |                  | <b>66.15%</b>       | <b>53.98%</b>       |                | <b>0.00%</b>    |                  |
| <b>NET PATIENT REVENUE</b>             | <b>\$ 172,777</b> | <b>\$ 74,385</b>   | <b>132.3%</b>  | <b>\$ -</b>     | <b>100.0%</b>    | <b>\$ 734,763</b>   | <b>\$ 775,855</b>   | <b>-5.3%</b>   | <b>\$ -</b>     | <b>100.0%</b>    |
| <b><u>OTHER REVENUE</u></b>            |                   |                    |                |                 |                  |                     |                     |                |                 |                  |
| FHC Other Revenue                      | \$ -              | \$ -               | 0.0%           | \$ -            | 0.0%             | \$ -                | \$ -                | 0.0%           | \$ -            | 0.0%             |
| <b>TOTAL OTHER REVENUE</b>             | <b>\$ -</b>       | <b>\$ -</b>        | <b>0.0%</b>    | <b>\$ -</b>     | <b>0.0%</b>      | <b>\$ -</b>         | <b>\$ -</b>         | <b>0.0%</b>    | <b>\$ -</b>     | <b>0.0%</b>      |
| <b>NET OPERATING REVENUE</b>           | <b>\$ 172,777</b> | <b>\$ 74,385</b>   | <b>132.3%</b>  | <b>\$ -</b>     | <b>100.0%</b>    | <b>\$ 734,763</b>   | <b>\$ 775,855</b>   | <b>-5.3%</b>   | <b>\$ -</b>     | <b>100.0%</b>    |
| <b><u>OPERATING EXPENSE</u></b>        |                   |                    |                |                 |                  |                     |                     |                |                 |                  |
| Salaries and Wages                     | \$ 16,555         | \$ 23,326          | -29.0%         | \$ -            | 100.0%           | \$ 120,912          | \$ 237,933          | -49.2%         | \$ -            | 100.0%           |
| Benefits                               | (21,125)          | 6,426              | -428.7%        | -               | 100.0%           | 9,840               | 67,842              | -85.5%         | -               | 100.0%           |
| Physician Services                     | 43,602            | 42,492             | 2.6%           | -               | 100.0%           | 391,666             | 382,428             | 2.4%           | -               | 100.0%           |
| Cost of Drugs Sold                     | 22,293            | -                  | 0.0%           | -               | 100.0%           | 125,436             | -                   | 100.0%         | -               | 100.0%           |
| Supplies                               | 1,159             | 11,188             | -89.6%         | 444             | 161.0%           | 15,169              | 116,693             | -87.0%         | 444             | 3316.5%          |
| Utilities                              | -                 | 2,789              | -100.0%        | -               | 100.0%           | -                   | 25,101              | -100.0%        | -               | 100.0%           |
| Repairs and Maintenance                | -                 | 417                | -100.0%        | -               | 100.0%           | -                   | 3,753               | -100.0%        | -               | 100.0%           |
| Other Expense                          | -                 | 417                | -100.0%        | -               | 0.0%             | -                   | 3,753               | -100.0%        | -               | 0.0%             |
| <b>TOTAL OPERATING EXPENSES</b>        | <b>\$ 62,484</b>  | <b>\$ 87,555</b>   | <b>-28.6%</b>  | <b>\$ 444</b>   | <b>13972.9%</b>  | <b>\$ 663,023</b>   | <b>\$ 842,003</b>   | <b>-21.3%</b>  | <b>\$ 444</b>   | <b>149229.5%</b> |
| Depreciation/Amortization              | \$ 75             | \$ -               | 0.0%           | \$ -            | 100.0%           | \$ 674              | \$ -                | 0.0%           | \$ -            | 100.0%           |
| <b>TOTAL OPERATING COSTS</b>           | <b>\$ 62,559</b>  | <b>\$ 87,555</b>   | <b>-28.5%</b>  | <b>\$ 444</b>   | <b>13989.8%</b>  | <b>\$ 663,697</b>   | <b>\$ 842,003</b>   | <b>-21.2%</b>  | <b>\$ 444</b>   | <b>149381.2%</b> |
| <b>NET GAIN (LOSS) FROM OPERATIONS</b> | <b>\$ 110,219</b> | <b>\$ (13,170)</b> | <b>-936.9%</b> | <b>\$ (444)</b> | <b>-24924.0%</b> | <b>\$ 71,066</b>    | <b>\$ (66,148)</b>  | <b>-207.4%</b> | <b>\$ (444)</b> | <b>-16105.9%</b> |
| Operating Margin                       | 63.79%            | -17.71%            | -460.3%        | 0.00%           | 100.0%           | 9.67%               | -8.53%              | -213.4%        | 0.00%           | 100.0%           |

|                                     | CURRENT MONTH |        |            |          |              | YEAR TO DATE |        |            |          |              |
|-------------------------------------|---------------|--------|------------|----------|--------------|--------------|--------|------------|----------|--------------|
|                                     | ACTUAL        | BUDGET | BUDGET VAR | PRIOR YR | PRIOR YR VAR | ACTUAL       | BUDGET | BUDGET VAR | PRIOR YR | PRIOR YR VAR |
| Medical Visits                      | 528           | 530    | -0.4%      | -        | 0.0%         | 5,837        | 5,528  | 5.6%       | -        | 0.0%         |
| Total Visits                        | 528           | 530    | -0.4%      | -        | 0.0%         | 5,837        | 5,528  | 5.6%       | -        | 0.0%         |
| Average Revenue per Office Visit    | 357.73        | 305.00 | 17.3%      | -        | 0.0%         | 371.92       | 305.00 | 21.9%      | -        | 0.0%         |
| Hospital FTE's (Salaries and Wages) | 5.4           | 7.2    | -25.2%     | -        | 0.0%         | 4.8          | 8.1    | -40.8%     | -        | 0.0%         |

**ECTOR COUNTY HOSPITAL DISTRICT  
JUNE 2022**

**REVENUE BY PAYOR**

|              | CURRENT MONTH        |               |                      |               | YEAR TO DATE          |               |                       |               |
|--------------|----------------------|---------------|----------------------|---------------|-----------------------|---------------|-----------------------|---------------|
|              | CURRENT YEAR         |               | PRIOR YEAR           |               | CURRENT YEAR          |               | PRIOR YEAR            |               |
|              | GROSS REVENUE        | %             | GROSS REVENUE        | %             | GROSS REVENUE         | %             | GROSS REVENUE         | %             |
| Medicare     | \$ 36,369,643        | 38.8%         | \$ 38,514,810        | 38.8%         | \$ 348,545,429        | 39.2%         | \$ 335,461,400        | 39.6%         |
| Medicaid     | 10,991,507           | 11.7%         | 12,388,096           | 12.4%         | 115,974,272           | 13.0%         | 101,750,901           | 12.0%         |
| Commercial   | 28,444,142           | 30.3%         | 29,076,657           | 29.2%         | 260,936,990           | 29.3%         | 244,636,388           | 28.8%         |
| Self Pay     | 14,488,762           | 15.5%         | 14,052,390           | 14.1%         | 102,249,601           | 11.5%         | 102,873,678           | 12.1%         |
| Other        | 3,456,043            | 3.7%          | 5,492,419            | 5.5%          | 61,827,012            | 7.0%          | 64,054,733            | 7.5%          |
| <b>TOTAL</b> | <b>\$ 93,750,097</b> | <b>100.0%</b> | <b>\$ 99,524,372</b> | <b>100.0%</b> | <b>\$ 889,533,306</b> | <b>100.0%</b> | <b>\$ 848,777,100</b> | <b>100.0%</b> |

**PAYMENTS BY PAYOR**

|              | CURRENT MONTH        |               |                      |               | YEAR TO DATE          |               |                       |               |
|--------------|----------------------|---------------|----------------------|---------------|-----------------------|---------------|-----------------------|---------------|
|              | CURRENT YEAR         |               | PRIOR YEAR           |               | CURRENT YEAR          |               | PRIOR YEAR            |               |
|              | PAYMENTS             | %             | PAYMENTS             | %             | PAYMENTS              | %             | PAYMENTS              | %             |
| Medicare     | \$ 6,791,367         | 34.4%         | \$ 7,777,382         | 39.6%         | \$ 63,285,674         | 37.9%         | \$ 64,055,090         | 39.5%         |
| Medicaid     | 4,107,598            | 20.8%         | 2,494,734            | 12.7%         | 17,241,995            | 10.3%         | 18,531,908            | 11.4%         |
| Commercial   | 6,627,846            | 33.5%         | 7,135,910            | 36.4%         | 63,404,816            | 38.1%         | 59,075,269            | 36.6%         |
| Self Pay     | 1,153,830            | 5.8%          | 1,064,802            | 5.4%          | 10,621,261            | 6.4%          | 9,388,355             | 5.8%          |
| Other        | 1,078,130            | 5.5%          | 1,148,673            | 5.9%          | 12,256,545            | 7.3%          | 10,932,798            | 6.7%          |
| <b>TOTAL</b> | <b>\$ 19,758,771</b> | <b>100.0%</b> | <b>\$ 19,621,501</b> | <b>100.0%</b> | <b>\$ 166,810,291</b> | <b>100.0%</b> | <b>\$ 161,983,420</b> | <b>100.0%</b> |

**ECTOR COUNTY HOSPITAL DISTRICT  
FAMILY HEALTH CLINIC CLEMENTS  
JUNE 2022**

**REVENUE BY PAYOR**

|              | <b>CURRENT MONTH</b>     |               |                          |               | <b>YEAR TO DATE</b>      |               |                          |               |
|--------------|--------------------------|---------------|--------------------------|---------------|--------------------------|---------------|--------------------------|---------------|
|              | <b>CURRENT YEAR</b>      |               | <b>PRIOR YEAR</b>        |               | <b>CURRENT YEAR</b>      |               | <b>PRIOR YEAR</b>        |               |
|              | <b>GROSS<br/>REVENUE</b> | <b>%</b>      | <b>GROSS<br/>REVENUE</b> | <b>%</b>      | <b>GROSS<br/>REVENUE</b> | <b>%</b>      | <b>GROSS<br/>REVENUE</b> | <b>%</b>      |
| Medicare     | \$ 25,058                | 21.1%         | \$ 28,483                | 8.9%          | \$ 320,883               | 21.3%         | \$ 624,519               | 15.0%         |
| Medicaid     | 27,399                   | 23.1%         | 181,551                  | 56.4%         | 374,742                  | 24.9%         | 1,808,836                | 43.5%         |
| PHC          | -                        | 0.0%          | -                        | 0.0%          | -                        | 0.0%          | -                        | 0.0%          |
| Commercial   | 21,231                   | 17.9%         | 52,294                   | 16.3%         | 244,458                  | 16.2%         | 605,952                  | 14.6%         |
| Self Pay     | 43,254                   | 36.4%         | 45,041                   | 14.0%         | 514,192                  | 34.0%         | 972,116                  | 23.4%         |
| Other        | 1,773                    | 1.5%          | 14,141                   | 4.4%          | 54,204                   | 3.6%          | 147,094                  | 3.5%          |
| <b>TOTAL</b> | <b>\$ 118,714</b>        | <b>100.0%</b> | <b>\$ 321,510</b>        | <b>100.0%</b> | <b>\$ 1,508,478</b>      | <b>100.0%</b> | <b>\$ 4,158,517</b>      | <b>100.0%</b> |

**PAYMENTS BY PAYOR**

|              | <b>CURRENT MONTH</b> |               |                   |               | <b>YEAR TO DATE</b> |               |                     |               |
|--------------|----------------------|---------------|-------------------|---------------|---------------------|---------------|---------------------|---------------|
|              | <b>CURRENT YEAR</b>  |               | <b>PRIOR YEAR</b> |               | <b>CURRENT YEAR</b> |               | <b>PRIOR YEAR</b>   |               |
|              | <b>PAYMENTS</b>      | <b>%</b>      | <b>PAYMENTS</b>   | <b>%</b>      | <b>PAYMENTS</b>     | <b>%</b>      | <b>PAYMENTS</b>     | <b>%</b>      |
| Medicare     | 8,073                | 12.2%         | \$ 46,969         | 22.9%         | \$ 125,531          | 25.2%         | \$ 238,186          | 18.7%         |
| Medicaid     | 40,471               | 61.4%         | 97,321            | 47.4%         | 183,650             | 36.9%         | 642,045             | 50.6%         |
| PHC          | -                    | 0.0%          | -                 | 0.0%          | -                   | 0.0%          | -                   | 0.0%          |
| Commercial   | 8,064                | 12.2%         | 42,832            | 20.9%         | 88,503              | 17.8%         | 201,105             | 15.8%         |
| Self Pay     | 9,048                | 13.7%         | 14,443            | 7.0%          | 88,817              | 17.8%         | 163,690             | 12.9%         |
| Other        | 355                  | 0.5%          | 3,690             | 1.8%          | 11,459              | 2.3%          | 25,980              | 2.0%          |
| <b>TOTAL</b> | <b>\$ 66,011</b>     | <b>100.0%</b> | <b>\$ 205,256</b> | <b>100.0%</b> | <b>\$ 497,960</b>   | <b>100.0%</b> | <b>\$ 1,271,006</b> | <b>100.0%</b> |

**ECTOR COUNTY HOSPITAL DISTRICT  
FAMILY HEALTH CLINIC WEST UNIVERSITY  
JUNE 2022**

**REVENUE BY PAYOR**

|              | CURRENT MONTH     |               |                  |               | YEAR TO DATE        |               |                   |               |
|--------------|-------------------|---------------|------------------|---------------|---------------------|---------------|-------------------|---------------|
|              | CURRENT YEAR      |               | PRIOR YEAR       |               | CURRENT YEAR        |               | PRIOR YEAR        |               |
|              | GROSS REVENUE     | %             | GROSS REVENUE    | %             | GROSS REVENUE       | %             | GROSS REVENUE     | %             |
| Medicare     | \$ 35,398         | 22.7%         | \$ 34,778        | 35.4%         | \$ 307,299          | 22.3%         | \$ 140,768        | 28.4%         |
| Medicaid     | 37,863            | 24.4%         | \$ 24,635        | 25.1%         | 363,396             | 26.5%         | 128,845           | 26.0%         |
| PHC          | -                 | 0.0%          | \$ -             | 0.0%          | -                   | 0.0%          | -                 | 0.0%          |
| Commercial   | 38,185            | 24.5%         | \$ 24,153        | 24.6%         | 325,464             | 23.7%         | 118,513           | 23.9%         |
| Self Pay     | 37,913            | 24.4%         | \$ 14,268        | 14.5%         | 305,936             | 22.2%         | 100,749           | 20.3%         |
| Other        | 6,269             | 4.0%          | \$ 505           | 0.5%          | 72,858              | 5.3%          | 7,034             | 1.4%          |
| <b>TOTAL</b> | <b>\$ 155,628</b> | <b>100.0%</b> | <b>\$ 98,340</b> | <b>100.0%</b> | <b>\$ 1,374,953</b> | <b>100.0%</b> | <b>\$ 495,910</b> | <b>100.0%</b> |

**PAYMENTS BY PAYOR**

|              | CURRENT MONTH    |               |                  |               | YEAR TO DATE      |               |                   |               |
|--------------|------------------|---------------|------------------|---------------|-------------------|---------------|-------------------|---------------|
|              | CURRENT YEAR     |               | PRIOR YEAR       |               | CURRENT YEAR      |               | PRIOR YEAR        |               |
|              | PAYMENTS         | %             | PAYMENTS         | %             | PAYMENTS          | %             | PAYMENTS          | %             |
| Medicare     | \$ 5,169         | 9.7%          | \$ 22,804        | 37.1%         | \$ 105,904        | 23.9%         | \$ 51,740         | 25.3%         |
| Medicaid     | 23,642           | 44.3%         | 13,793           | 22.5%         | \$ 149,506        | 33.7%         | 47,670            | 23.3%         |
| PHC          | -                | 0.0%          | -                | 0.0%          | -                 | 0.0%          | -                 | 0.0%          |
| Commercial   | 14,952           | 28.1%         | 19,450           | 31.7%         | 112,063           | 25.3%         | 71,929            | 35.2%         |
| Self Pay     | 8,362            | 15.7%         | 5,380            | 8.8%          | 61,989            | 14.0%         | 29,594            | 14.5%         |
| Other        | 1,177            | 2.2%          | -                | 0.0%          | 13,599            | 3.1%          | 3,375             | 1.7%          |
| <b>TOTAL</b> | <b>\$ 53,302</b> | <b>100.0%</b> | <b>\$ 61,427</b> | <b>100.0%</b> | <b>\$ 443,060</b> | <b>100.0%</b> | <b>\$ 204,308</b> | <b>100.0%</b> |

**ECTOR COUNTY HOSPITAL DISTRICT  
FAMILY HEALTH CLINIC JBS  
JUNE 2022**

**REVENUE BY PAYOR**

|              | CURRENT MONTH     |               |               |             | YEAR TO DATE        |               |               |             |
|--------------|-------------------|---------------|---------------|-------------|---------------------|---------------|---------------|-------------|
|              | CURRENT YEAR      |               | PRIOR YEAR    |             | CURRENT YEAR        |               | PRIOR YEAR    |             |
|              | GROSS REVENUE     | %             | GROSS REVENUE | %           | GROSS REVENUE       | %             | GROSS REVENUE | %           |
| Medicare     | \$ -              | 0.0%          | \$ -          | 0.0%        | \$ (808)            | 0.0%          | \$ -          | 0.0%        |
| Medicaid     | 122,108           | 64.6%         | \$ -          | 0.0%        | 1,324,366           | 61.0%         | -             | 0.0%        |
| PHC          | -                 | 0.0%          | \$ -          | 0.0%        | -                   | 0.0%          | -             | 0.0%        |
| Commercial   | 61,214            | 32.4%         | \$ -          | 0.0%        | 777,597             | 35.8%         | -             | 0.0%        |
| Self Pay     | 2,959             | 1.6%          | \$ -          | 0.0%        | 49,187              | 2.3%          | -             | 0.0%        |
| Other        | 2,600             | 1.4%          | \$ -          | 0.0%        | 20,538              | 0.9%          | -             | 0.0%        |
| <b>TOTAL</b> | <b>\$ 188,881</b> | <b>100.0%</b> | <b>\$ -</b>   | <b>0.0%</b> | <b>\$ 2,170,880</b> | <b>100.0%</b> | <b>\$ -</b>   | <b>0.0%</b> |

**PAYMENTS BY PAYOR**

|              | CURRENT MONTH     |               |             |             | YEAR TO DATE      |               |             |             |
|--------------|-------------------|---------------|-------------|-------------|-------------------|---------------|-------------|-------------|
|              | CURRENT YEAR      |               | PRIOR YEAR  |             | CURRENT YEAR      |               | PRIOR YEAR  |             |
|              | PAYMENTS          | %             | PAYMENTS    | %           | PAYMENTS          | %             | PAYMENTS    | %           |
| Medicare     | \$ -              | 0.0%          | \$ -        | 0.0%        | \$ -              | 0.0%          | \$ -        | 0.0%        |
| Medicaid     | 207,951           | 83.4%         | -           | 0.0%        | 585,973           | 58.7%         | -           | 0.0%        |
| PHC          | -                 | 0.0%          | -           | 0.0%        | -                 | 0.0%          | -           | 0.0%        |
| Commercial   | 34,930            | 14.0%         | -           | 0.0%        | 351,337           | 35.2%         | -           | 0.0%        |
| Self Pay     | 4,399             | 1.8%          | -           | 0.0%        | 53,812            | 5.4%          | -           | 0.0%        |
| Other        | 2,082             | 0.8%          | -           | 0.0%        | 6,716             | 0.7%          | -           | 0.0%        |
| <b>TOTAL</b> | <b>\$ 249,362</b> | <b>100.0%</b> | <b>\$ -</b> | <b>0.0%</b> | <b>\$ 997,839</b> | <b>100.0%</b> | <b>\$ -</b> | <b>0.0%</b> |

**ECTOR COUNTY HOSPITAL DISTRICT  
STATEMENT OF CASH FLOW  
JUNE 2022**

|  | Hospital               | ProCare         | TraumaCare         | Blended                |
|--|------------------------|-----------------|--------------------|------------------------|
| Cash Flows from Operating Activities and Nonoperating Revenue: |                        |                 |                    |                        |
| Excess of Revenue over Expenses                                | \$ (11,166,196)        | -               | (5,345)            | \$ (11,171,541)        |
| Noncash Expenses:  |                        |                 |                    |                        |
| Depreciation and Amortization                                  | 13,705,968             | 12,727          | -                  | 13,718,695             |
| Unrealized Gain/Loss on Investments                            | (2,528,074)            | -               | -                  | (2,528,074)            |
| Accretion (Bonds) & COVID Funding                              | (501,998)              | -               | -                  | (501,998)              |
| Changes in Assets and Liabilities                              |                        |                 |                    |                        |
| Patient Receivables, Net                                       | 4,889,576              | (1,459,495)     | (19,708)           | 3,410,373              |
| Taxes Receivable/Deferred                                      | 3,759,270              | (20,815)        | -                  | 3,738,455              |
| Inventories, Prepays and Other                                 | (173,125)              | 63,450          | (16,874)           | (126,549)              |
| Accounts Payable   | 11,882,974             | 722,151         | (259,248)          | 12,345,877             |
| Accrued Expenses   | 2,385,946              | 682,556         | 282,767            | 3,351,269              |
| Due to Third Party Payors                                      | (10,772,711)           | -               | -                  | (10,772,711)           |
| Accrued Post Retirement Benefit Costs                          | (10,793,734)           | -               | -                  | (10,793,734)           |
| Net Cash Provided by Operating Activities                      | <u>\$ 687,895</u>      | <u>575</u>      | <u>(18,408)</u>    | <u>\$ 670,062</u>      |
| Cash Flows from Investing Activities:                          |                        |                 |                    |                        |
| Investments  | \$ (2,950,458)         | -               | -                  | \$ (2,950,458)         |
| Acquisition of Property and Equipment                          | <u>(8,661,527)</u>     | <u>-</u>        | <u>-</u>           | <u>(8,661,527)</u>     |
| Net Cash used by Investing Activities                          | <u>\$ (11,611,985)</u> | <u>-</u>        | <u>-</u>           | <u>\$ (11,611,985)</u> |
| Cash Flows from Financing Activities:                          |                        |                 |                    |                        |
| Current Portion Debt   | \$ (279,328)           | -               | -                  | \$ (279,328)           |
| Net Repayment of Long-term Debt/Bond Issuance                  | <u>(536,010)</u>       | <u>-</u>        | <u>-</u>           | <u>(536,010)</u>       |
| Net Cash used by Financing Activities                          | <u>(815,338)</u>       | <u>-</u>        | <u>-</u>           | <u>(815,338)</u>       |
| Net Increase (Decrease) in Cash                                | (11,739,428)           | 575             | (18,408)           | (11,757,261)           |
| Beginning Cash & Cash Equivalents @ 9/30/2021                  | <u>61,692,933</u>      | <u>4,500</u>    | <u>-</u>           | <u>61,697,433</u>      |
| Ending Cash & Cash Equivalents @ 6/30/2022                     | <u>\$ 49,953,505</u>   | <u>\$ 5,075</u> | <u>\$ (18,408)</u> | <u>\$ 49,940,172</u>   |
| <hr/>  |                        |                 |                    |                        |
| <b>Balance Sheet</b>   |                        |                 |                    |                        |
| Cash and Cash Equivalents                                      | \$ 19,047,284          | 5,075           | (18,408)           | \$ 19,033,952          |
| Restricted Assets  | <u>30,906,220</u>      | <u>-</u>        | <u>-</u>           | <u>30,906,220</u>      |
| Ending Cash & Cash Equivalents @ 6/30/2022                     | <u>\$ 49,953,505</u>   | <u>5,075</u>    | <u>(18,408)</u>    | <u>\$ 49,940,172</u>   |

**ECTOR COUNTY HOSPITAL DISTRICT**  
**TAX COLLECTIONS**  
**FISCAL 2022**

|                          | <u>ACTUAL<br/>COLLECTIONS</u> | <u>BUDGETED<br/>COLLECTIONS</u> | <u>VARIANCE</u>             | <u>PRIOR YEAR<br/>COLLECTIONS</u> | <u>VARIANCE</u>            |
|--------------------------|-------------------------------|---------------------------------|-----------------------------|-----------------------------------|----------------------------|
| <b><u>AD VALOREM</u></b> |                               |                                 |                             |                                   |                            |
| OCTOBER                  | \$ 215,347                    | \$ 1,918,187                    | \$ (1,702,840)              | \$ 251,630                        | \$ (36,283)                |
| NOVEMBER                 | 1,231,030                     | 1,918,187                       | (687,157)                   | 1,075,295                         | 155,735                    |
| DECEMBER                 | 6,614,568                     | 1,918,187                       | 4,696,381                   | 6,840,747                         | (226,179)                  |
| JANUARY                  | 5,169,442                     | 1,918,187                       | 3,251,255                   | 7,131,638                         | (1,962,196)                |
| FEBRUARY                 | 6,692,218                     | 1,918,187                       | 4,774,031                   | 4,756,484                         | 1,935,735                  |
| MARCH                    | 2,057,908                     | 1,918,187                       | 139,721                     | 2,415,426                         | (357,517)                  |
| APRIL                    | 426,742                       | 1,918,187                       | (1,491,445)                 | 464,788                           | (38,046)                   |
| MAY                      | 406,640                       | 1,918,187                       | (1,511,547)                 | 239,559                           | 167,082                    |
| JUNE                     | 239,780                       | 1,918,187                       | (1,678,407)                 | 322,185                           | (82,405)                   |
| TOTAL                    | <u>\$ 23,053,676</u>          | <u>\$ 17,263,683</u>            | <u>\$ 5,789,993</u>         | <u>\$ 23,497,750</u>              | <u>\$ (444,075)</u>        |
| <b><u>SALES</u></b>      |                               |                                 |                             |                                   |                            |
| OCTOBER                  | \$ 3,421,981                  | \$ 3,511,415                    | \$ (89,434)                 | \$ 2,929,377                      | \$ 492,604                 |
| NOVEMBER                 | 3,326,676                     | 3,556,241                       | (229,565)                   | 3,099,131                         | 227,545                    |
| DECEMBER                 | 4,147,133                     | 3,557,673                       | 589,460                     | 2,855,097                         | 1,292,036                  |
| JANUARY                  | 3,621,391                     | 3,414,673                       | 206,718                     | 2,796,371                         | 825,019                    |
| FEBRUARY                 | 4,399,256                     | 3,907,638                       | 491,618                     | 4,354,021                         | 45,235                     |
| MARCH                    | 4,537,253                     | 3,299,902                       | 1,237,351                   | 2,721,819                         | 1,815,434                  |
| APRIL                    | 4,669,784                     | 3,195,073                       | 1,474,711                   | 2,650,606                         | 2,019,178                  |
| MAY                      | 4,733,959                     | 3,761,529                       | 972,430                     | 3,668,808                         | 1,065,151                  |
| JUNE                     | 4,218,782                     | 3,155,797                       | 1,062,985                   | 3,276,521                         | 942,261                    |
| SUB TOTAL                | <u>37,076,213</u>             | <u>31,359,941</u>               | <u>5,716,272</u>            | <u>28,351,750</u>                 | <u>8,724,463</u>           |
| ACCRUAL                  | 1,658,944                     | -                               | 1,658,944                   | -                                 | 1,658,944                  |
| TOTAL                    | <u>\$ 38,735,157</u>          | <u>\$ 31,359,941</u>            | <u>\$ 7,375,216</u>         | <u>\$ 28,351,750</u>              | <u>\$ 10,383,407</u>       |
| TAX REVENUE              | <u><u>\$ 61,788,833</u></u>   | <u><u>\$ 48,623,624</u></u>     | <u><u>\$ 13,165,209</u></u> | <u><u>\$ 51,849,501</u></u>       | <u><u>\$ 9,939,332</u></u> |

**ECTOR COUNTY HOSPITAL DISTRICT  
MEDICAID SUPPLEMENTAL PAYMENTS  
FISCAL YEAR 2022**

| <b>CASH ACTIVITY</b>         | <b>TAX (IGT)<br/>ASSESSED</b> | <b>GOVERNMENT<br/>PAYOUT</b> | <b>BURDEN<br/>ALLEVIATION</b> | <b>NET INFLOW</b>     |
|------------------------------|-------------------------------|------------------------------|-------------------------------|-----------------------|
| <b>DSH</b>                   |                               |                              |                               |                       |
| 1st Qtr                      | \$ (1,848,293)                | \$ 5,600,889                 |                               | \$ 3,752,596          |
| 2nd Qtr                      | (1,571,837)                   | 4,763,143                    |                               | 3,191,306             |
| 3rd Qtr                      | -                             | -                            |                               | -                     |
| 4th Qtr                      | -                             | -                            |                               | -                     |
| <b>DSH TOTAL</b>             | <b>\$ (3,420,130)</b>         | <b>\$ 10,364,032</b>         |                               | <b>\$ 6,943,902</b>   |
| <b>UC</b>                    |                               |                              |                               |                       |
| 1st Qtr                      | \$ (4,129,344)                | \$ 12,908,233                |                               | 8,778,889             |
| 2nd Qtr                      | (6,170,974)                   | 18,699,982                   |                               | 12,529,008            |
| 3rd Qtr                      | -                             | -                            |                               | -                     |
| 4th Qtr                      | -                             | -                            |                               | -                     |
| <b>UC TOTAL</b>              | <b>\$ (10,300,318)</b>        | <b>\$ 31,608,215</b>         |                               | <b>\$ 21,307,897</b>  |
| <b>DSRIP</b>                 |                               |                              |                               |                       |
| 1st Qtr                      | \$ -                          | \$ -                         |                               | \$ -                  |
| 2nd Qtr                      | (64,999)                      | 129,998                      |                               | 64,999                |
| 3rd Qtr                      | -                             | -                            |                               | -                     |
| 4th Qtr                      | -                             | -                            |                               | -                     |
| <b>DSRIP UPL TOTAL</b>       | <b>\$ (64,999)</b>            | <b>\$ 129,998</b>            |                               | <b>\$ 64,999</b>      |
| <b>UHRIP</b>                 |                               |                              |                               |                       |
| 1st Qtr                      | \$ -                          | \$ -                         |                               | \$ -                  |
| 2nd Qtr                      | -                             | -                            |                               | -                     |
| 3rd Qtr                      | -                             | -                            |                               | -                     |
| 4th Qtr                      | -                             | -                            |                               | -                     |
| <b>UHRIP TOTAL</b>           | <b>\$ -</b>                   | <b>\$ -</b>                  |                               | <b>\$ -</b>           |
| <b>GME</b>                   |                               |                              |                               |                       |
| 1st Qtr                      | \$ -                          | \$ -                         |                               | \$ -                  |
| 2nd Qtr                      | (222,893)                     | 675,433                      |                               | 452,540               |
| 3rd                          | -                             | -                            |                               | -                     |
| 4th Qtr                      | -                             | -                            |                               | -                     |
| <b>GME TOTAL</b>             | <b>\$ (222,893)</b>           | <b>\$ 675,433</b>            |                               | <b>\$ 452,540</b>     |
| <b>CHIRP</b>                 |                               |                              |                               |                       |
| 1st Qtr                      | \$ -                          | \$ -                         |                               | \$ -                  |
| 2nd Qtr                      | -                             | -                            |                               | -                     |
| 3rd                          | (3,231,090)                   | -                            |                               | (3,231,090)           |
| 4th Qtr                      | -                             | -                            |                               | -                     |
| <b>CHIRP TOTAL</b>           | <b>\$ (3,231,090)</b>         | <b>\$ -</b>                  |                               | <b>\$ (3,231,090)</b> |
| <b>MCH Cash Activity</b>     | <b>\$ (17,239,430)</b>        | <b>\$ 42,777,678</b>         |                               | <b>\$ 25,538,248</b>  |
| <b>ProCare Cash Activity</b> | <b>\$ -</b>                   | <b>\$ -</b>                  | <b>\$ -</b>                   | <b>\$ -</b>           |
| <b>Blended Cash Activity</b> | <b>\$ (17,239,430)</b>        | <b>\$ 42,777,678</b>         | <b>\$ -</b>                   | <b>\$ 25,538,248</b>  |

**INCOME STATEMENT ACTIVITY:**

**FY 2022 Accrued / (Deferred) Adjustments:**

|                                       | <b>BLEND</b>         |
|---------------------------------------|----------------------|
| DSH Accrual                           | \$ 9,585,585         |
| Uncompensated Care Accrual            | 9,771,500            |
| URIP                                  | -                    |
| GME                                   | 647,402              |
| CHIRP                                 | (3,969,842)          |
| Regional UPL Benefit                  | -                    |
| <b>Medicaid Supplemental Payments</b> | <b>16,034,646</b>    |
| DSRIP Accrual                         | 9,286,088            |
| <b>Total Adjustments</b>              | <b>\$ 25,320,734</b> |

**ECTOR COUNTY HOSPITAL DISTRICT  
SCHEDULE OF CASH AND INVESTMENTS - HOSPITAL ONLY  
JUNE 2022**

| <u>Cash and Cash Equivalents</u> | <u>Frost</u>  | <u>Hilltop</u> | <u>Total</u>         |
|----------------------------------|---------------|----------------|----------------------|
| Operating                        | \$ 18,332,388 | \$ -           | \$ 18,332,388        |
| Mission Fitness                  | 339,654       | -              | 339,654              |
| Petty Cash                       | 8,700         | -              | 8,700                |
| Dispro                           | -             | 70,629         | 70,629               |
| General Liability                | -             | 27,146         | 27,146               |
| Professional Liability           | -             | 27,835         | 27,835               |
| Funded Worker's Compensation     | -             | 100,586        | 100,586              |
| Funded Depreciation              | -             | 38,687         | 38,687               |
| Designated Funds                 | -             | 101,659        | 101,659              |
|                                  | <hr/>         | <hr/>          | <hr/>                |
| Total Cash and Cash Equivalents  | \$ 18,680,742 | \$ 366,543     | <b>\$ 19,047,284</b> |

| <u>Investments</u>                      | <u>Other</u> | <u>Hilltop</u> | <u>Total</u>         |
|---|--------------|----------------|----------------------|
| Dispro                                  | \$ -         | \$ 5,350,000   | \$ 5,350,000         |
| Funded Depreciation                     | -            | 35,086,000     | 35,086,000           |
| Funded Worker's Compensation            | -            | 2,200,000      | 2,200,000            |
| General Liability                       | -            | 3,000,000      | 3,000,000            |
| Professional Liability                  | -            | 3,100,000      | 3,100,000            |
| Designated Funds                        | 133,165      | 23,200,000     | 23,333,165           |
| Allowance for Change in Market Values   | -            | (2,660,933)    | (2,660,933)          |
|   | <hr/>        | <hr/>          | <hr/>                |
| Total Investments                       | \$ 133,165   | \$ 69,275,067  | <b>\$ 69,408,232</b> |
| Total Unrestricted Cash and Investments |              |                | <b>\$ 88,455,516</b> |

| <u>Restricted Assets</u>                        | <u>Reserves</u> | <u>Prosperity</u> | <u>Total</u>         |
|---|-----------------|-------------------|----------------------|
| Assets Held By Trustee - Bond Reserves          | \$ 4,896        | \$ -              | \$ 4,896             |
| Assets Held In Endowment-Board Designated       | -               | 6,146,690         | 6,146,690            |
| Advanced Medicare Payment                       | 20,966,224      | -                 | 20,966,224           |
| Restricted TPC, LLC-Equity Stake                | 1,443,525       | -                 | 1,443,525            |
| Restricted MCH West Texas Services-Equity Stake | 2,344,886       | -                 | 2,344,886            |
| Total Restricted Assets                         | <hr/>           | <hr/>             | <hr/>                |
|   | \$ 24,759,530   | \$ 6,146,690      | <b>\$ 30,906,220</b> |

Total Cash & Investments **\$ 119,361,736**

**ECTOR COUNTY HOSPITAL DISTRICT**  
**CAPITAL PROJECT & EQUIPMENT EXPENDITURES**  
**JUNE 2022**

| ITEM   | CLASS | BOOKED AMOUNT |
|--|-------|---------------|
| <b>TRANSFERRED FROM CONSTRUCTION IN PROGRESS/RENOVATION PROJECTS</b> |       |               |
| None   |       | \$ -          |
| <b>TOTAL PROJECT TRANSFERS</b>                                       |       | \$ -          |
| <b>EQUIPMENT PURCHASES</b>   |       |               |
| None   |       | \$ -          |
| <b>TOTAL EQUIPMENT PURCHASES</b>                                     |       | \$ -          |
| <b>TOTAL TRANSFERS FROM CIP/EQUIPMENT PURCHASES</b>                  |       | \$ -          |

**ECTOR COUNTY HOSPITAL DISTRICT  
FISCAL 2022 CAPITAL EQUIPMENT  
CONTINGENCY FUND  
JUNE 2022**

| MONTH/<br>YEAR | DESCRIPTION                                | DEPT<br>NUMBER | BUDGETED<br>AMOUNT  | P.O<br>AMOUNT | ACTUAL<br>AMOUNT    | TO/(FROM)<br>CONTINGENCY |
|----------------|--|----------------|---------------------|---------------|---------------------|--------------------------|
|                | <b>Available funds from budget</b>         |                | <b>\$ 600,000</b>   | <b>\$ -</b>   | <b>\$ -</b>         | <b>\$ 600,000</b>        |
| Oct-21         | ThinPrep 2000 Processor                    | 7040           | -                   | -             | 46,000              | (46,000)                 |
| Oct-21         | Convection Steamer                         | 8020           | -                   | -             | 8,570               | (8,570)                  |
| Oct-21         | Roll Around Monitor                        | 8420           | -                   | -             | 5,094               | (5,094)                  |
| Oct-21         | Replacement Wall Monitor                   | 7300           | -                   | -             | 4,916               | (4,916)                  |
| Oct-21         | Reach In Freezer                           | 8020           | -                   | -             | 3,815               | (3,815)                  |
| Oct-21         | Surgical Instruments                       | 6620           | -                   | -             | 16,940              | (16,940)                 |
| Oct-21         | Surgical Instruments                       | 6620           | -                   | -             | 16,940              | (16,940)                 |
| Oct-21         | Surgical Instruments                       | 6620           | -                   | -             | 16,940              | (16,940)                 |
| Oct-21         | Surgical Instruments                       | 6620           | -                   | -             | 16,940              | (16,940)                 |
| Oct-21         | Surgical Instruments                       | 6620           | -                   | -             | 16,940              | (16,940)                 |
| Oct-21         | Surgical Instruments                       | 6620           | -                   | -             | 9,720               | (9,720)                  |
| Oct-21         | Olympic Brain Monitor                      | 6550           | -                   | -             | 23,186              | (23,186)                 |
| Nov-21         | Four Stack Gym 5 Stations                  | 7430           | -                   | -             | 12,622              | (12,622)                 |
| Nov-21         | Dishwasher Flight Type                     | 8020           | -                   | -             | 94,698              | (94,698)                 |
| Nov-21         | Jaco Carts                                 | 9100           | -                   | -             | 24,955              | (24,955)                 |
| Nov-21         | Bar Code Scanners                          | 6790           | -                   | -             | 16,137              | (16,137)                 |
| Nov-21         | Kangaroo ePump                             | 6760           | -                   | -             | 6,875               | (6,875)                  |
| Dec-21         | CHW Flooring                               | 7480           | 60,000              | -             | 62,519              | (2,519)                  |
| Dec-21         | Stretchers                                 | 6850           | -                   | -             | 309,396             | (309,396)                |
| Dec-21         | Iris Camera Kit                            | 6550           | -                   | -             | 44,025              | (44,025)                 |
| Dec-21         | Refrigerator                               | 7050           | -                   | -             | 4,725               | (4,725)                  |
| Dec-21         | Clinical System                            | 7060           | -                   | -             | 228,649             | (228,649)                |
| Dec-21         | Latitude 5320                              | 7070           | -                   | -             | 4,377               | (4,377)                  |
| Dec-21         | Pharmacy Refrigerator                      | 7050           | -                   | -             | 15,140              | (15,140)                 |
| Dec-21         | Clickline Surgical Instruments             | 6620           | -                   | -             | 16,940              | (16,940)                 |
| Jan-22         | Badge Access Upgrade                       | 8410           | 45,000              | -             | 23,505              | 21,495                   |
| Jan-22         | Pyxis Anesthesia System                    | 7330           | -                   | -             | 38,440              | (38,440)                 |
| Jan-22         | Prime Transport Chair                      | 6090           | -                   | -             | 2,784               | (2,784)                  |
| Jan-22         | Convection Oven                            | 8020           | -                   | -             | 20,413              | (20,413)                 |
| Jan-22         | Kinevo 90                                  | 6620           | -                   | -             | 567,820             | (567,820)                |
| Jan-22         | CareAware MDI                              | 7060           | -                   | -             | 6,000               | (6,000)                  |
| Jan-22         | Digital Front Door Solution                | 9100           | -                   | -             | 110,325             | (110,325)                |
| Jan-22         | Film Array Torch Module Box                | 7050           | -                   | -             | 49,500              | (49,500)                 |
| Jan-22         | Neo Blue Unit                              | 6170           | -                   | -             | 22,799              | (22,799)                 |
| Jan-22         | Fiber Optic Cables                         | 9100           | -                   | -             | 13,715              | (13,715)                 |
| Jan-22         | Tims 2000                                  | 7260           | 21,495              | -             | 21,495              | -                        |
| Feb-22         | XN-9100 Hematology Analyzer                | 7050           | -                   | -             | 431,537             | (431,537)                |
| Feb-22         | UPS Battery Replacement                    | 9100           | -                   | -             | 15,895              | (15,895)                 |
| Feb-22         | Axon Body 3                                | 8380           | -                   | -             | 45,279              | (45,279)                 |
| Feb-22         | Outreach Devices/Software                  | 9100           | 7,727               | -             | 7,727               | -                        |
| Feb-22         | Blood Pressure Monitor                     | 7430           | -                   | -             | 4,767               | (4,767)                  |
| Feb-22         | Convection Oven                            | 8020           | 47,106              | -             | 47,106              | -                        |
| Mar-22         | Mec Lab                                    | 7220           | -                   | -             | 271,204             | (271,204)                |
| Mar-22         | Fire Alarm Upgrade                         | 6200           | -                   | -             | 149,750             | (149,750)                |
| Mar-22         | CareAware                                  | 7060           | -                   | -             | 4,500               | (4,500)                  |
| Mar-22         | Rolling Monitors                           | 7310           | 10,333              | -             | 10,218              | 115                      |
| Mar-22         | Carto 3 System                             | 7220           | -                   | -             | 358,000             | (358,000)                |
| Mar-22         | CVSM 6800 Blood Pressure Machine           | 6300           | 8,182               | -             | 8,182               | -                        |
| Mar-22         | IV Poles                                   | 7440           | -                   | -             | 3,319               | (3,319)                  |
| Apr-22         | Roche Cobas Liat PCR System                | 7140           | -                   | -             | 25,124              | (25,124)                 |
| Apr-22         | Mobile Dart Evolution                      | 7260           | 113,500             | -             | 113,500             | -                        |
| Apr-22         | Galaxy 5 Table                             | 7480           | -                   | -             | 5,873               | (5,873)                  |
| Apr-22         | Medrad Stellant Flex Injection System      | 7230           | 47,950              | -             | 47,950              | -                        |
| Apr-22         | Medrad Stellant Flex Injection System      | 7270           | 14,510              | -             | 14,510              | -                        |
| Apr-22         | Medrad Stellant Flex Injection System      | 8420           | 14,510              | -             | 14,510              | -                        |
| Apr-22         | Hydrocollator Heating Units                | 7430           | -                   | -             | 2,238               | (2,238)                  |
| Apr-22         | Pigg-O-Stat Positioner                     | 7260           | 5,450               | -             | 5,450               | -                        |
| Apr-22         | Task Stool                                 | 7440           | 2,984               | -             | 2,984               | -                        |
| Apr-22         | Ortho/Cast Cart                            | 7270           | -                   | -             | 6,019               | (6,019)                  |
| Apr-22         | Optim Entity XL Nasopharyngoscope          | 7390           | 8,575               | -             | 5,955               | 2,620                    |
| Apr-22         | Vein Visualization System                  | 7440           | 3,958               | -             | 5,645               | (1,687)                  |
| Apr-22         | Microscope                                 | 7060           | 14,072              | -             | 14,072              | -                        |
| Apr-22         | Visipitch Speech Lab Software              | 7390           | 6,250               | -             | 6,250               | -                        |
| Apr-22         | Microscope                                 | 7060           | 17,938              | -             | 17,938              | -                        |
| Apr-22         | Innowave Pro Sonic                         | 6790           | -                   | -             | 140,589             | (140,589)                |
| Apr-22         | 50 Dell Monitors                           | 9100           | 11,500              | -             | 11,500              | -                        |
| Apr-22         | Vital Signs Machines                       | 6190           | 35,105              | -             | 35,105              | -                        |
| Apr-22         | EZ Front Protection Aprons                 | 7260           | 3,051               | -             | 3,051               | -                        |
| Apr-22         | Portable Rhinologyngoscope                 | 9300           | 15,652              | -             | 15,652              | (2)                      |
| Apr-22         | Temporary Pacemaker                        | 6310           | 19,609              | -             | 19,609              | -                        |
| Apr-22         | Stealth Station Surgical Navigation System | 6620           | 452,794             | -             | 452,794             | -                        |
| Apr-22         | Sleep Study Modules                        | 7420           | -                   | -             | 8,400               | (8,400)                  |
| Apr-22         | Standard Chair w/Oxygen Tank Holder        | 6850           | -                   | -             | 12,646              | (12,646)                 |
| May-22         | IC200 Tonometer                            | 6850           | 4,740               | -             | 4,740               | -                        |
| May-22         | Carto 3 System                             | 7220           | -                   | -             | 139,941             | (139,941)                |
| May-22         | Treadmills                                 | 9310           | 41,090              | -             | 41,090              | -                        |
| May-22         | Guest Chairs                               | 6850           | 30,661              | -             | 30,661              | -                        |
| May-22         | Thin Pro                                   | 9100           | 28,650              | -             | 28,650              | -                        |
| May-22         | Vein Visualization System                  | 6150           | 15,696              | -             | 15,696              | -                        |
| May-22         | Renasys Touch Pump                         | 7460           | 151,800             | -             | 151,800             | -                        |
| May-22         | Ferromagnetic Portal Detector              | 7270           | 25,913              | -             | 25,913              | -                        |
| May-22         | OBM Kit                                    | 6550           | 37,446              | -             | 23,186              | 14,261                   |
| May-22         | Venue R3 Ultrasound Unit                   | 6850           | 55,843              | -             | 55,843              | -                        |
| May-22         | Clarity RM Console                         | 6310           | 92,000              | -             | 91,184              | (9,184)                  |
| May-22         | Neoprobe Console                           | 6620           | 81,720              | -             | 81,720              | -                        |
| May-22         | Scout Console & Guide                      | 6620           | 62,495              | -             | -                   | 62,495                   |
| May-22         | ACIST CVI                                  | 7220           | 105,000             | -             | 105,000             | -                        |
| May-22         | SPI 3 Upgrade                              | 6620           | -                   | -             | 28,026              | (28,026)                 |
| May-22         | Bariatric Pool Lift                        | 7480           | 18,772              | -             | 18,772              | -                        |
| Jun-22         | Water Chiller Epoxy Coating                | 8200           | 29,055              | -             | 29,055              | -                        |
| Jun-22         | Heated Cabinet and Refrigerator            | 8020           | -                   | -             | 31,414              | (31,414)                 |
| Jun-22         | Chairs                                     | 7230           | 4,381               | -             | 4,381               | 0                        |
| Jun-22         | Doctor's View Station                      | 6850           | -                   | -             | 15,470              | (15,470)                 |
| Jun-22         | Range                                      | 8020           | 12,768              | -             | 11,920              | 848                      |
| Jun-22         | RS8S Prestige Ultrasound                   | 7240           | 130,567             | -             | 130,567             | 0                        |
| Jun-22         | Clarity RM Console                         | 6330           | 82,000              | -             | 91,184              | (9,184)                  |
| Jun-22         | Scrubbers/Burnisher                        | 8270           | 65,645              | -             | 65,645              | 0                        |
| Jun-22         | Clinical Imaging Access                    | 9100           | 91,000              | -             | 91,000              | -                        |
| Jun-22         | Sharp NEC Display                          | 9100           | -                   | -             | 8,728               | (8,728)                  |
| Jun-22         | Dell Monitors                              | 9100           | 11,500              | -             | 11,500              | -                        |
| Jun-22         | Ryzen Thin Pro                             | 9100           | 28,650              | -             | 28,650              | -                        |
| Jun-22         | Blood Pressure Monitor                     | 6950           | 4,487               | -             | 4,487               | (0)                      |
| Jun-22         | Blood Pressure Monitor                     | 6950           | 4,487               | -             | 4,487               | (0)                      |
| Jun-22         | Blood Pressure Monitor                     | 6950           | 4,487               | -             | 4,487               | (0)                      |
| Jun-22         | Piccolo Lab Chemistry Analyzer             | 7030           | -                   | -             | 15,634              | (15,634)                 |
| Jun-22         | Electric Food Cutter                       | 8020           | 7,543               | -             | 7,543               | -                        |
| Jun-22         | Hana Table                                 | 6620           | -                   | -             | 16,080              | (16,080)                 |
| Jun-22         | Cables                                     | 9100           | 635                 | -             | 635                 | -                        |
| Jun-22         | Data Cabling                               | 9100           | 12,386              | -             | 12,386              | -                        |
| Jun-22         | Mayfield Ultra Base Unit                   | 6620           | -                   | -             | 11,610              | (11,610)                 |
| Jun-22         | Aruba Network Switches                     | 9100           | -                   | -             | 6,151               | (6,151)                  |
| Jun-22         | CHW Pool Re-plaster                        | 8200           | 150,000             | -             | 85,488              | 64,512                   |
|                |  |                | <b>\$ 2,968,666</b> | <b>\$ -</b>   | <b>\$ 5,762,487</b> | <b>\$ (2,793,821)</b>    |

**ECTOR COUNTY HOSPITAL DISTRICT  
SUPPLEMENTAL SCHEDULE OF ACCOUNTS RECEIVABLE - OTHER  
JUNE 2022**

|  | <b>CURRENT<br/>YEAR</b> | <b>PRIOR YEAR</b>           |                             | <b>CURRENT<br/>YEAR<br/>CHANGE</b> |
|--|-------------------------|-----------------------------|-----------------------------|------------------------------------|
|  |                         | <b>HOSPITAL<br/>Audited</b> | <b>PRO CARE<br/>Audited</b> |                                    |
| AR DISPRO/UPL                            | \$ 2,641,683            | \$ -                        | \$ -                        | \$ 2,641,683                       |
| AR UNCOMPENSATED CARE                    | (2,814,287)             | 8,778,889                   | -                           | (11,593,176)                       |
| AR DSRIP                                 | 9,221,089               | 0                           | -                           | 9,221,089                          |
| AR CHIRP                                 | 1,938,508               | 2,677,259                   | -                           | (738,752)                          |
| AR UHRIP                                 | -                       | -                           | -                           | -                                  |
| AR GME                                   | 194,862                 | -                           | -                           | 194,862                            |
| AR PHYSICIAN GUARANTEES                  | 580,138                 | 518,647                     | -                           | 61,491                             |
| AR ACCRUED INTEREST                      | 99,713                  | 5,863                       | -                           | 93,850                             |
| AR OTHER:                                | 1,073,206               | (1,663,343)                 | 36,244                      | 2,700,305                          |
| Procure On-Call Fees                     | -                       | -                           | 6,846                       | (6,846)                            |
| Procure A/R - FHC                        | -                       | -                           | -                           | -                                  |
| Other Misc A/R                           | 1,073,206               | (1,663,343)                 | 29,398                      | 2,707,151                          |
| AR DUE FROM THIRD PARTY PAYOR            | 2,893,766               | 5,353,086                   | -                           | (2,459,320)                        |
| <b>TOTAL ACCOUNTS RECEIVABLE - OTHER</b> | <b>\$ 15,730,741</b>    | <b>\$ 15,670,402</b>        | <b>\$ 36,244</b>            | <b>\$ 24,095</b>                   |

**ECTOR COUNTY HOSPITAL DISTRICT  
SUPPLEMENTAL SCHEDULE OF HOSPITAL TEMPORARY LABOR FTE'S  
JUNE 2022**

| TEMPORARY LABOR<br>DEPARTMENT   | CURRENT MONTH |             |               |                   |                 | YEAR TO DATE |             |               |                   |                 |
|---------------------------------|---------------|-------------|---------------|-------------------|-----------------|--------------|-------------|---------------|-------------------|-----------------|
|                                 | ACTUAL        | BUDGET      | BUDGET<br>VAR | PRIOR<br>PRIOR YR | PRIOR<br>YR VAR | ACTUAL       | BUDGET      | BUDGET<br>VAR | PRIOR<br>PRIOR YR | PRIOR<br>YR VAR |
| Cardiopulmonary                 | 17.2          | 12.4        | 39.0%         | 13.9              | 23.9%           | 14.6         | 11.8        | 23.9%         | 6.5               | 126.2%          |
| Intensive Care Unit (CCU) 4     | 3.9           | 7.3         | -46.8%        | 6.6               | -40.9%          | 13.5         | 7.0         | 93.5%         | 7.5               | 81.1%           |
| Intensive Care Unit (ICU) 2     | 3.8           | 5.7         | -33.7%        | 3.8               | -1.1%           | 11.4         | 5.4         | 112.4%        | 3.2               | 261.2%          |
| 3 West Observation              | 6.9           | 2.3         | 205.3%        | 0.4               | 1550.9%         | 7.4          | 2.2         | 231.2%        | 0.1               | 9280.1%         |
| Operating Room                  | 5.9           | 2.7         | 117.7%        | 1.8               | 220.5%          | 6.4          | 2.6         | 143.5%        | 2.1               | 210.7%          |
| 4 Central                       | 3.5           | 0.8         | 325.8%        | 1.6               | 125.5%          | 6.1          | 0.8         | 676.5%        | 1.3               | 384.1%          |
| 6 Central                       | 2.0           | 1.6         | 25.2%         | 1.3               | 53.0%           | 5.4          | 1.6         | 244.5%        | 0.9               | 483.8%          |
| Emergency Department            | 4.5           | -           | 0.0%          | 0.1               | 2962.5%         | 5.2          | -           | 0.0%          | 0.0               | 32329.1%        |
| 7 Central                       | 3.9           | 2.0         | 94.5%         | 2.5               | 54.2%           | 4.6          | 1.9         | 138.2%        | 1.3               | 259.0%          |
| 8 Central                       | 3.6           | 0.9         | 302.8%        | 0.7               | 426.9%          | 4.5          | 0.8         | 431.6%        | 1.5               | 203.9%          |
| 5 Central                       | 2.6           | 2.7         | -4.7%         | 3.3               | -23.1%          | 4.3          | 2.5         | 66.8%         | 2.4               | 79.0%           |
| 9 Central                       | 1.7           | -           | 0.0%          | 2.0               | -14.4%          | 3.5          | 2.8         | 24.4%         | 1.3               | 158.1%          |
| Imaging - Diagnostics           | 2.7           | 2.0         | 35.2%         | 1.2               | 122.6%          | 2.0          | 1.9         | 4.2%          | 1.0               | 101.6%          |
| Labor & Delivery                | 2.3           | 0.4         | 454.0%        | -                 | 0.0%            | 2.0          | 0.4         | 397.4%        | 1.2               | 57.1%           |
| Imaging - Ultrasound            | 2.4           | 0.5         | 368.4%        | -                 | 0.0%            | 1.4          | 0.5         | 184.9%        | -                 | 0.0%            |
| Recovery Room                   | 2.8           | -           | 0.0%          | -                 | 0.0%            | 1.4          | -           | 0.0%          | -                 | 0.0%            |
| 6 West                          | -             | 0.3         | -100.0%       | 0.3               | -100.0%         | 1.1          | 0.3         | 326.3%        | 0.2               | 536.5%          |
| 2 Central                       | -             | -           | 0.0%          | -                 | 0.0%            | 1.0          | -           | 0.0%          | 0.7               | 39.6%           |
| NURSING ORIENTATION             | -             | -           | 0.0%          | 0.2               | -100.0%         | 0.8          | -           | 0.0%          | 0.3               | 175.6%          |
| 4 EAST                          | 2.7           | -           | 0.0%          | -                 | 0.0%            | 0.8          | -           | 0.0%          | -                 | 0.0%            |
| Imaging - MRI                   | -             | 0.5         | -100.0%       | -                 | 0.0%            | 0.7          | 0.5         | 43.6%         | -                 | 0.0%            |
| Care Management                 | -             | -           | 0.0%          | -                 | 0.0%            | 0.6          | -           | 0.0%          | -                 | 0.0%            |
| CHW - Sports Medicine           | 1.2           | -           | 0.0%          | -                 | 0.0%            | 0.4          | -           | 0.0%          | -                 | 0.0%            |
| Imaging - Special Procedures    | 0.8           | -           | 0.0%          | -                 | 0.0%            | 0.3          | -           | 0.0%          | -                 | 0.0%            |
| PM&R - Physical                 | 0.3           | -           | 0.0%          | -                 | 0.0%            | 0.3          | -           | 0.0%          | -                 | 0.0%            |
| Laboratory - Chemistry          | 2.6           | 3.7         | -28.1%        | -                 | 0.0%            | 0.3          | 3.5         | -91.8%        | -                 | 0.0%            |
| Sterile Processing              | -             | -           | 0.0%          | -                 | 0.0%            | 0.2          | -           | 0.0%          | -                 | 0.0%            |
| Human Resources                 | -             | -           | 0.0%          | 0.2               | -100.0%         | 0.1          | -           | 0.0%          | 0.1               | 77.8%           |
| Imaging - CVI                   | -             | 0.5         | -100.0%       | -                 | 0.0%            | 0.1          | 0.5         | -89.6%        | -                 | 0.0%            |
| 5 West                          | -             | -           | 0.0%          | -                 | 0.0%            | 0.0          | -           | 0.0%          | 0.0               | 294.2%          |
| Cath Lab                        | -             | -           | 0.0%          | -                 | 0.0%            | -            | -           | 0.0%          | 0.2               | -100.0%         |
| Disaster & Emergency Operations | -             | -           | 0.0%          | -                 | 0.0%            | -            | -           | 0.0%          | 0.2               | -100.0%         |
| <b>SUBTOTAL</b>                 | <b>78.2</b>   | <b>46.3</b> | <b>69.0%</b>  | <b>40.1</b>       | <b>94.9%</b>    | <b>100.4</b> | <b>47.0</b> | <b>113.4%</b> | <b>31.8</b>       | <b>215.2%</b>   |
| <b>TRANSITION LABOR</b>         |               |             |               |                   |                 |              |             |               |                   |                 |
| Laboratory - Chemistry          | 1.2           | -           | 0.0%          | 3.8               | -68.6%          | 2.7          | -           | 0.0%          | 3.7               | -27.0%          |
| <b>SUBTOTAL</b>                 | <b>1.2</b>    | <b>-</b>    | <b>0.0%</b>   | <b>3.8</b>        | <b>-68.6%</b>   | <b>2.7</b>   | <b>-</b>    | <b>0.0%</b>   | <b>3.7</b>        | <b>-27.0%</b>   |
| <b>GRAND TOTAL</b>              | <b>79.4</b>   | <b>46.3</b> | <b>71.6%</b>  | <b>43.9</b>       | <b>80.7%</b>    | <b>103.1</b> | <b>47.0</b> | <b>119.1%</b> | <b>35.6</b>       | <b>189.9%</b>   |

**ECTOR COUNTY HOSPITAL DISTRICT  
SUPPLEMENTAL SCHEDULE OF TEMPORARY LABOR, TRANSITION LABOR & PURCHASED SERVICES - HOSPITAL ONLY  
JUNE 2022**

|                                      | CURRENT MONTH       |                     |                     |               |                     |               | YEAR TO DATE         |                      |                      |               |                      |               |
|--------------------------------------|---------------------|---------------------|---------------------|---------------|---------------------|---------------|----------------------|----------------------|----------------------|---------------|----------------------|---------------|
|                                      | ACTUAL              | BUDGET              | \$ VAR              | % VAR         | PRIOR YR            | % VAR         | ACTUAL               | BUDGET               | \$ VAR               | % VAR         | PRIOR YR             | % VAR         |
| ICU2 TEMPORARY LABOR                 | \$ 127,227          | \$ 108,375          | \$ 18,852           | 17.4%         | \$ 80,807           | 57.4%         | \$ 3,711,829         | \$ 937,953           | \$ 2,773,876         | 295.7%        | \$ 857,919           | 464.2%        |
| ICU4 TEMPORARY LABOR                 | 155,664             | 140,444             | 15,220              | 10.8%         | 149,989             | 3.8%          | 3,550,553            | 1,215,309            | 2,335,244            | 192.2%        | 1,500,544            | 136.6%        |
| ED TEMPORARY LABOR                   | 154,639.47          | -                   | 154,639             | 100.0%        | 3,246               | 4663.9%       | 1,690,016.86         | -                    | 1,690,017            | 100.0%        | 3,246                | 51963.0%      |
| EDU TEMPORARY LABOR                  | 231,003.40          | 33,411              | 197,592             | 591.4%        | 7,854               | 2841.1%       | 1,921,293.17         | 298,944              | 1,622,349            | 542.7%        | 12,877               | 14819.8%      |
| IMCU4 TEMPORARY LABOR                | 94,788              | 15,519              | 79,269              | 510.8%        | 30,015              | 215.8%        | 1,617,774            | 134,428              | 1,483,346            | 1103.4%       | 197,266              | 720.1%        |
| RT TEMPORARY LABOR                   | 426,905.30          | 249,338             | 177,567             | 71.2%         | 271,345             | 57.3%         | 3,325,154.06         | 2,160,888            | 1,164,266            | 53.9%         | 1,078,510            | 208.3%        |
| 6C TEMPORARY LABOR                   | 83,401.09           | 24,181              | 59,220              | 244.9%        | 19,482              | 328.1%        | 1,316,927.71         | 209,127              | 1,107,801            | 529.7%        | 131,315              | 902.9%        |
| 8C TEMPORARY LABOR                   | 103,724             | 13,211              | 90,513              | 685.1%        | 15,198              | 582.5%        | 1,153,354            | 114,242              | 1,039,112            | 908.6%        | 229,797              | 401.9%        |
| OR TEMPORARY LABOR                   | 122,843             | 33,792              | 89,051              | 263.5%        | 26,218              | 368.5%        | 1,277,308            | 297,035              | 980,273              | 330.0%        | 288,648              | 342.5%        |
| 7C TEMPORARY LABOR                   | 123,999             | 35,947              | 88,052              | 245.0%        | 47,926              | 158.7%        | 1,221,929            | 311,085              | 910,844              | 292.8%        | 202,840              | 502.4%        |
| L & D TEMPORARY LABOR                | 49,963              | 6,148               | 43,815              | 712.7%        | -                   | 100.0%        | 559,774              | 53,058               | 506,716              | 955.0%        | 182,042              | 207.5%        |
| TEMPORARY LABOR                      | -                   | -                   | -                   | 100.0%        | -                   | 100.0%        | 503,793.03           | -                    | 503,793              | 100.0%        | 140,408              | 258.8%        |
| IMCU9 TEMPORARY LABOR                | 36,014              | -                   | 36,014              | 100.0%        | 36,439              | -1.2%         | 767,785              | 421,838              | 345,947              | 82.0%         | 208,107              | 268.9%        |
| RR TEMPORARY LABOR                   | 66,124.03           | -                   | 66,124              | 100.0%        | -                   | 100.0%        | 322,935.35           | -                    | 322,935              | 100.0%        | -                    | 100.0%        |
| Temp Labor - Productive Salaries     | -                   | -                   | -                   | 100.0%        | 3,418               | -100.0%       | 266,087.84           | -                    | 266,088              | 100.0%        | 52,935               | 402.7%        |
| US TEMPORARY LABOR                   | 56,889.01           | 9,375               | 47,514              | 506.8%        | -                   | 100.0%        | 293,722.01           | 83,100               | 210,622              | 253.5%        | -                    | 100.0%        |
| ORTHO/NEURO TEMPORARY LABOR          | -                   | 4,060               | (4,060)             | -100.0%       | 6,346               | -100.0%       | 242,394.65           | 35,154               | 207,241              | 589.5%        | 28,765               | 742.7%        |
| 4E TEMPORARY LABOR                   | 79,089.98           | -                   | 79,090              | 100.0%        | -                   | 100.0%        | 202,451.59           | -                    | 202,452              | 100.0%        | -                    | 100.0%        |
| COMM HEALTH TEMPORARY LABOR          | (4,480.00)          | -                   | (4,480)             | 100.0%        | -                   | 100.0%        | 116,842.03           | -                    | 116,842              | 100.0%        | -                    | 100.0%        |
| TEMPORARY LABOR                      | 26,411              | -                   | 26,411              | 100.0%        | -                   | 100.0%        | 101,911              | -                    | 101,911              | 100.0%        | -                    | 100.0%        |
| MRI TEMPORARY LABOR                  | -                   | 8,348               | (8,348)             | -100.0%       | -                   | 100.0%        | 142,735.35           | 73,705               | 69,030               | 93.7%         | -                    | 100.0%        |
| ALL OTHER                            | 76,479              | 37,487              | 38,992              | 104.0%        | 29,822              | 156.4%        | 446,475              | 331,450              | 115,025              | 34.7%         | 223,916              | 99.4%         |
| <b>TOTAL TEMPORARY LABOR</b>         | <b>\$ 2,141,866</b> | <b>\$ 785,026</b>   | <b>\$ 1,356,840</b> | <b>172.8%</b> | <b>\$ 774,874</b>   | <b>176.4%</b> | <b>\$ 25,689,976</b> | <b>\$ 7,246,426</b>  | <b>\$ 18,443,551</b> | <b>254.5%</b> | <b>\$ 5,480,559</b>  | <b>368.7%</b> |
| CHM TRANSITION LABOR                 | \$ 8,388            | \$ -                | \$ 8,388            | 100.0%        | \$ 50,119           | -83.3%        | \$ 217,796           | \$ -                 | \$ 217,796           | 100.0%        | \$ 296,398           | -26.5%        |
| ALL OTHER                            | -                   | -                   | -                   | 100.0%        | -                   | 100.0%        | -                    | -                    | -                    | 100.0%        | -                    | 100.0%        |
| <b>TOTAL TRANSITION LABOR</b>        | <b>\$ 8,388</b>     | <b>\$ -</b>         | <b>\$ 8,388</b>     | <b>0%</b>     | <b>\$ 50,119</b>    | <b>-83.3%</b> | <b>\$ 217,796</b>    | <b>\$ -</b>          | <b>\$ 217,796</b>    | <b>0.0%</b>   | <b>\$ 296,398</b>    | <b>-26.5%</b> |
| <b>GRAND TOTAL TEMPORARY LABOR</b>   | <b>\$ 2,150,254</b> | <b>\$ 785,026</b>   | <b>\$ 1,365,228</b> | <b>173.9%</b> | <b>\$ 824,993</b>   | <b>160.6%</b> | <b>\$ 25,907,772</b> | <b>\$ 7,246,426</b>  | <b>\$ 18,661,347</b> | <b>257.5%</b> | <b>\$ 5,776,957</b>  | <b>348.5%</b> |
| OTHER PURCH SVCS                     | \$ (353,831)        | \$ 53,134           | \$ (406,965)        | -765.9%       | \$ 3,333            | -10717.6%     | \$ 1,199,147         | \$ 478,206           | \$ 720,941           | 150.8%        | \$ 465,930           | 157.4%        |
| ADM CONTRACT STRYKER                 | 192,859             | 11,407              | 181,452             | 1590.7%       | 45,832              | 320.8%        | 718,892.72           | 102,663              | 616,230              | 600.2%        | 159,132              | 351.8%        |
| CONSULTANT FEES                      | 69,941              | 8,053               | 61,888              | 768.5%        | 26,337              | 165.6%        | 547,859.33           | 72,477               | 475,382              | 655.9%        | 176,637              | 210.2%        |
| FIN ACCT COST REPORT/CONSULTANT FEES | 61,881              | 3,674               | 58,207              | 1584.3%       | 1,077               | 5646.4%       | 408,502.11           | 33,066               | 375,436              | 1135.4%       | 31,170               | 1210.6%       |
| UC-WEST CLINIC - PURCH SVCS-OTHER    | 51,443              | 25,063              | 26,380              | 105.3%        | 31,887              | 61.3%         | 518,133              | 225,567              | 292,566              | 129.7%        | 241,177              | 114.8%        |
| CREDIT CARD FEES                     | 167,367             | 33,898              | 133,469             | 393.7%        | 37,030              | 352.0%        | 537,774              | 305,082              | 232,692              | 76.3%         | 279,298              | 92.5%         |
| UC-CPC JBS PARKWAY PURCH SVCS-OTHER  | 63,132              | 45,006              | 18,126              | 40.3%         | 52,846              | 19.5%         | 624,204              | 405,054              | 219,150              | 54.1%         | 449,417              | 38.9%         |
| DIET OTHER PURCH SVCS                | 45,394              | 16,021              | 29,373              | 183.3%        | 26,593              | 70.7%         | 296,623.35           | 144,189              | 152,434              | 105.7%        | 162,536              | 82.5%         |
| ADM PHYS RECRUITMENT                 | 15,798              | 15,883              | (85)                | -0.5%         | 54,677              | -71.1%        | 292,460.19           | 142,947              | 149,513              | 104.6%        | 239,516              | 22.1%         |
| HK SVC CONTRACT PURCH SVC            | 117,028             | 81,855              | 35,173              | 43.0%         | 80,483              | 45.4%         | 868,492              | 736,695              | 131,797              | 17.9%         | 673,548              | 28.9%         |
| HISTOLOGY SERVICES                   | 62,112              | 25,732              | 36,380              | 141.4%        | 30,478              | 103.8%        | 357,266              | 231,588              | 125,678              | 54.3%         | 243,755              | 46.6%         |
| ADMIN OTHER FEES                     | 4,290               | 12,019              | (7,729)             | -64.3%        | 7,474               | -42.6%        | 221,745.54           | 108,171              | 113,575              | 105.0%        | 120,772              | 83.6%         |
| PI FEES ( TRANSITION NURSE PROGRAM)  | 52,316              | 48,121              | 4,195               | 8.7%          | 12,768              | 309.7%        | 529,533.09           | 433,089              | 96,444               | 22.3%         | 148,713              | 256.1%        |
| FHC PHC OTHER PURCH SVCS             | 5,835               | -                   | 5,835               | 100.0%        | 11,750              | -50.3%        | 93,405.69            | -                    | 93,406               | 100.0%        | 60,344               | 54.8%         |
| FA EXTERNAL AUDIT FEES               | 10,750              | 16,246              | (5,496)             | -33.8%        | -                   | 100.0%        | 214,770.00           | 146,214              | 68,556               | 46.9%         | 175,243              | 22.6%         |
| 4E OTHER PURCH SVCS                  | 39,599              | 10,079              | 29,520              | 292.9%        | 4,750               | 733.7%        | 156,398.97           | 90,711               | 65,688               | 72.4%         | 81,024               | 93.0%         |
| SERV EXC SURVEY SERVICES             | 17,891              | 12,618              | 5,273               | 41.8%         | 9,333               | 91.7%         | 176,404.48           | 113,562              | 62,842               | 55.3%         | 165,326              | 6.7%          |
| ENGINEERING OTHER PURCH SVCS         | 16,925              | 9,353               | 7,572               | 81.0%         | 12,875              | 31.5%         | 138,534.06           | 84,177               | 54,357               | 64.6%         | 88,362               | 56.8%         |
| ADM APPRAISAL DIST FEE               | 79,151              | 26,061              | 53,090              | 203.7%        | 26,648              | 197.0%        | 286,843              | 234,549              | 52,294               | 22.3%         | 240,978              | 19.0%         |
| AMBULANCE FEES                       | 15,924              | 9,804               | 6,120               | 62.4%         | 1,800               | 784.6%        | 130,879.14           | 88,236               | 42,643               | 48.3%         | 39,951               | 227.6%        |
| NSG OTHER PURCH SVCS                 | 4,607               | 5,304               | (697)               | -13.1%        | 5,596               | -17.7%        | 89,343.33            | 47,736               | 41,607               | 87.2%         | 46,859               | 90.7%         |
| OBLD OTHER PURCH SVCS                | 18,560              | 15,825              | 2,735               | 17.3%         | 19,270              | -3.7%         | 176,409              | 142,425              | 33,984               | 23.9%         | 160,982              | 9.6%          |
| LAB ADMIN OTHER PURCH SVCS           | 4,080               | 5,186               | (1,106)             | -21.3%        | 5,355               | -23.8%        | 73,879.58            | 46,674               | 27,206               | 58.3%         | 53,705               | 37.6%         |
| HIM CODING SERVICES                  | 11,165              | 9,759               | 1,406               | 14.4%         | 37,861              | -70.5%        | 112,650.86           | 87,831               | 24,820               | 28.3%         | 268,343              | -58.0%        |
| CVS CONTRACT PURCH SVC               | 4,702               | 7,027               | (2,325)             | -33.1%        | 11,308              | -58.4%        | 77,247.24            | 63,243               | 14,004               | 22.1%         | 73,660               | 4.9%          |
| PH CONTRACT PURCH SVC                | 11,888              | 6,542               | 5,346               | 81.7%         | 7,065               | 68.3%         | 70,751.62            | 58,878               | 11,874               | 20.2%         | 74,267               | -4.7%         |
| 340B CONTRACT PURCH SVC              | 5,516               | 6,341               | (825)               | -13.0%        | 4,822               | 14.4%         | 66,859.97            | 57,069               | 9,791                | 17.2%         | 41,420               | 61.4%         |
| TS OTHER PURCH SVCS                  | 11,568              | 8,742               | 2,826               | 32.3%         | 14,816              | -21.9%        | 66,787.31            | 78,678               | (11,891)             | -15.1%        | 94,414               | -29.3%        |
| COMP PURCH SVCS CONTRACT             | 6,670               | 10,192              | (3,522)             | -34.6%        | 4,835               | 37.9%         | 75,659.14            | 91,728               | (16,069)             | -17.5%        | 52,428               | 44.3%         |
| FA AUDIT FEES - INTERNAL             | 9,764               | 13,742              | (3,978)             | -28.9%        | 19,910              | -51.0%        | 65,068.79            | 123,678              | (58,609)             | -47.4%        | 143,270              | -54.6%        |
| COMM REL ADVERTISEMENT PURCH SVCS    | 17,857              | 28,066              | (10,209)            | -36.4%        | 13,793              | 29.5%         | 177,959              | 252,594              | (74,635)             | -29.5%        | 367,696              | -51.6%        |
| ADMIN LEGAL FEES                     | 44,611              | 45,954              | (1,343)             | -2.9%         | 56,115              | -20.5%        | 310,413              | 413,586              | (103,173)            | -24.9%        | 375,389              | -17.3%        |
| PRIMARY CARE WEST OTHER PURCH SVCS   | 57,769              | 45,750              | 12,019              | 26.3%         | 33,560              | 72.1%         | 346,184.05           | 411,750              | (65,566)             | -15.9%        | 191,894              | 80.4%         |
| ADM CONSULTANT FEES                  | 143,686             | 87,028              | 56,658              | 65.1%         | 130,292             | 10.3%         | 652,382              | 783,252              | (130,870)            | -16.7%        | 856,781              | -23.9%        |
| MISSION FITNESS CONTRACT PURCH SVC   | 56,552              | 69,488              | (12,936)            | -18.6%        | 57,360              | -1.4%         | 477,320.85           | 614,074              | (136,753)            | -22.3%        | 554,992              | -14.0%        |
| IT INFORMATION SOLUTIONS SVCS        | 77,578              | 44,692              | 32,886              | 73.6%         | 38,980              | 99.0%         | 241,890              | 402,228              | (160,338)            | -39.9%        | 313,766              | -22.9%        |
| FHC OTHER PURCH SVCS                 | 47,735              | 67,686              | (19,951)            | -29.5%        | 71,304              | -33.1%        | 478,285              | 609,174              | (130,889)            | -21.5%        | 961,198              | -50.2%        |
| PT ACCTS COLLECTION FEES             | 48,486              | 70,569              | (22,083)            | -31.3%        | 41,425              | 17.0%         | 442,956              | 635,121              | (192,165)            | -30.3%        | 621,963              | -28.8%        |
| HR RECRUITING FEES                   | (942)               | 31,152              | (32,094)            | -103.0%       | 1,495               | -163.0%       | 91,031               | 280,368              | (189,337)            | -67.5%        | 222,942              | -59.2%        |
| DIALYSIS SERVICES                    | 89,180              | 145,960             | (56,780)            | -38.9%        | 111,440             | -20.0%        | 1,063,621.18         | 1,313,640            | (250,019)            | -19.0%        | 1,148,597            | -7.4%         |
| OR FEES ( PERFUSION SERVICES )       | 35,424              | 68,819              | (33,395)            | -48.5%        | 31,909              | 11.0%         | 305,886              | 619,371              | (313,485)            | -50.6%        | 474,047              | -35.5%        |
| ALL OTHER                            | 3,140,653           | 3,066,899           | 73,754              | 2.4%          | 2,838,928           | 10.6%         | 26,080,703           | 27,581,368           | (1,500,665)          | -5.4%         | 24,362,207           | 7.1%          |
| <b>TOTAL PURCHASED SERVICES</b>      | <b>\$ 4,582,913</b> | <b>\$ 4,324,750</b> | <b>\$ 258,163</b>   | <b>6.0%</b>   | <b>\$ 4,035,410</b> | <b>13.6%</b>  | <b>\$ 40,038,686</b> | <b>\$ 38,890,709</b> | <b>\$ 1,147,977</b>  | <b>3.0%</b>   | <b>\$ 35,703,653</b> | <b>12.1%</b>  |



# Financial Presentation

For the Month Ended

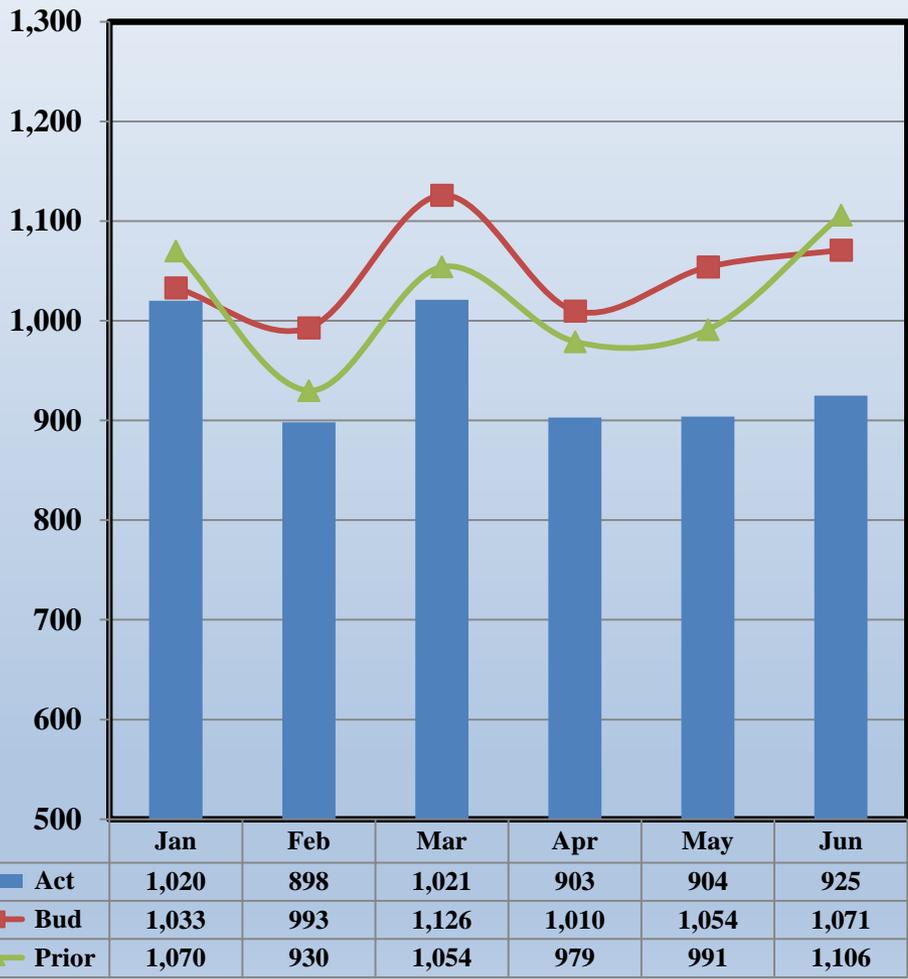
June 30, 2022

# Volume



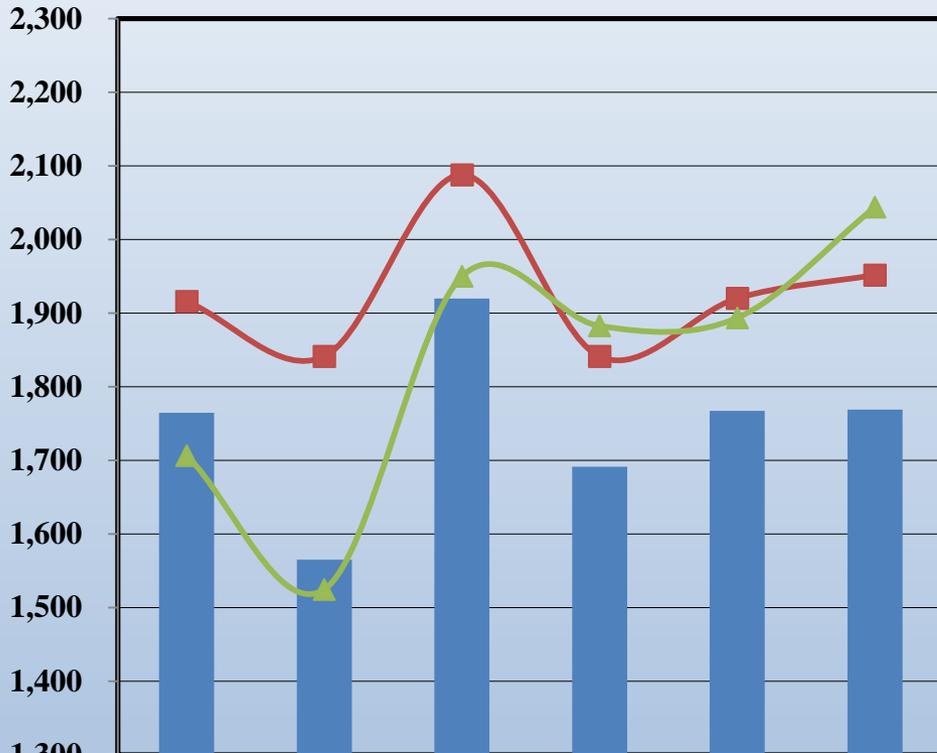
# Admissions

## *Total – Adults and NICU*



|              | <u>Actual</u> | <u>Budget</u> | <u>Prior Year</u> |
|--------------|---------------|---------------|-------------------|
| Month        | 925           | 1,071         | 1,106             |
| Var %        |               | -13.6%        | -16.4%            |
| Year-To-Date | 8,744         | 9,266         | 9,176             |
| Var %        |               | -5.6%         | -4.7%             |
| Annualized   | 11,887        | 12,485        | 12,231            |
| Var %        |               | -4.8%         | -2.8%             |

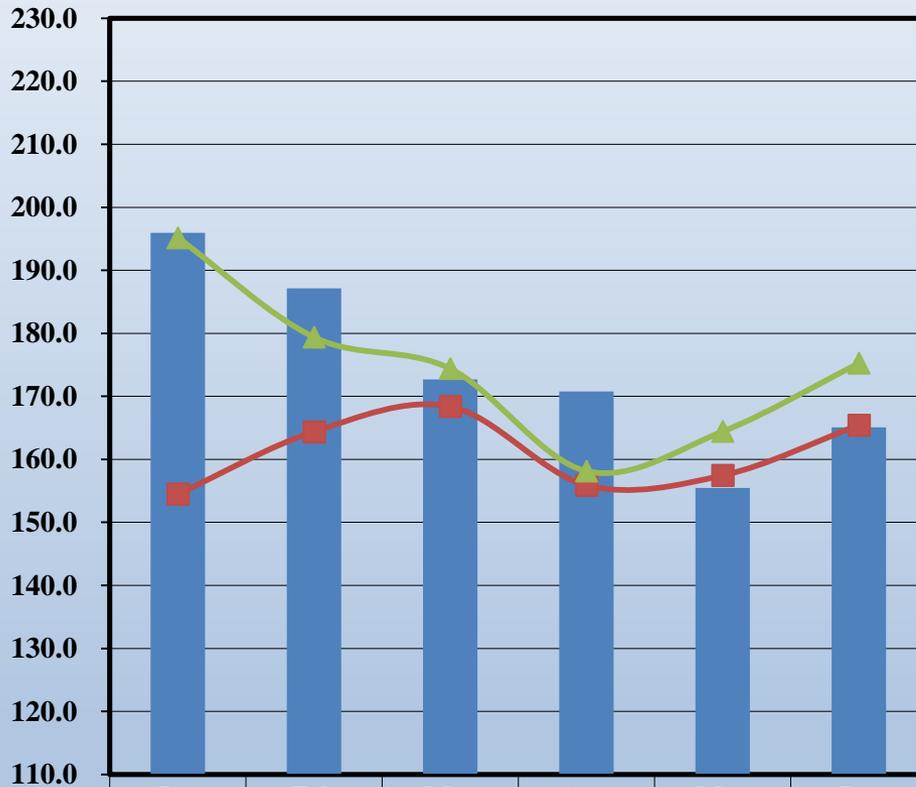
# Adjusted Admissions



|       | Jan   | Feb   | Mar   | Apr   | May   | Jun   |
|-------|-------|-------|-------|-------|-------|-------|
| Act   | 1,765 | 1,565 | 1,920 | 1,691 | 1,767 | 1,769 |
| Bud   | 1,916 | 1,841 | 2,088 | 1,841 | 1,920 | 1,952 |
| Prior | 1,707 | 1,525 | 1,950 | 1,883 | 1,894 | 2,044 |

|              | <u>Actual</u> | <u>Budget</u> | <u>Prior Year</u> |
|--------------|---------------|---------------|-------------------|
| Month        | 1,769         | 1,952         | 2,044             |
| Var %        |               | -9.4%         | -13.5%            |
| Year-To-Date | 15,863        | 17,137        | 16,286            |
| Var %        |               | -7.4%         | -2.6%             |
| Annualized   | 21,245        | 23,282        | 21,903            |
| Var %        |               | -8.8%         | -3.0%             |

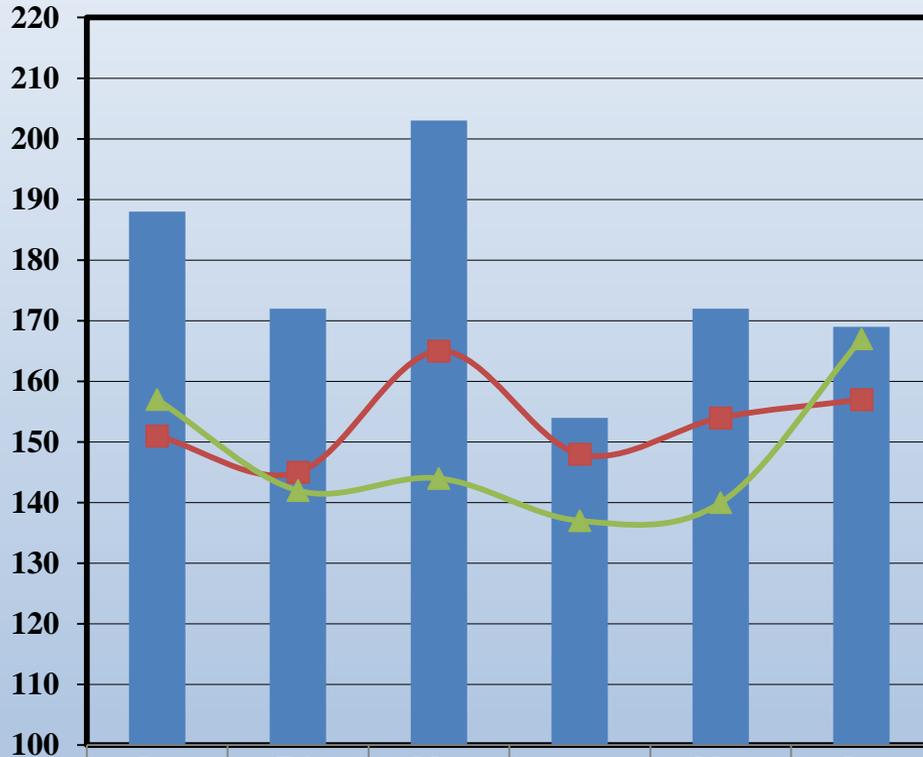
# Average Daily Census



|       | Jan   | Feb   | Mar   | Apr   | May   | Jun   |
|-------|-------|-------|-------|-------|-------|-------|
| Act   | 195.9 | 187.1 | 172.7 | 170.8 | 155.5 | 165.1 |
| Bud   | 154.5 | 164.4 | 168.4 | 155.9 | 157.5 | 165.4 |
| Prior | 195.2 | 179.4 | 174.4 | 158.1 | 164.4 | 175.2 |

|              | <u>Actual</u> | <u>Budget</u> | <u>Prior Year</u> |
|--------------|---------------|---------------|-------------------|
| Month        | 165.1         | 165.4         | 175.2             |
| Var %        |               | -0.2%         | -5.8%             |
| Year-To-Date | 181.7         | 157.2         | 175.3             |
| Var %        |               | 15.6%         | 3.7%              |
| Annualized   | 186.0         | 158.5         | 171.9             |
| Var %        |               | 17.4%         | 8.2%              |

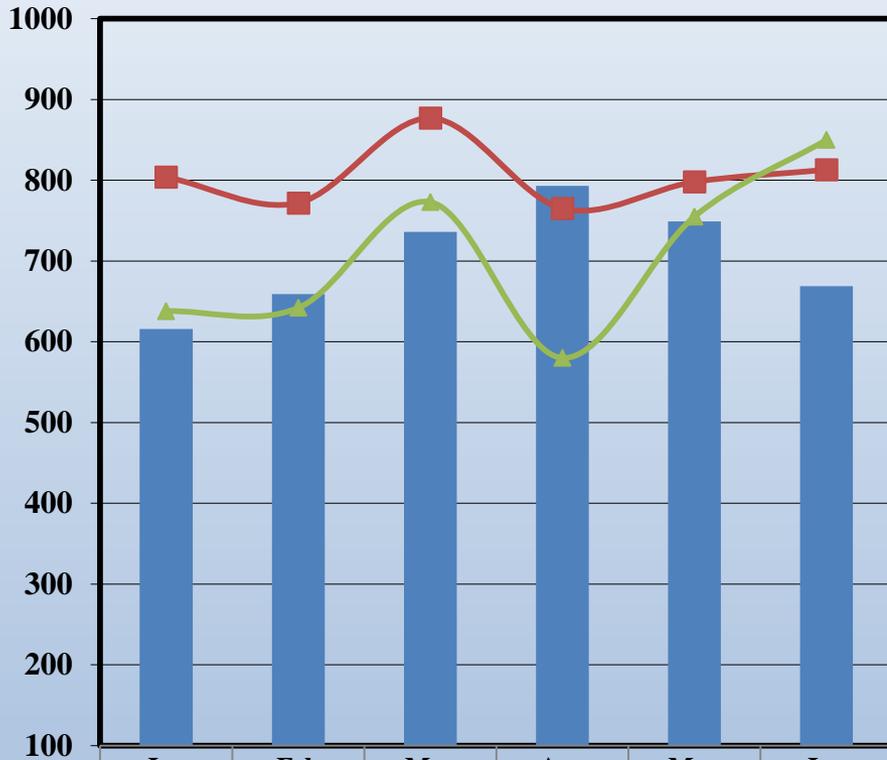
# Deliveries



|       | Jan | Feb | Mar | Apr | May | Jun |
|-------|-----|-----|-----|-----|-----|-----|
| Act   | 188 | 172 | 203 | 154 | 172 | 169 |
| Bud   | 151 | 145 | 165 | 148 | 154 | 157 |
| Prior | 157 | 142 | 144 | 137 | 140 | 167 |

|              | <u>Actual</u> | <u>Budget</u> | <u>Prior Year</u> |
|--------------|---------------|---------------|-------------------|
| Month        | 169           | 157           | 167               |
| Var %        |               | 7.6%          | 1.2%              |
| Year-To-Date | 1,596         | 1,355         | 1,426             |
| Var %        |               | 17.8%         | 11.9%             |
| Annualized   | 2,147         | 1,876         | 1,947             |
| Var %        |               | 14.4%         | 10.3%             |

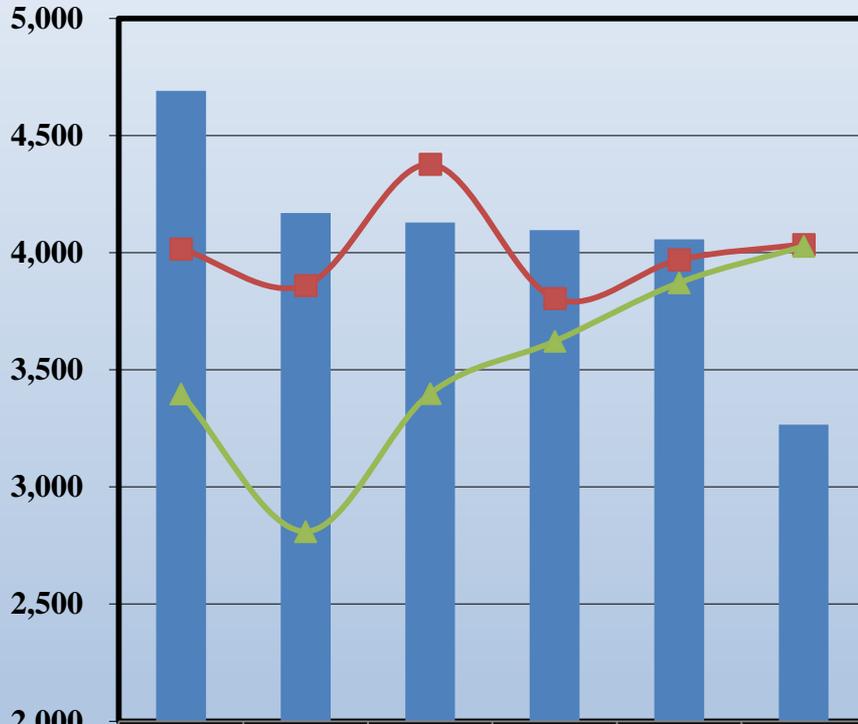
# Total Surgical Cases



|              | <u>Actual</u> | <u>Budget</u> | <u>Prior Year</u> |
|--------------|---------------|---------------|-------------------|
| Month        | 669           | 813           | 850               |
| Var %        |               | -17.7%        | -21.3%            |
| Year-To-Date | 6,554         | 7,190         | 6,213             |
| Var %        |               | -8.8%         | 5.5%              |
| Annualized   | 8,366         | 9,415         | 8,117             |
| Var %        |               | -11.1%        | 3.1%              |

|       | Jan | Feb | Mar | Apr | May | Jun |
|-------|-----|-----|-----|-----|-----|-----|
| Act   | 616 | 659 | 736 | 793 | 749 | 669 |
| Bud   | 804 | 772 | 877 | 765 | 798 | 813 |
| Prior | 638 | 642 | 773 | 580 | 755 | 850 |

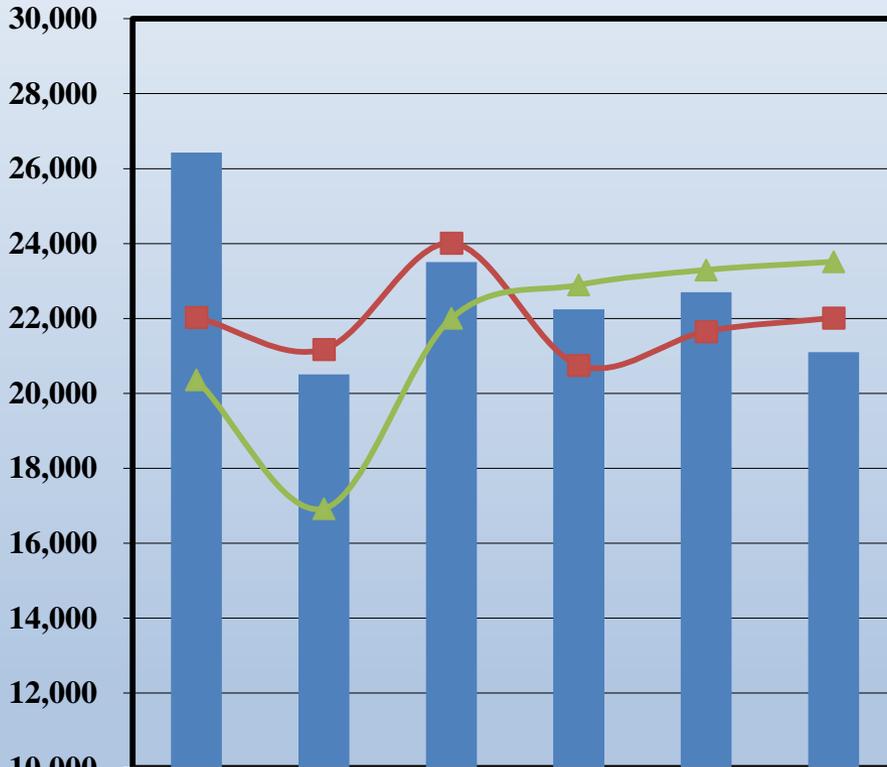
# Emergency Room Visits



|       | Jan   | Feb   | Mar   | Apr   | May   | Jun   |
|-------|-------|-------|-------|-------|-------|-------|
| Act   | 4,691 | 4,169 | 4,129 | 4,097 | 4,057 | 3,266 |
| Bud   | 4,016 | 3,861 | 4,378 | 3,805 | 3,970 | 4,036 |
| Prior | 3,397 | 2,810 | 3,399 | 3,622 | 3,872 | 4,027 |

|              | <u>Actual</u> | <u>Budget</u> | <u>Prior Year</u> |
|--------------|---------------|---------------|-------------------|
| Month        | 3,266         | 4,036         | 4,027             |
| Var %        |               | -19.1%        | -18.9%            |
| Year-To-Date | 37,661        | 35,914        | 30,185            |
| Var %        |               | 4.9%          | 24.8%             |
| Annualized   | 51,244        | 46,954        | 39,378            |
| Var %        |               | 9.1%          | 30.1%             |

# Total Outpatient Occasions of Service

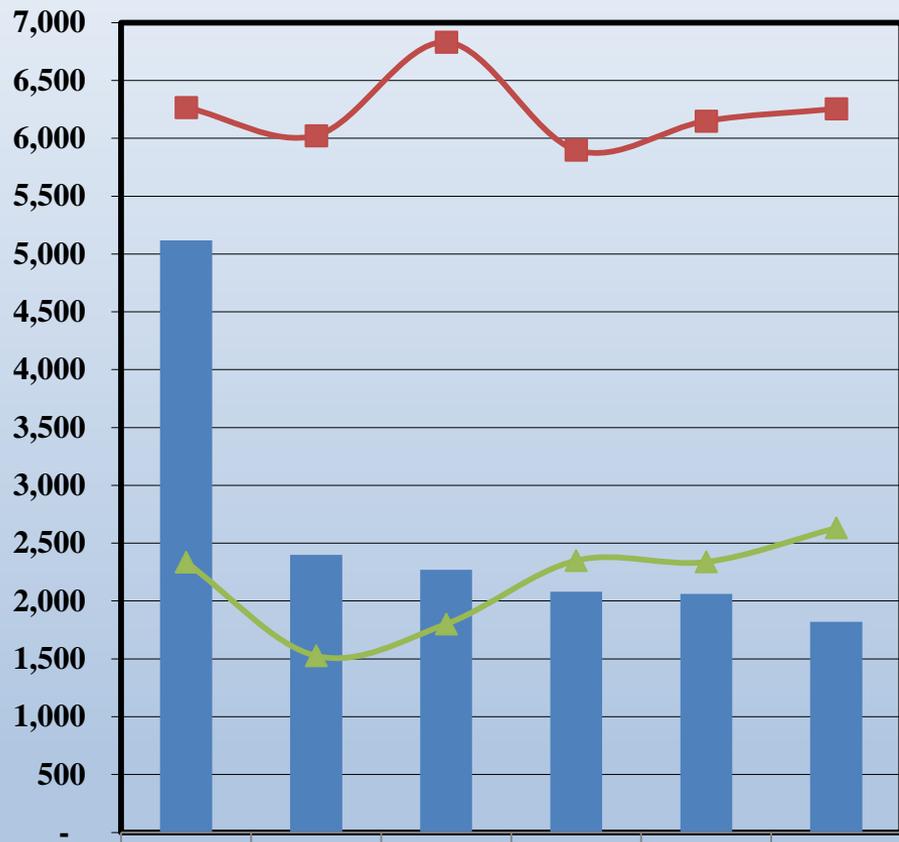


|       | Jan    | Feb    | Mar    | Apr    | May    | Jun    |
|-------|--------|--------|--------|--------|--------|--------|
| Act   | 26,425 | 20,504 | 23,506 | 22,243 | 22,701 | 21,098 |
| Bud   | 22,028 | 21,177 | 24,013 | 20,752 | 21,653 | 22,014 |
| Prior | 20,365 | 16,924 | 22,001 | 22,894 | 23,295 | 23,513 |

|              | <u>Actual</u> | <u>Budget</u> | <u>Prior Year</u> |
|--------------|---------------|---------------|-------------------|
| Month        | 21,098        | 22,014        | 23,513            |
| Var %        |               | -4.2%         | -10.3%            |
| Year-To-Date | 212,890       | 196,904       | 191,295           |
| Var %        |               | 8.1%          | 11.3%             |
| Annualized   | 291,834       | 261,869       | 250,733           |
| Var %        |               | 11.4%         | 16.4%             |

# Urgent Care Visits

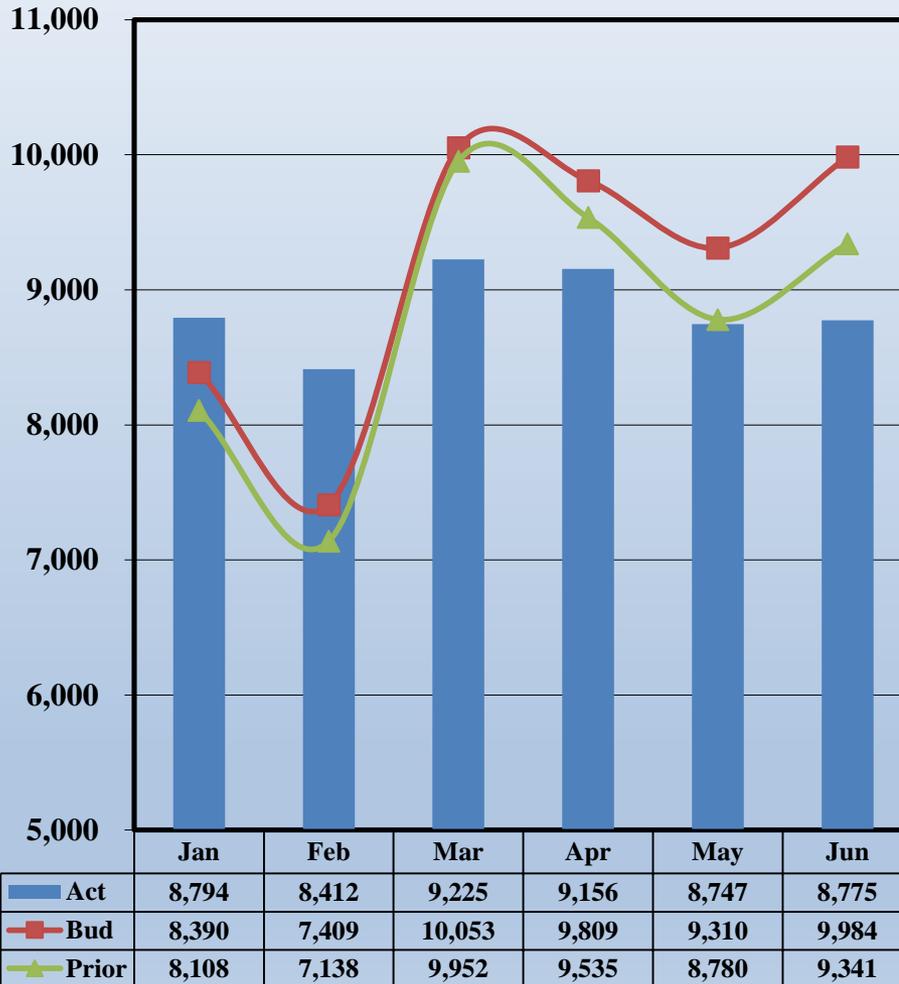
*(JBS Clinic, West University & 42<sup>nd</sup> Street)*



|              | <u>Actual</u> | <u>Budget</u> | <u>Prior Year</u> |
|--------------|---------------|---------------|-------------------|
| Month        | 1,820         | 6,255         | 2,631             |
| Var %        |               | -70.9%        | -30.8%            |
| Year-To-Date | 28,756        | 56,010        | 22,615            |
| Var %        |               | -48.7%        | 27.2%             |
| Annualized   | 45,022        | 60,935        | 27,887            |
| Var %        |               | -26.1%        | 61.4%             |

|         | Jan   | Feb   | Mar   | Apr   | May   | Jun   |
|---------|-------|-------|-------|-------|-------|-------|
| ■ Act   | 5,117 | 2,400 | 2,270 | 2,082 | 2,061 | 1,820 |
| ■ Bud   | 6,267 | 6,024 | 6,831 | 5,898 | 6,150 | 6,255 |
| ▲ Prior | 2,335 | 1,526 | 1,801 | 2,350 | 2,338 | 2,631 |

# Total ProCare Office Visits



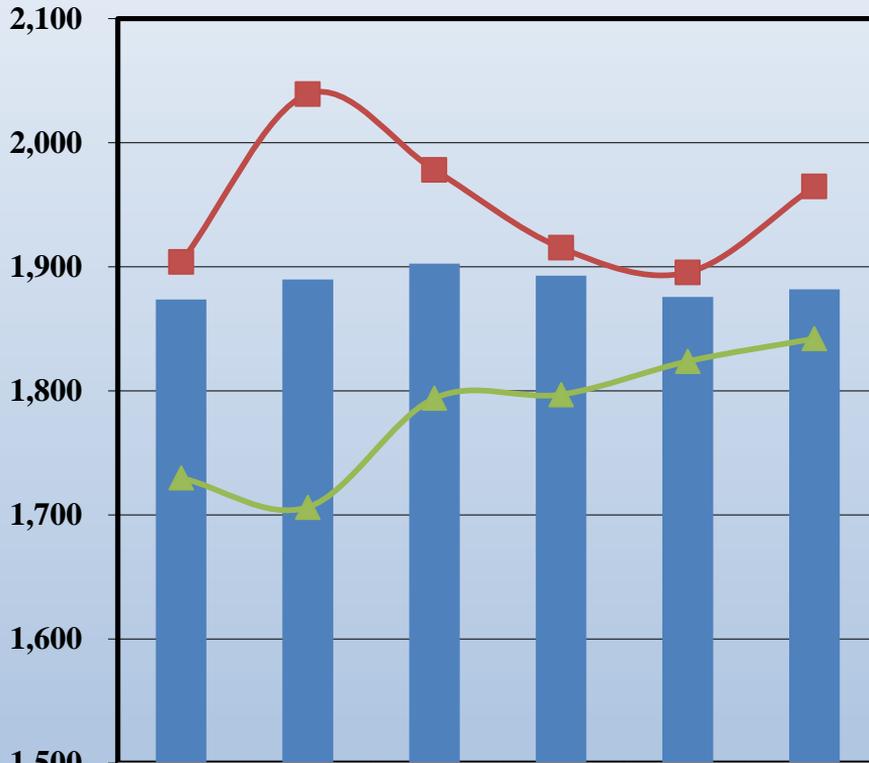
|              | <u>Actual</u> | <u>Budget</u> | <u>Prior Year</u> |
|--------------|---------------|---------------|-------------------|
| Month        | 8,775         | 9,984         | 9,341             |
| Var %        |               | -12.1%        | -6.1%             |
| Year-To-Date | 78,864        | 78,936        | 75,690            |
| Var %        |               | -0.1%         | 4.2%              |
| Annualized   | 107,062       | 107,670       | 101,020           |
| Var %        |               | -0.6%         | 6.0%              |

# Staffing



# Blended FTE's

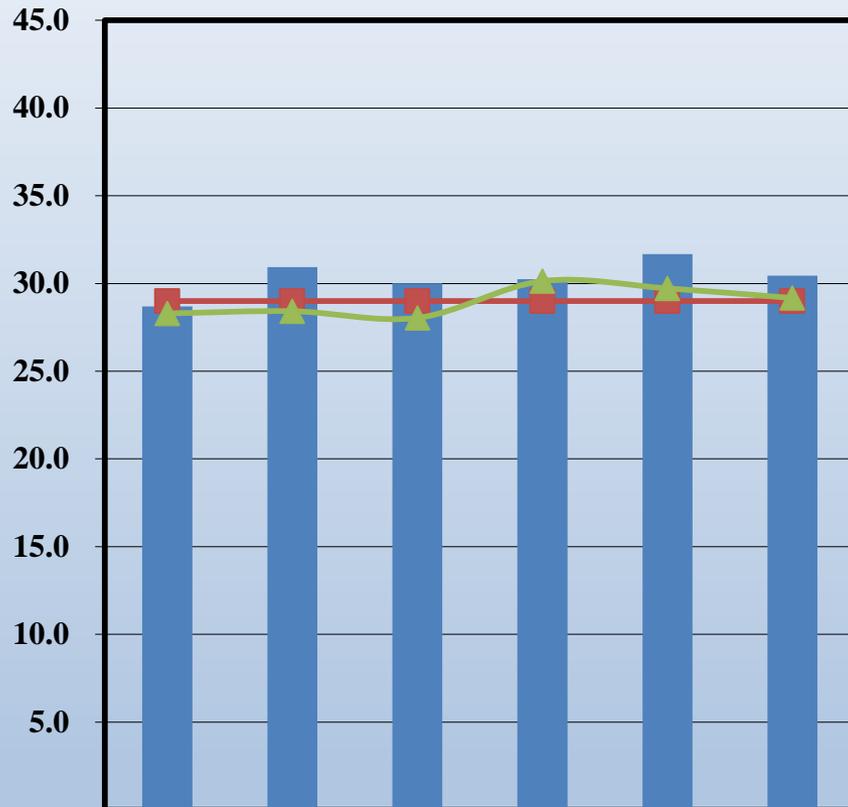
*Including Contract Labor and Management Services*



|       | Jan   | Feb   | Mar   | Apr   | May   | Jun   |
|-------|-------|-------|-------|-------|-------|-------|
| Act   | 1,874 | 1,890 | 1,903 | 1,893 | 1,876 | 1,882 |
| Bud   | 1,904 | 2,039 | 1,978 | 1,915 | 1,896 | 1,965 |
| Prior | 1,730 | 1,706 | 1,794 | 1,797 | 1,824 | 1,842 |

|              | <u>Actual</u> | <u>Budget</u> | <u>Prior Year</u> |
|--------------|---------------|---------------|-------------------|
| Month        | 1,882         | 1,965         | 1,842             |
| Var %        |               | -4.2%         | 2.2%              |
| Year-To-Date | 1,881         | 1,929         | 1,792             |
| Var %        |               | -2.5%         | 4.9%              |
| Annualized   | 1,887         | 1,922         | 1,784             |
| Var %        |               | -1.8%         | 5.7%              |

# *Paid Hours per Adjusted Patient Day* *(Ector County Hospital District)*



|              | <u>Actual</u> | <u>Budget</u> | <u>Prior Year</u> |
|--------------|---------------|---------------|-------------------|
| Month        | 30.5          | 29.0          | 29.2              |
| Var %        |               | 5.0%          | 4.4%              |
| Year-To-Date | 29.5          | 29.0          | 28.8              |
| Var %        |               | 1.7%          | 2.4%              |
| Annualized   | 29.4          | 29.1          | 28.7              |
| Var %        |               | 1.0%          | 2.4%              |

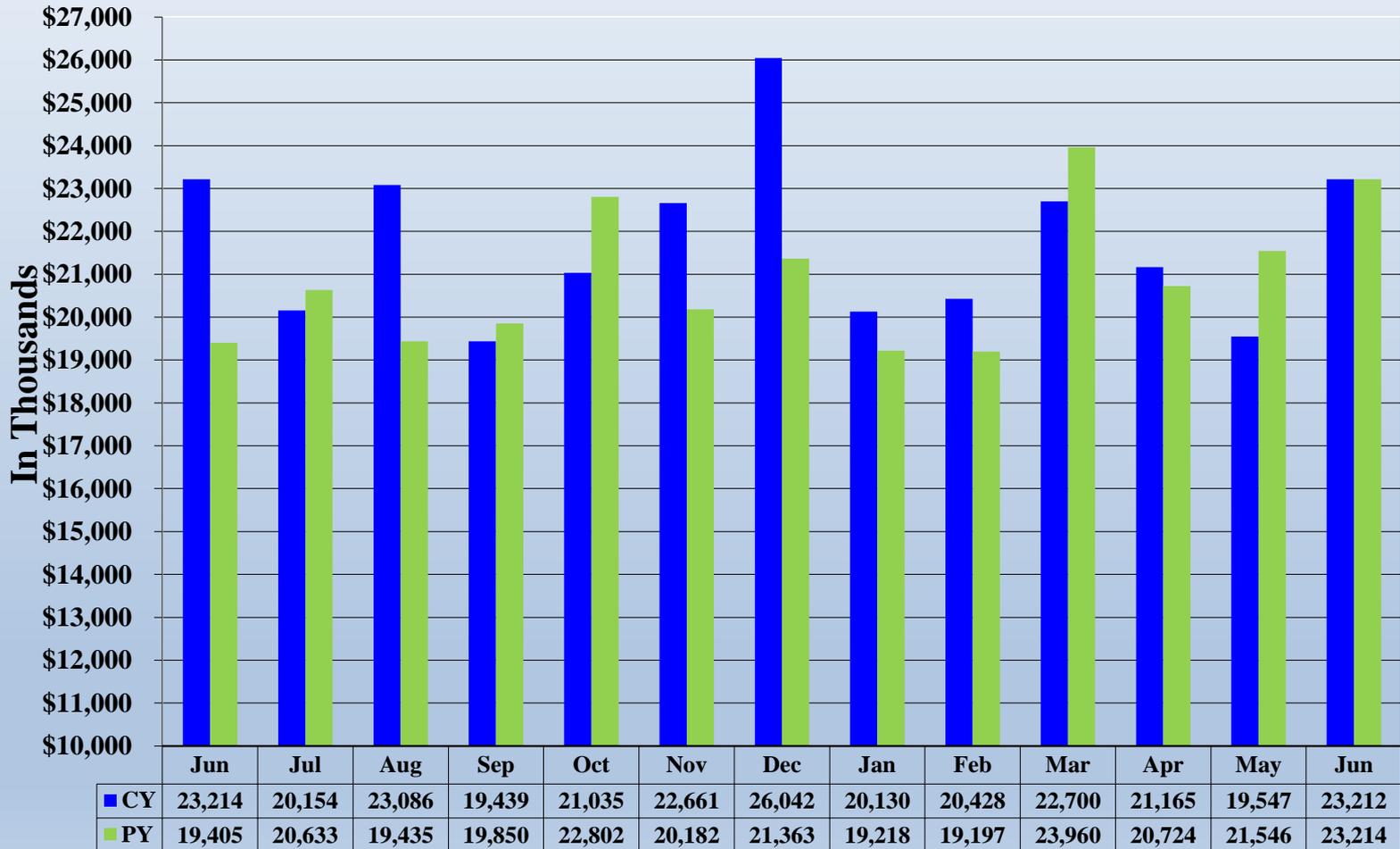
|       | Jan  | Feb  | Mar  | Apr  | May  | Jun  |
|-------|------|------|------|------|------|------|
| Act   | 28.7 | 30.9 | 30.0 | 30.2 | 31.7 | 30.5 |
| Bud   | 29.0 | 29.0 | 29.0 | 29.0 | 29.0 | 29.0 |
| Prior | 28.3 | 28.4 | 28.0 | 30.1 | 29.7 | 29.2 |

# Accounts Receivable



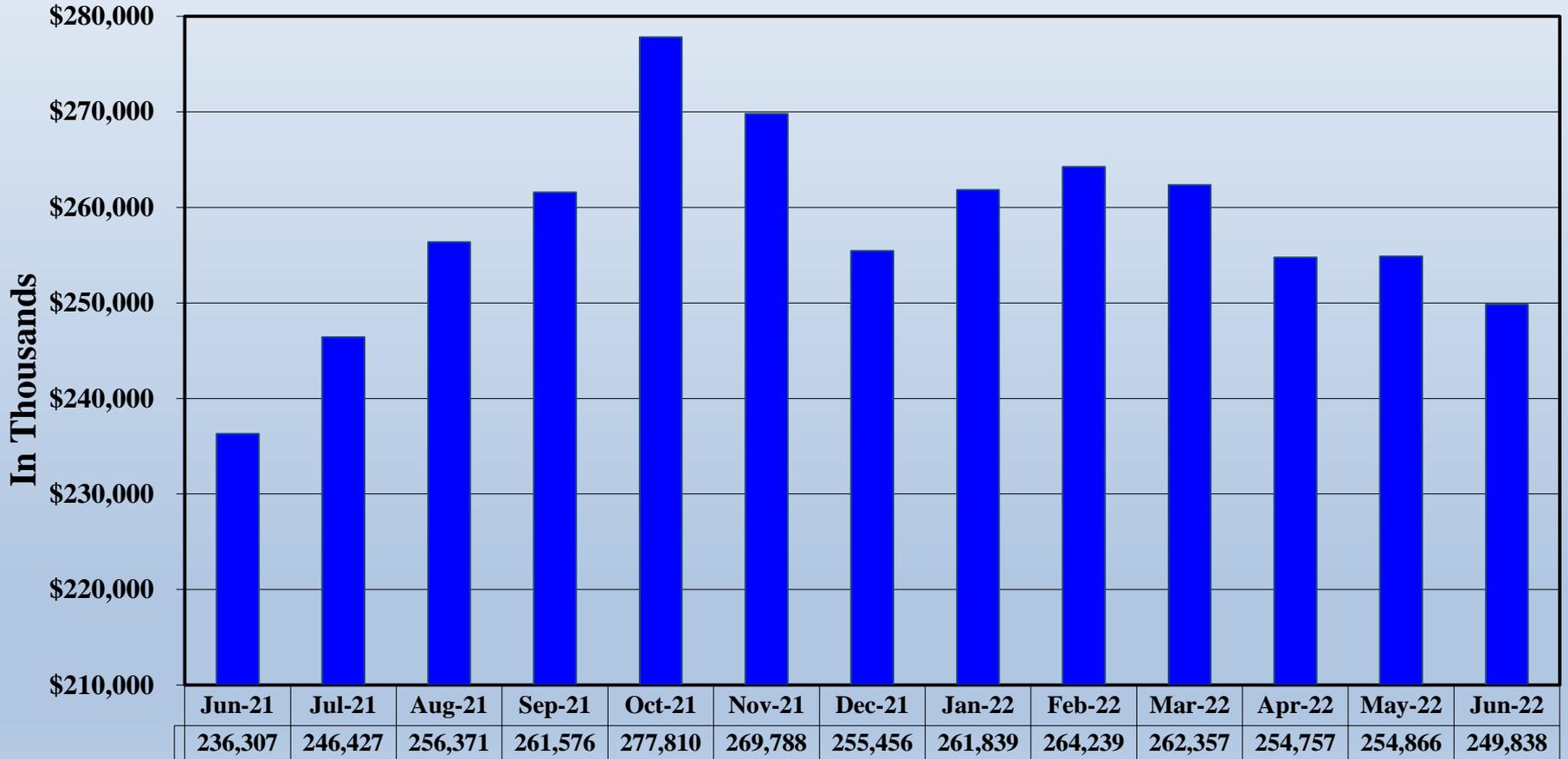
# Total AR Cash Receipts

## *13 Month Trending*



# Total Accounts Receivable – Gross

## Thirteen Month Trending



# Revenues & Revenue Deductions



# Total Patient Revenues

## *(Ector County Hospital District)*



|       | Jan     | Feb     | Mar     | Apr     | May     | Jun     |
|-------|---------|---------|---------|---------|---------|---------|
| Act   | \$109.9 | \$102.2 | \$113.3 | \$107.2 | \$104.7 | \$104.9 |
| Bud   | \$105.0 | \$101.0 | \$114.8 | \$104.2 | \$107.3 | \$109.5 |
| Prior | \$109.0 | \$100.4 | \$110.4 | \$105.7 | \$108.1 | \$110.9 |

|              | <u>Actual</u> | <u>Budget</u> | <u>Prior Year</u> |
|--------------|---------------|---------------|-------------------|
| Month        | \$ 104.9      | \$ 109.5      | \$ 110.9          |
| Var %        |               | -4.3%         | -5.5%             |
| Year-To-Date | \$ 988.4      | \$ 953.6      | \$ 956.4          |
| Var %        |               | 3.6%          | 3.4%              |
| Annualized   | \$ 1,329.8    | \$ 1,268.0    | \$ 1,249.3        |
| Var %        |               | 4.9%          | 6.4%              |

# Total Net Patient Revenues



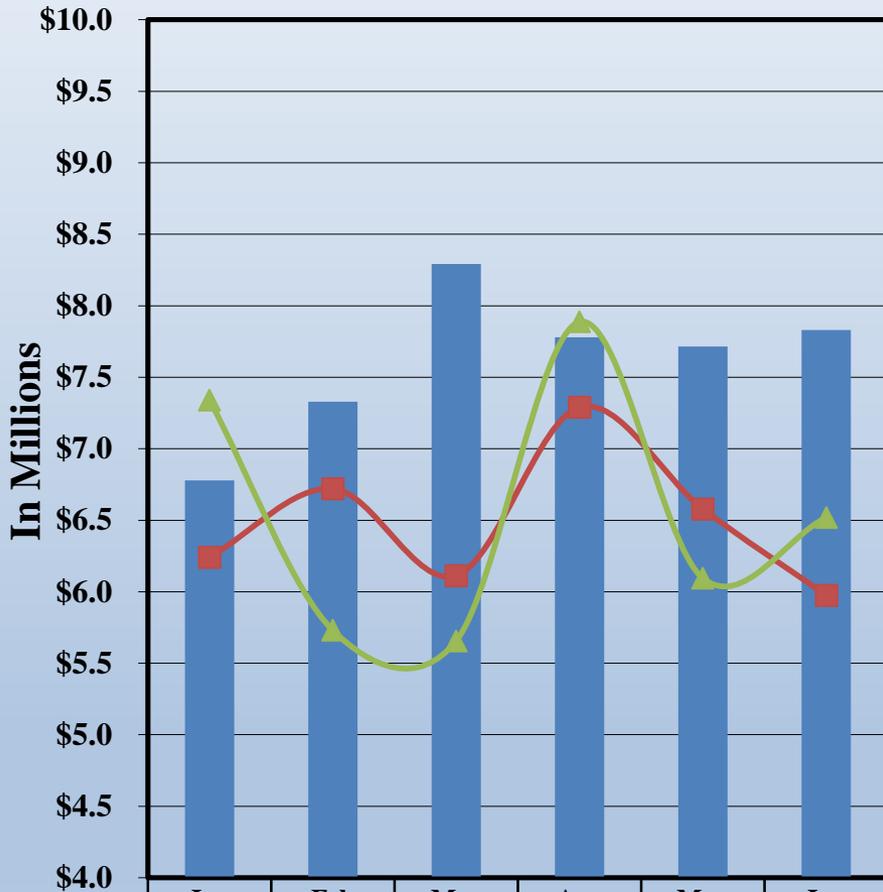
|       | Jan    | Feb    | Mar    | Apr    | May    | Jun    |
|-------|--------|--------|--------|--------|--------|--------|
| Act   | \$25.1 | \$22.8 | \$25.6 | \$22.0 | \$22.4 | \$24.0 |
| Bud   | \$24.9 | \$24.1 | \$27.0 | \$25.0 | \$25.5 | \$26.0 |
| Prior | \$24.9 | \$22.9 | \$25.4 | \$23.7 | \$24.1 | \$24.4 |

|              | Actual   | Budget   | Prior Year |
|--------------|----------|----------|------------|
| Month        | \$ 24.0  | \$ 26.0  | \$ 24.4    |
| Var %        |          | -7.7%    | -1.6%      |
| Year-To-Date | \$ 219.5 | \$ 226.4 | \$ 218.0   |
| Var %        |          | -3.0%    | 0.7%       |
| Annualized   | \$ 306.2 | \$ 296.9 | \$ 293.0   |
| Var %        |          | 3.1%     | 4.5%       |

# Other Revenue

*(Ector County Hospital District)*

*Including Tax Receipts, Interest & Other Operating Income*



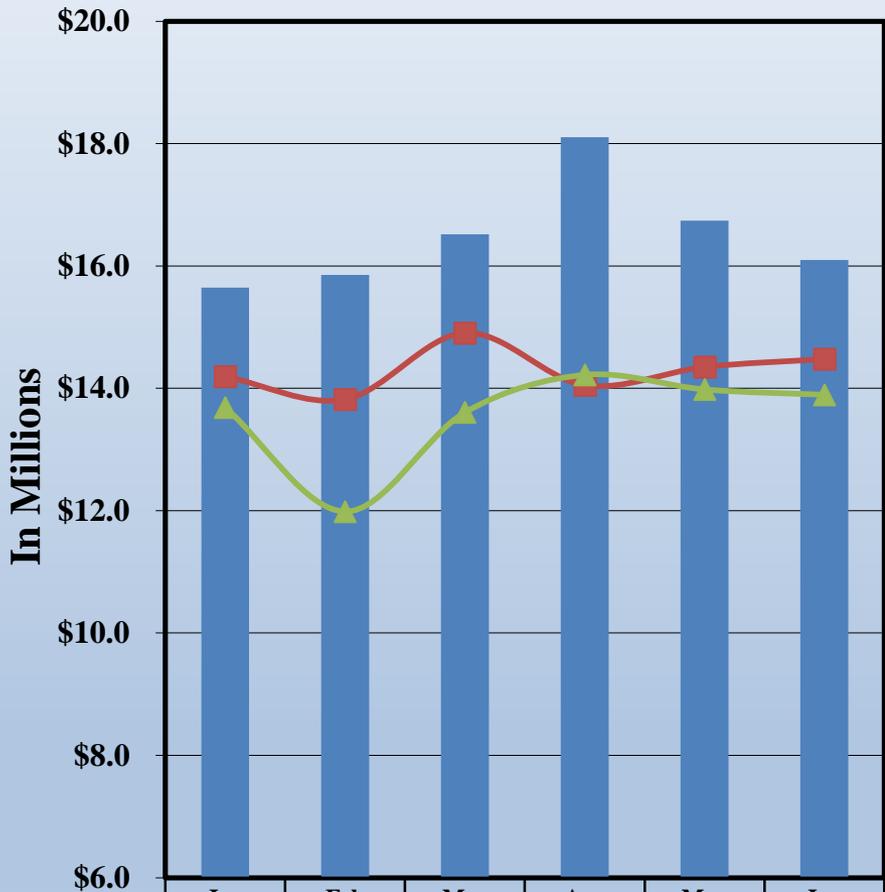
|       |       |       |       |       |       |       |
|-------|-------|-------|-------|-------|-------|-------|
| Act   | \$6.8 | \$7.3 | \$8.3 | \$7.8 | \$7.7 | \$7.8 |
| Bud   | \$6.2 | \$6.7 | \$6.1 | \$7.3 | \$6.6 | \$6.0 |
| Prior | \$7.3 | \$5.7 | \$5.7 | \$7.9 | \$6.1 | \$6.5 |

|              | <u>Actual</u> | <u>Budget</u> | <u>Prior Year</u> |
|--------------|---------------|---------------|-------------------|
| Month        | \$ 7.8        | \$ 6.0        | \$ 6.5            |
| Var %        |               | 31.0%         | 20.1%             |
| Year-To-Date | \$ 72.0       | \$ 58.0       | \$ 56.8           |
| Var %        |               | 24.1%         | 26.8%             |
| Annualized   | \$ 92.2       | \$ 76.1       | \$ 73.8           |
| Var %        |               | 21.2%         | 25.0%             |

# Operating Expenses



# Salaries, Wages & Contract Labor (Ector County Hospital District)

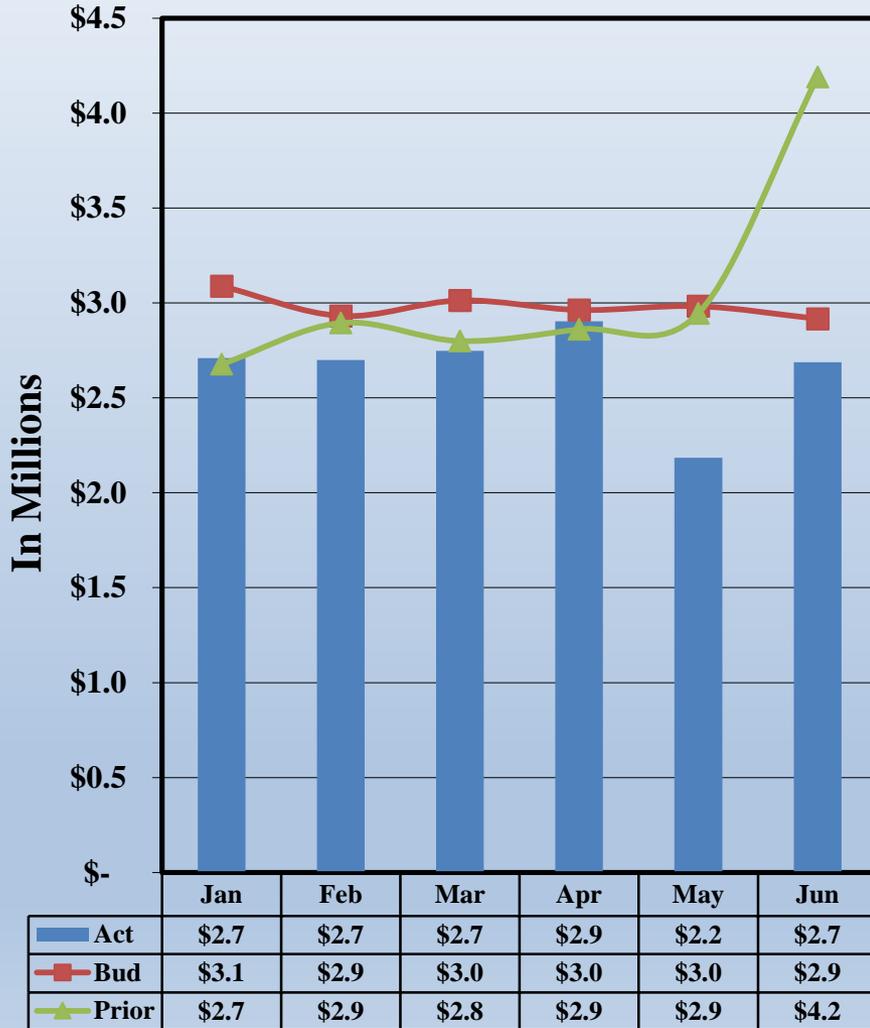


|              | <u>Actual</u> | <u>Budget</u> | <u>Prior Year</u> |
|--------------|---------------|---------------|-------------------|
| Month        | \$ 16.1       | \$ 14.5       | \$ 13.9           |
| Var %        |               | 11.0%         | 15.8%             |
| Year-To-Date | \$ 148.6      | \$ 127.6      | \$ 122.5          |
| Var %        |               | 16.5%         | 21.3%             |
| Annualized   | \$ 194.1      | \$ 167.7      | \$ 162.1          |
| Var %        |               | 15.7%         | 19.7%             |

|       | Jan    | Feb    | Mar    | Apr    | May    | Jun    |
|-------|--------|--------|--------|--------|--------|--------|
| Act   | \$15.6 | \$15.9 | \$16.5 | \$18.1 | \$16.7 | \$16.1 |
| Bud   | \$14.2 | \$13.8 | \$14.9 | \$14.1 | \$14.3 | \$14.5 |
| Prior | \$13.7 | \$12.0 | \$13.6 | \$14.2 | \$14.0 | \$13.9 |

# Employee Benefit Expense

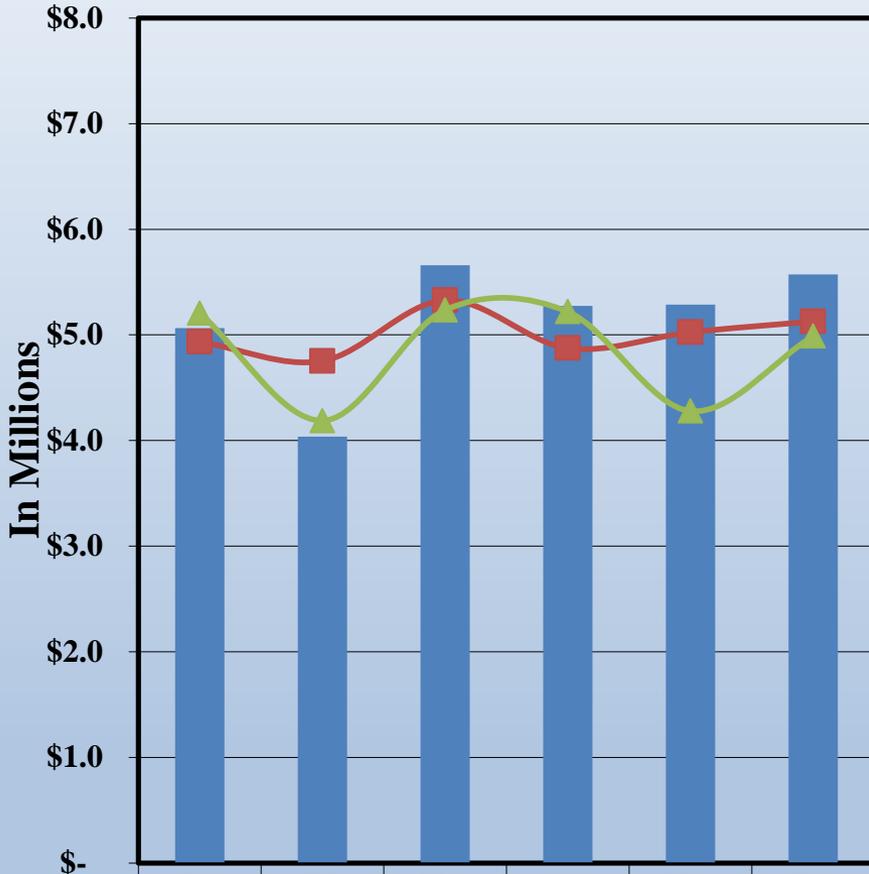
## *(Ector County Hospital District)*



|              | <u>Actual</u> | <u>Budget</u> | <u>Prior Year</u> |
|--------------|---------------|---------------|-------------------|
| Month        | \$ 2.7        | \$ 2.9        | \$ 4.2            |
| Var %        |               | -7.9%         | -35.9%            |
| Year-To-Date | \$ 24.8       | \$ 26.8       | \$ 26.4           |
| Var %        |               | -7.5%         | -5.8%             |
| Annualized   | \$ 31.8       | \$ 34.8       | \$ 31.3           |
| Var %        |               | -8.6%         | 1.6%              |

# *Supply Expense*

## *(Ector County Hospital District)*

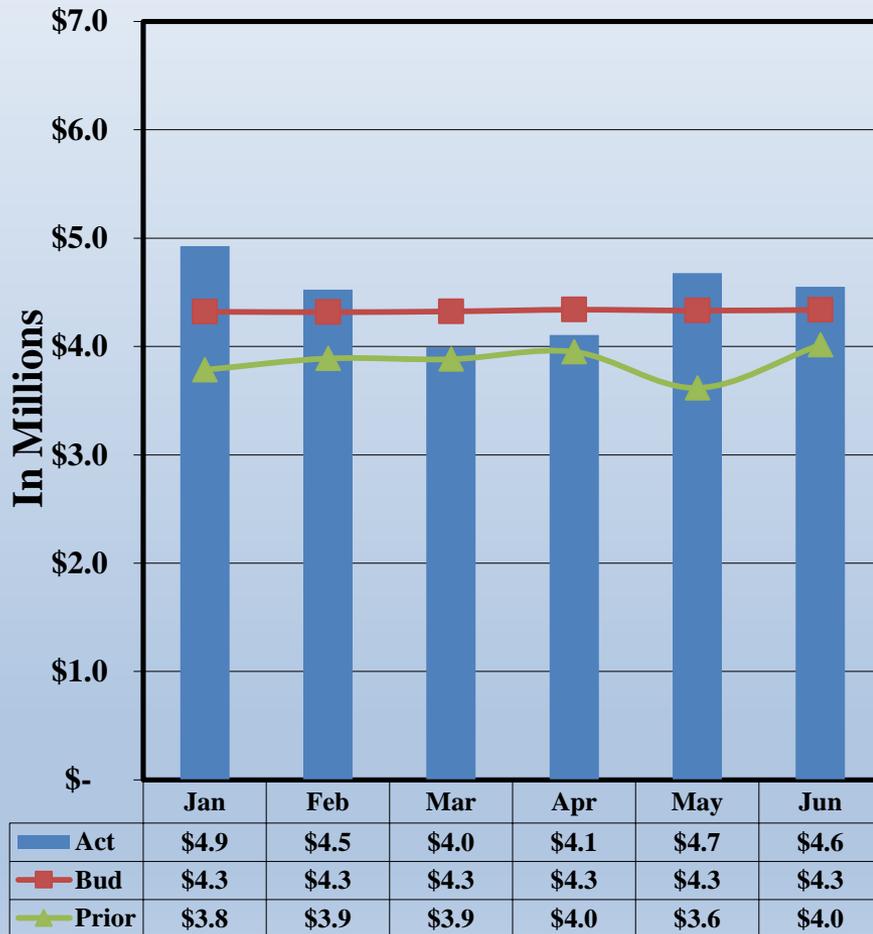


|       | Jan   | Feb   | Mar   | Apr   | May   | Jun   |
|-------|-------|-------|-------|-------|-------|-------|
| Act   | \$5.1 | \$4.0 | \$5.7 | \$5.3 | \$5.3 | \$5.6 |
| Bud   | \$4.9 | \$4.8 | \$5.3 | \$4.9 | \$5.0 | \$5.1 |
| Prior | \$5.2 | \$4.2 | \$5.2 | \$5.2 | \$4.3 | \$5.0 |

|              | <u>Actual</u> | <u>Budget</u> | <u>Prior Year</u> |
|--------------|---------------|---------------|-------------------|
| Month        | \$ 5.6        | \$ 5.1        | \$ 5.0            |
| Var %        |               | 9.5%          | 12.6%             |
| Year-To-Date | \$ 48.1       | \$ 44.8       | \$ 44.6           |
| Var %        |               | 7.2%          | 7.8%              |
| Annualized   | \$ 64.7       | \$ 59.0       | \$ 57.8           |
| Var %        |               | 9.7%          | 11.9%             |

# Purchased Services

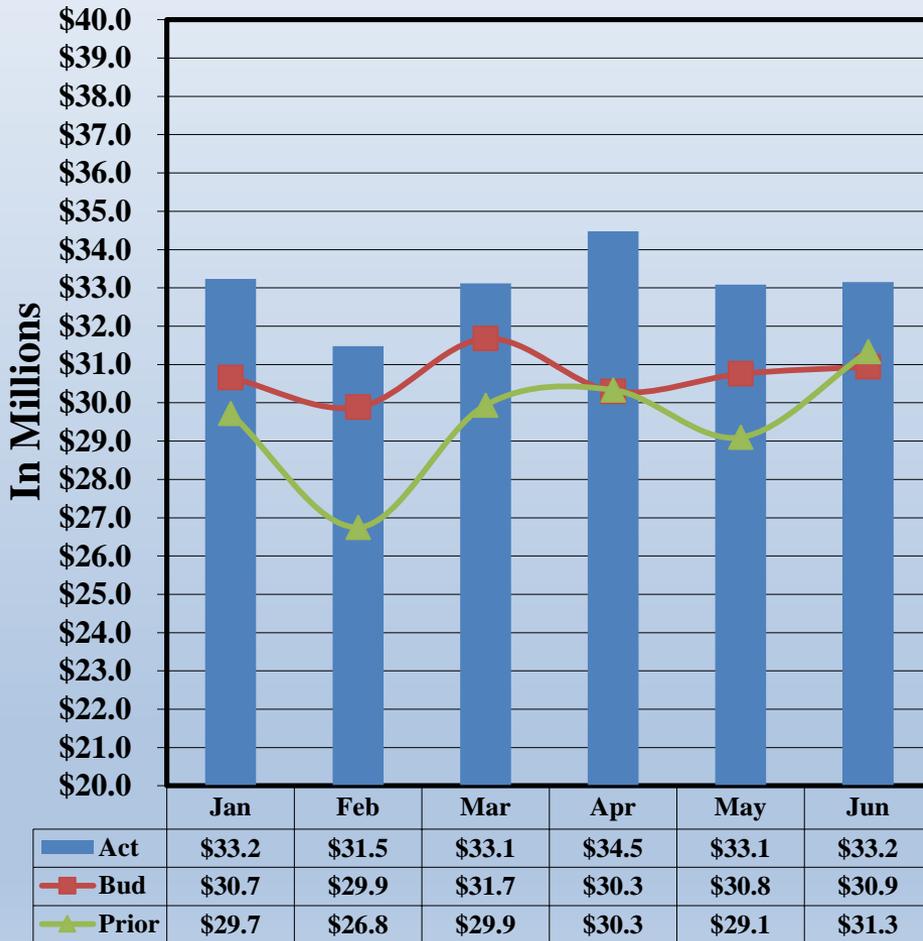
## *(Ector County Hospital District)*



|              | <u>Actual</u> | <u>Budget</u> | <u>Prior Year</u> |
|--------------|---------------|---------------|-------------------|
| Month        | \$ 4.6        | \$ 4.3        | \$ 4.0            |
| Var %        |               | 5.0%          | 13.5%             |
| Year-To-Date | \$ 39.4       | \$ 38.9       | \$ 35.4           |
| Var %        |               | 1.1%          | 11.1%             |
| Annualized   | \$ 52.2       | \$ 50.6       | \$ 46.1           |
| Var %        |               | 3.2%          | 13.2%             |

# Total Operating Expense

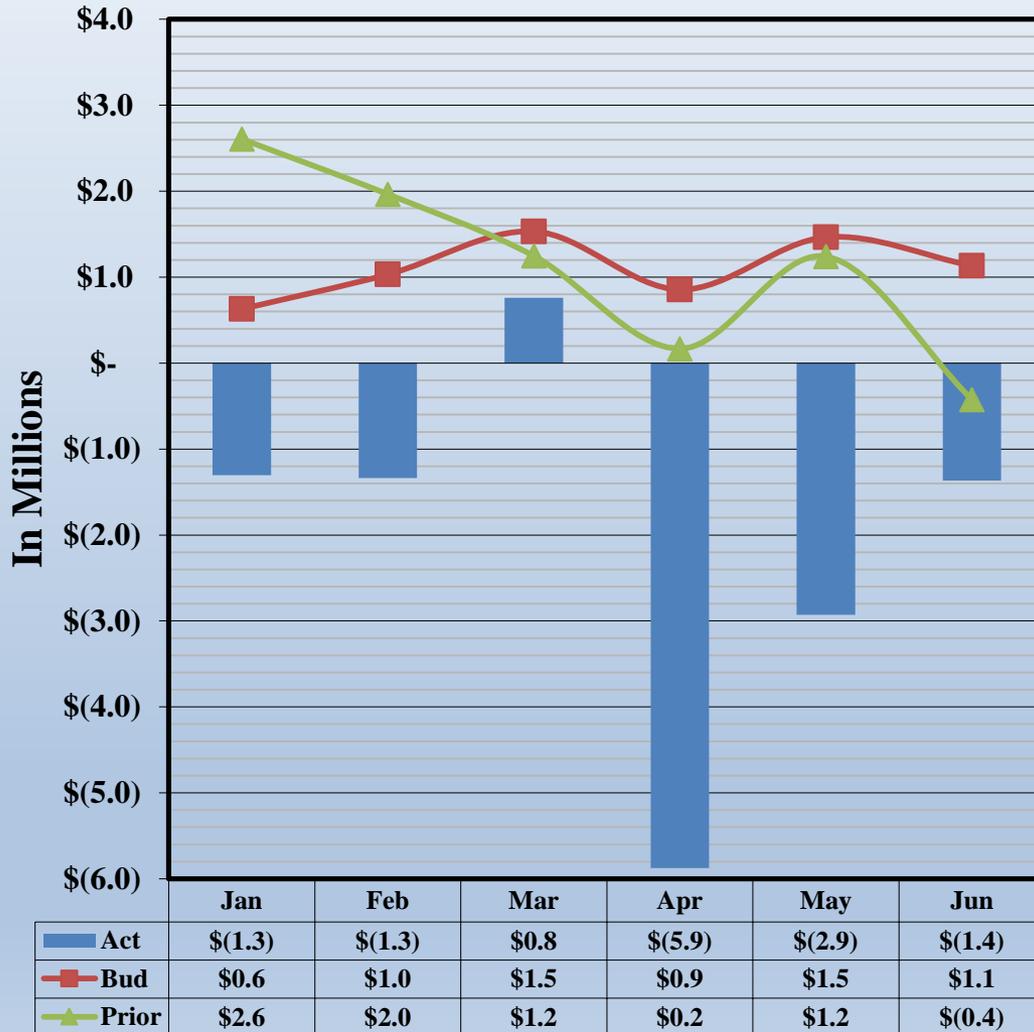
## *(Ector County Hospital District)*



|              | <u>Actual</u> | <u>Budget</u> | <u>Prior Year</u> |
|--------------|---------------|---------------|-------------------|
| Month        | \$ 33.2       | \$ 30.9       | \$ 31.3           |
| Var %        |               | 7.3%          | 5.9%              |
| Year-To-Date | \$ 300.1      | \$ 275.0      | \$ 265.9          |
| Var %        |               | 9.1%          | 12.9%             |
| Annualized   | \$ 395.5      | \$ 360.9      | \$ 347.7          |
| Var %        |               | 9.6%          | 13.7%             |

# Operating EBIDA

## *Ector County Hospital District Operations*



|              | <u>Actual</u> | <u>Budget</u> | <u>Prior Year</u> |
|--------------|---------------|---------------|-------------------|
| Month        | \$ (1.4)      | \$ 1.1        | \$ (0.4)          |
| Var          |               | (2.50)        | (1.00)            |
| Var %        |               | -227.3%       | 250.0%            |
| Year-To-Date | \$ (9.4)      | \$ 9.1        | \$ 8.5            |
| Var %        |               | -203.3%       | -210.6%           |
| Annualized   | \$ 24.0       | \$ 12.0       | \$ 19.3           |
| Var %        |               | 100.0%        | 24.4%             |

# Days Cash on Hand

## Thirteen Month Trending

*\*Excludes Medicare Advance Payments due to COVID*



mch





Keeping the **H** in Hometown®

# Medical Center Hospital

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## Community Health Needs Assessment and Implementation Plan

Board Meeting Presentation  
August 2, 2022



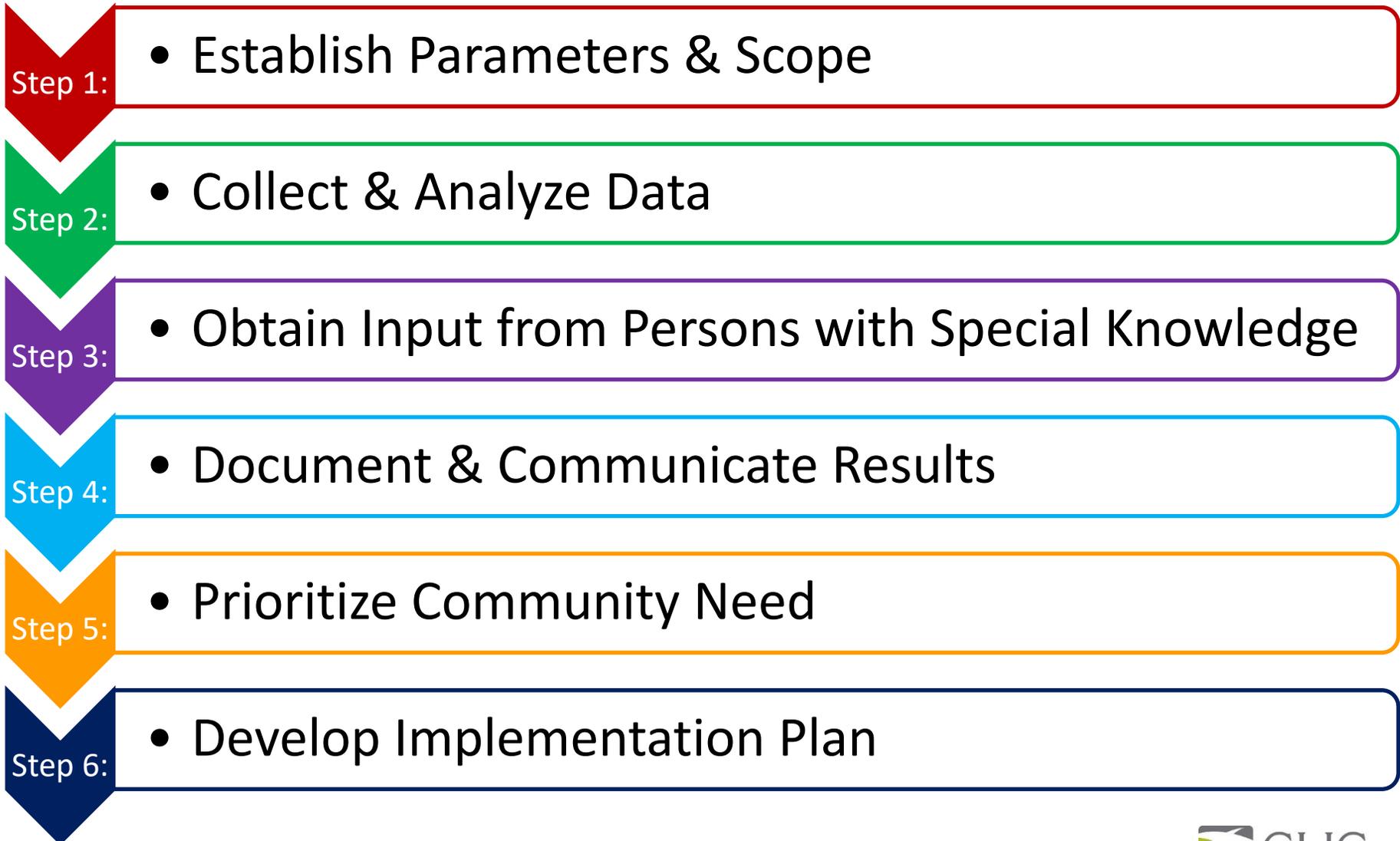
# Community Health Needs Assessment

## *Background*

- Patient Protection & Affordable Care Act specifies four new requirements for not-for-profit hospitals
  - Conduct Community Health Needs Assessment (CHNA) and Implementation Plan once every three years
- IRS finalized the CHNA and Implementation Plan regulations as of December 29, 2014
  - Describes specific provisions related to CHNA requirements
- Recommended best practice for all other facilities

# Community Health Needs Assessment

## *Our Approach*



# Community Health Needs Assessment

## *Data Collection*

- CHC Consulting conducted a CHNA report for the hospital and the Family Health Clinic
- Collected and analyzed the most current health indicator data for residents in Ector County including, but not limited to:

### – Demographic Data

- Population composition and growth by age and ethnicity
- Median age
- Median household income
- Poverty
- Unemployment

### – Health Data

- Mortality
- COVID-19
- Chronic disease categories
- Communicable diseases
- Maternal and child health
- Minority populations, including senior citizens
- Mental Health
- Access to health care

### – Community Input

- 26 key informant interviews
- FHC Patient Survey
- *CHC Consulting contacted a number of individuals in the community to participate in the interview process, but several were unable to complete an interview due to a variety of reasons.*

# Community Health Needs Assessment

## *Data Collection – Key Informants*

- **Mike Adkins:** Public Information Officer, Ector County Independent School District
- **Joshua Alaniz:** Chief of Staff, PermianCare
- **Chris Barnhill:** Chief Executive Officer, PermianCare
- **Devin Benavides:** Public Information Officer, City of Odessa
- **Kathy Berryhill:** Community Leader, Ector County
- **David Boutin:** Chairperson, Odessa Development Corporation
- **Margaret Burton:** Director, Meals on Wheels
- **Emily Cunningham:** Executive Director, Crisis Center of West Texas
- **Bryn Dodd:** President, Ector County Hospital District
- **Lindsey Duncan:** Director of Population/Community Health, Medical Center Health System
- **Renee Earls:** President/Chief Executive Officer, Odessa Chamber of Commerce
- **Christina Escobar:** Community Impact Coordinator, United Way of Odessa
- **Brandy Garcia:** Director, Ector County Health Department
- **Dr. Sreedevi Godey:** Medical Director, Family Health Clinic
- **Allie Hernandez:** Nurse, Ector County Independent School District
- **Austin Keith:** Owner, Pinkie's, Inc.
- **Todd Luzadder:** Director of Mental Health Services, PermianCare
- **Mike Marrero:** City Manager, City of Odessa
- **Dr. Atul Poudel:** Pediatrician, Family Health Clinic
- **Rebecca Rhodes:** Director of Health Services, Ector County Independent School District
- **Ravi Shakamuri:** Owner, Star Care Health Services
- **Dr. Greg Shipkey:** Physician, Medical Center Health System
- **Stephanie Sivals-Latimer:** Vice President of Administration, Sivals Inc.
- **Craig Stoker:** Director of Marketing and Communications, West Texas Food Bank
- **Willie Taylor:** Board President, Family Health Clinic
- **Erika Thomas:** Executive Director, Odessa Links

# Community Health Needs Assessment

## *Prioritization Process and Final Prioritized Needs*

- **April 2022: Initial Review and Prioritization**

- Data was reviewed to rank community health needs via a prioritization ballot process based on:
  - Size and prevalence of the issue
  - Effectiveness of interventions
  - The hospital's capacity to address the need

- **MCH Final Prioritized Needs**

1. Continued Emphasis on Recruitment and Retention of Healthcare Workforce to Increase Access to Primary and Specialty Care
2. Access to Mental and Behavioral Health Care Services and Providers
3. Prevention, Education and Services to Address High Mortality Rates, Chronic Diseases, Preventable Conditions and Unhealthy Lifestyles
4. Continued Focus on COVID-19 Prevention & Response

# Community Health Needs Assessment

## *Implementation Plan Highlights*

### **Priority #1: Continued Emphasis on Recruitment and Retention of Healthcare Workforce to Increase Access to Primary and Specialty Care**

- Completed its Physician Needs Assessment and will use this report as a roadmap for its recruitment efforts of primary and specialty care providers to the area. Additionally, MCH will continue to track visits to its facilities in order to assess primary and specialty care recruitment opportunities in the community
- Continue to host job fairs in the community to provide the opportunity for interested individuals to apply and interview for jobs within the health system (EX: RN, LVN, Respiratory Therapist, Social Worker, Certified Surgical Tech)

### **Priority #2: Access to Mental and Behavioral Health Care Services and Providers**

- Partner with mental health facilities in the region, such as Oceans Behavioral Hospital Permian Basin, River Crest Hospital and PermianCare, and throughout Texas to provide mental health services to patients
- In conjunction with Midland Memorial Hospital, MCH is exploring the development of a comprehensive mental health facility to provide services for the Permian Basin region

### **Priority #3: Prevention, Education and Services to Address High Mortality Rates, Chronic Diseases, Preventable Conditions and Unhealthy Lifestyles**

- Connect patients to existing community resources in order to promote health and wellness in the community (EX: Adult Protective Services, Catholic Charities, partnership with Harmony Home, other community-based resources)
- Continue to bridge the gap in care by following a patient from the time of admission to the point of discharge using its recently expanded team of case coordinator nurses, community nurse navigators, social workers, care transition coordinators and respiratory therapists

### **Priority #4: Continued Focus on COVID-19 Prevention & Response**

- Continue to provide education on COVID-19 as opportunities arise (EX: FB posts, FB press conference, vaccine clinics (as opportunities arise))
- In partnership with the Ector County Health Department, MCH continues to report COVID-19 patient admissions to the state and other organizations in an ongoing effort to share timely information regarding the pandemic as appropriate

# Community Health Needs Assessment

## *Next Steps*

- Board adoption of CHNA and Implementation Plan
- Note adoption in meeting minutes
- Make CHNA and Implementation Plan widely available (posted on website)
  - Remain posted and provide free copy at the hospital until two subsequent CHNAs have been made available
- Accept written feedback on CHNA and Implementation Plan
  - Consider feedback when creating future plans
- Evaluation of impact of hospital's previous CHNA community benefit activities
  - CHC recommends updating progress on activities quarterly, and key results annually
  - Periodic updates to board also encouraged

# Community Health Needs Assessment

## Community Health Needs Assessments

### Demonstrating Community Need

As part of the Affordable Care Act, tax-exempt hospitals are required to complete a Community Health Needs Assessment (CHNA) once every three years. In 2016 and again in 2019, a CHNA was conducted for Medical Center Hospital in conjunction with the Family Health Clinic and identified the greatest health needs in our community. The CHNA reports include a comprehensive assessment of Ector County, Texas.

The analyses include a careful review of the most current health data available, demographics and input from numerous community representatives. The process culminates in the development of an Implementation Plan to address the significant needs identified through the CHNA. Medical Center Hospital will utilize its 2019 plan as a guide over the next three years to offer programs that support the health of the community and the mission of the organization.

**Click on the links below to review the Medical Center Hospital 2016 and 2019 CHNA and Implementation Plans:**



- [2016 Community Health Needs Assessment and Implementation Plan](#)
- [2019 Community Health Needs Assessment and Implementation Plan](#)

**Please address any written comments on the 2019 CHNA and Implementation Plan or requests for a paper copy to:**



Medical Center Hospital  
ATTN: Administration  
500 West 4th Street  
Odessa, TX 79761  
Phone: (432) 640-6000





# Thank You!

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**Community Hospital Consulting**  
7950 Legacy Drive, Suite 1000  
Plano, TX 75024

[www.communityhospitalcorp.com](http://www.communityhospitalcorp.com)

**Lisette Hudson** – [lhudson@communityhospitalcorp.com](mailto:lhudson@communityhospitalcorp.com)

**Valerie Hayes** – [vhayes@communityhospitalcorp.com](mailto:vhayes@communityhospitalcorp.com)

**Alex Campbell** – [acampbell@communityhospitalcorp.com](mailto:acampbell@communityhospitalcorp.com)

**Raegen Price** - [rprice@communityhospitalcorp.com](mailto:rprice@communityhospitalcorp.com)



# Utilization Review Plan

## I. Definitions:

**Utilization Review Plan** – the hospital-wide plan that contains the essential requirements for the establishment and implementation of a utilization management process to ensure the quality, appropriateness and efficiency of care and resources furnished by the hospital and medical staff.

**Physician Advisor or “PA”** – a physician working under contract with Medical Center Hospital or in a medical staff position with the authority delegated by the Utilization Review Committee for the review of cases for clinical appropriateness and medical necessity of admissions, continued stays and services provided by the hospital.

**Secondary Physician Review** – a clinical review performed by a physician on the Utilization Review Committee other than the ordering physician when Cortex or other Medical Center Hospital approved clinical screening criteria guidelines suggest a different Patient Status of Level of Care than that ordered.

**Cortex** – clinical decision support guidelines that use an evidence-based clinical decision support tool approved for use by the Medical Executive Committee, to assist in clinically appropriate medical utilization decisions regarding patient status and level of care determinations. This decision support tool serves as guideline to prompt feedback and discussion. The physician order determines Patient Status and Level of Care determinations.

## II. Purpose (42 CFR § 456.105)

The general aim of this plan is to codify the obligations of the utilization review (UR) committee, the hospital, its medical staff, and its associates to advance evidence-based, high-quality, cost effective, and safe care to our patients and our community. The Utilization Review Plan is reviewed annually and revised as appropriate.

## III. Scope

Utilization management is realized through the use of processes and procedures that assess, analyze, and evaluate medical necessity and appropriateness of the services provided. Recognized clinically applicable review criteria, trended patient population clinical care data, patterns of hospital resource utilization and clinical areas of the plan’s scope include, but are not limited to:

- Delineation of the responsibilities and authority of personnel for conducting internal utilization review, conducting delegated review under managed care contracts, and facilitating external review under managed care and other payer contracts
- Establishes the protocols for the review of medical necessity of admissions, extended stays, professional services, and appropriateness of setting
- Outlines processes to review outlier cases based on extended length of stay and/or extraordinarily high costs
- Defines processes to review potential over-utilization, under-utilization, and inefficient utilization of resources
- Defines processes for coverage determination(s) denials, appeals and peer review within the organization
- Identifies the framework for reporting corrective action and documentation requirements for the utilization management process
- Establishes processes to identify patients with discharge planning needs or requests for discharge planning with timely evaluation of post-acute care services and availability of services to allow appropriate arrangements to be completed
- Optimizing efficient resource utilization through integration and coordination within the multi-interdisciplinary health care teams while maintaining optimal patient outcomes
- Reporting the results of resource management opportunities and efficiencies, patient clinical outcome data collection and reporting to the Utilization Review Committee and Medical Executive Committee.

### **Objectives**

- Review hospital inpatient admissions, observation stays, direct admissions and post-operative ambulatory procedure patients with a request for inpatient admission or observation, regardless of payer source.
- Conduct initial and concurrent medical record reviews to determine the medical necessity of the hospital stay and ensure the appropriate level of care is provided.
- Conduct individualized discharge planning screens to ensure early and timely identification of post-acute services required.
- Initiate and monitor any revisions in policies and procedures based on the Utilization Review's Plan scope, objectives and recommendations of the Utilization Review Committee.
- Professional and therapeutic services reviews are carried out to ensure availability, timeliness of delivery and medical necessity.

## **IV. Authority, Leadership and Accountability (42 CFR § 456.106 and 482.30(b))**

### **The Utilization Review Committee**

The Board of Directors of Medical Center Hospital recognizes its authority and responsibility for the delivery of effective and efficient medical care in keeping with professionally recognized standards and available resources. The Board has delegated the responsibility for monitoring the appropriate use of hospital resources to the Utilization Review Committee.

The UR committee has the authority to perform prospective, concurrent, or retrospective review of the medical record of any patient admitted to the hospital or treated on an outpatient basis; to review documents certifying medical necessity for acute care admission; to review resource utilization data to evaluate service line and/or physician performance; and to discuss findings with the physician or physicians concerned but does not have the authority to take disciplinary action.

Findings and recommendations of the UR committee are reported to the president of the medical staff, board of directors, and chief executive officer, who have the authority and responsibility for considering and acting on them.

- The Utilization Review Committee is a standing committee of the Medical Center Hospital Medical Staff (Medical Staff Bylaws, Article 3.R. Utilization Review Committee, 1 and 2) and must comprise three or more active physician (MD/DO) members of the medical staff, and other practitioners to perform the utilization management function as well as administrative and departmental representatives of the hospital.
- The Medical Director of Utilization and Outcomes Management will serve as chairperson of the committee (Medical Staff Bylaws, Article 3.R.(c))
- A copy of the Conflict-of-Interest Statement is to be completed by Utilization Review committee members. A conflict of interest (aside from ownership in the hospital) does not automatically disqualify a member from participating in any given review. Rather, the conflict is a factor for the UR Committee Chairperson to evaluate when weighing decisions about specific member recusals.
- No person on the committee (or on a committee performing functions delegated by the UR committee) may have a financial interest in the hospital
- No person may participate in the case review of any care in which he or she was professionally involved in providing care. (42 CFR § 456.106 (d)(2) and 42 CFR § 482.30 (b)(3))
- Conflict of Interest Statements are completed annually.

#### **Utilization Review Committee Functions**

- Advance the practice of evidence-based care. Promote cost-effective utilization of hospital resources and services in accordance with the patient's acute medical needs and preferences
- Provide educational opportunities to engage the medical staff and hospital associates
- Identify and correct patterns of care and situational factors that may contribute to under-, over-, and/or inappropriate utilization of hospital resources and services
- Use objective data to assess physician practice trends and patterns regarding length of stay and resource utilization for the purpose of improving quality of care and service delivery
- Recommend and/or take corrective actions to improve resource utilization and the quality of care
- Performs focused reviews with accompanying action plan and reports results.
- Monitors the implementation of corrective action to achieve improvement
- Establishes procedures for external utilization management representatives who perform on site reviews.
- Reports at least semi-annually to the Medical Executive Committee, and the Governing Board.
- Reports findings from the QIO to the Medical Staff.

- Delegates to case management staff, any UM subcommittee(s), a physician member of the Utilization Review Committee, and/or the Physician Advisor the authority to act on a day-to-day utilization management matters including, but not limited to, using screening criteria to evaluate the appropriateness of stay and level of care, making determinations regarding the medical necessity / appropriateness of an admission/continued stay, and issuing notices of non-coverage or causing the admission category to be revised in accordance with CMS guidelines.

### **Committee Membership**

- At least two physicians who broadly represent the composition of the medical staff.
- Three physicians of the committee will be appointed by the Utilization Review Director, Inpatient Operations Medical Director, in consultation with the Vice Chief of Staff and the Chief Medical Officer.
- Administrative and clinical members of the committee are appointed by the Chief Executive Officer, and service as ex officio, without vote. (Article 3.R.(b))
  - Additional members may include the following: Physician Advisor, medical department chairpersons, the Chief Operating Officer, and Chief Nursing Officer.
  - Representatives of the following departments: Quality Improvement, Patient Care Services/Nursing, Emergency Department, Health Information Management Services, Case Management Services, Compliance, Utilization Review, Denial Management, pharmacy, laboratory, diagnostic imaging, respiratory, behavioral health, revenue integrity.

### **Utilization Review Committee Meeting**

- The committee will meet four times per year.
- Changes to the meeting schedule are made at the discretion of the chairperson.
- Additional meetings may be prompted as needed, at the call of its chair to manage the utilization management process.
- Review of individual cases may occur between the regular meeting with findings presented to the full committee.

### **Informational Requirements (42 CFR § 456.111)**

Any information required for review by the Utilization Review Committee will be maintained in the patient's medical record. Information may include:

- Patient identification, physician name and date of admission
- Dates of application for and authorization of Medicaid benefits if application is made after admission
- The plan of care, initial and subsequent continued stay review dates
- Date of surgical and/or diagnostic procedures
- Justification of the ED admission, if applicable
- Reasons and plan for continued stay if the attending believes continued stay is necessary
- Other supporting material that the committee believes appropriate to be included in the record.

### **Records and Reports (42 CFR § 456.112)**

- The Utilization Review Committee will submit a written report after each meeting to the Medical Executive Committee and the Governing Board by chair/member of the UR Committee.
- Standard reports presented at Committee meetings may include the following information:
  - Avoidable days, trending, and analysis
  - Length of Stay (LOS) – Medical, Surgical, Observation
  - Excess days by payer
  - Disputes
  - Appeal Outcomes
  - Condition Code 44
  - Inpatient only procedure performed as outpatient
  - Medicare Spend Per Beneficiary (MSPB), reported annually
  - Cortex - Medical Center Hospital approved clinical screening criteria or other preadmission review results (cases or number of days that do not satisfy criteria for admission, continued stay and /or level of care and secondary review(s) results)
  - Number of Admission Hospital Issued Notice of Non-coverage (HINN) letters issued
  - Number of Hospital Requested Reviews (HRR or HINN-10) for admission medical necessity
  - Observation information, including LOS in hours (observation unit and dispersed patients), number of observation stays converted to inpatient, the number of observation stays exceeding 24 and 48 hours
  - Summary report of the result of all cases reviewed by the Physician Advisor, including the number of cases converted from inpatient to outpatient observation or outpatient in accordance with CMS guidelines (Condition Code 44) for Medicare and non-contracted MA plans
  - Percentage of medical necessity screening performed within 24 hours of admission
  - Readmission Review of cases readmitted within 30 days of pervious inpatient admission
  - Discharge Disposition reporting
  - Cortex report data
  - Reports of denials from KEPRO-Quality Improvement Organization (QIO) reviews (Medicare)
  - Reports of denials from commercial insurance companies, Medicare Recovery Audit, Medicare Claims Processor Administrator
  - Review of medical services by the appropriate peer review committee member as identified by the Utilization Review Committee
  - High Length of Stay (LOS) of 10 days or greater that is reviewed weekly
  - Provider Liable
- The Utilization Review Committee will formulate a written utilization review plan for the Hospital, to be approved by the Medical Executive Committee, the Chief Executive Officer, and the Board. (Medical Staff Bylaws, Article 3.R.2. (b))

## **V. Confidentiality (42 CFR § 456.113)**

The proceedings of the UR committee, any sub committees, and all derivative documents and minutes are confidential and protected from discoverability under section 160.007 of the Texas Occupations Code § 160.007 (a) and the Peer Review Statute § 161.032 of the Texas Health and Safety Code.

During the utilization review process, the identities of individuals in all utilization records are kept confidential. Provides for confidentiality of the peer review process and findings.

## **VI. Types of Reviews**

### **Prospective Pre-admission Reviews (42 CFR § 482.30 (c) (2), § 456.121 - § 456.123 n(a) - (g)**

#### **Transfers**

- Agreement to accept a patient transfer from another facility requires the approval of a hospital physician in advance of the transfer.
- Following transferring hospital physician to accepting hospital physician communication regarding patient status and medical necessity, the accepting physician will confirm that the patient requires care that is not available at the transferring facility, and that the accepting hospital has the capability and capacity to provide necessary care.

#### **Precertification for Elective Services**

- Precertification completed by the physician office.

#### **Medicare Inpatient-Only List**

- Inpatient only procedures are verified at time of admission.

#### **Admission Review Requirements (42 CFR § 456.121, § 456.122)**

- An admission review is completed on all patient admissions, observation, and post-operative ambulatory surgery patients with request for bed placement. Reviews are completed on all patients regardless of payer source.
- Admission reviews are completed using the clinical decision support tool or other Medical Center Hospital approved clinical screening criteria as soon as possible after admission or after the hospital is notified of the application for Medicaid.
- For payers with no authorization process:
- If Cortex guidelines criteria are met on the initial review, the admission will be deemed appropriate.
- If admission criteria are not satisfied, the reviewer must contact the attending physician for additional information. If additional information satisfies the admission criteria, the admission will be deemed appropriate.
- If additional information is not provided or provided and still fails to satisfy admission criteria, the case must be referred for Secondary Review.
- Utilization Review for Medical Necessity

#### **Concurrent/Continued Stay Review (42 CFR § 456.128, § 456.129, § 456.131 and § 456.132)**

- Continued Stay Review (CSR) for medical necessity, must be performed for payers with no authorization process.
- Initial CSR date is determined at the time of the admission review by criteria, diagnosis, and any other pertinent factors for each patient.

- CSR for medical necessity are conducted as feasible based on prior Cortex screening results and anticipated date of discharge. The reviews are dependent upon available staff and census. All Medicare and Medicaid concurrent stays that may be reasonably assumed to qualify for an outlier payment are reviewed in the weekly outlier meeting with a member of the Utilization Committee or designee. (The weekly outlier meeting may be canceled due to certain circumstances such as holidays or throughput). ,
- For payers with an authorization process, Medical Center Hospital will follow the specified language in the contract.
- The practitioner(s) responsible for a patient’s care is/are consulted and afforded the opportunity to present his/her view before a determination is made that a hospitalization is not medically necessary.
- If the committee determines that an admission or continued stay is not medically necessary, written notification is given within two days to the hospital, the patient and the practitioner(s) responsible for the patient’s care. (All federal guidelines will be strictly followed).

### **Continued Stay Review and Outlier Certification (42 CFR § 424.13)**

- Inpatient continued-stay certification is required for patients who remain in the hospital more than 20 days.
- Prior to the 20th day and no later than the 20th day, the physician documents in the medical record justification of why the patient continues to require care in the hospital
- Documentation includes:
  - The reason for either:
    - Continued hospitalization of the patient for medical treatment of medically required diagnostic study
    - Special or unusual services for cost outlier cases such as participation in clinical trials or testing of new technologies
    - If the patient still requires care that could be provided in a sub-acute facility, such as a SNF, but there is not accepting facility in the area, the continuing stay can be certified but the physician note should indicate that a search for and accepting SNF is ongoing
  - Documentation includes the estimated time that the patient will need to spend in the hospital, such as an estimated LOS
  - The plans for post-hospital care, if appropriate.

### **Discharge Review (42 CFR § 482.43)**

- Discharge review(s) (Named “Final Status” reviews in Cortex) must be performed when criteria for continued stay is not satisfied, or when help is needed in determining the next appropriate level of care within the facility or the appropriateness of discharge from the facility.
- If the case does not meet continued stay criteria, but the case is falling outside of the clinical stability parameters, the case manager must send the next review date and remove the barriers to discharge.
- If discharge indicators are met, the case manager will contact the physician to facilitate discharge or transfer to the next appropriate level of care.
- If the discharge indicators are met and the physician disagrees with the discharge, the case must be referred for secondary review.

## **Secondary Review Process**

- When an admission or continued stay case is referred by the case manager/utilization review manager to the Physician Advisor or member of the UR Committee for secondary review, the secondary reviewer must review the case based on documentation in the medical record and discussions with the attending medical practitioner and make a determination using his/her medical judgment.
- Secondary review determination must be documented and supported with clinical rationale.
- Before determining that an admission or continued stay is not medically necessary, the Physician Advisor (PA) or physician member of the UR committee must consult with the attending physician or the practitioner(s) responsible for the care of the patient and afford the attending and/or practitioner(s) the opportunity to present their views.

## **Adverse Decisions (42 CFR §456.124, 42 CFR § 456.126)**

- If the Physician Advisor or member of the UR Committee determines that an admission or continued stay is not medically necessary and the attending physician or practitioner(s) responsible for the care of the patient agrees or fails(s) to present views regarding the case when afforded the opportunity, the case manager must facilitate discharge, transfer, or referral to the appropriate level of care.
- If the attending physician or practitioner(s) responsible for the care of the patient does not agree with the PA's determination, another physician member of the Utilization Review Committee must be consulted, and a further determination made.
- If the Utilization Review Committee or two physician members decide that the admission to, or continued stay in the hospital is not medically necessary, the Utilization Review Committee or designee must give written notification to:
  - the hospital
  - the patient
  - the Medicaid Intermediary (if Medicaid is the payer)
  - the attending physician or practitioner(s) responsible for the care of the patient.
- Notice is provided no later than (2) days after the determination
- In the case of Managed Care patients, the case manager must notify the Managed Care case manager regarding the medical necessity determination, pursuant to the Managed Care contract.

## **VII. Case Management Relationship with Third Party Payer Organizations**

- The Director of Case Management must work to establish and maintain an effective and professional working relationship with third party payers, including managed care and external review organizations.
- Hospital policies regarding information privacy and security govern the processes for disclosure of protected health information.
- The case manager must provide clinical information as required by third-party payer contracts.
- The case manager must facilitate physician-to-physician communication when appropriate regarding adverse determinations by third party payers or external utilization review organization.

- Access to medical record and supervision of medical record review at the hospital by third party payer(s) and external review organization must be facilitated by the Director of HIM to assure compliance with third party contracts and with procedures established by the Utilization Review Committee.

### **VIII. Information Management/Data**

- Utilization management data is collected, analyzed and maintained to address issues of over-utilization, appropriateness of resource use, medical necessity of services and appropriate level of care assignment, and compliance with applicable federal and state regulations.
- Relevant utilization management data is collected and aggregated for tracking and trending reports using automated information systems wherever possible to optimize efficiency.
- Utilization management files must be maintained separate from individual patient medical records.

### **IX. Utilization Review Plan, Evaluation Amendment and Revisions**

- The UR Plan is reviewed and updated or modified as necessary based on the ongoing annual evaluation of utilization review activities.
- The reviewed and/or revised plan should be submitted for review annually.
- An evaluation of the entire utilization review program and its effectiveness in allocating resources must be documented and reported to the board of directors annually.

| Approval                                | Date |
|---|------|
| Approved by UR Committee                |      |
| Approved by Medical Quality Committee   |      |
| Approved by Medical Executive Committee |      |
| Approved by Board of Directors          |      |

## CONFLICT OF INTEREST STATEMENT

Effective UR is dependent upon a multidisciplinary team working together to ensure appropriate utilization of resources, while providing quality care to patients. To that end, and in order to avoid the appearance of any conflicts of interest between [hospital] and any member of Medical Center Hospital UR Committee and in accordance with Medicare Conditions of Participation set forth at 42 CFR § 482.30, no UM Committee member (“Member”) may have a direct financial interest in Medical Center Hospital. Direct financial interest is defined as an ownership interest in the hospital through stock or otherwise. In addition, no Member may participate in the review and/or authorization of clinical cases in which he or she is the primary care giver, is a participant in a specific situation under review, or has any involvement either in the case or with the practitioner that impact him or her personally, professionally, or financially.

By signing below, Member acknowledges that no current conflict of interest or potential conflict of interest exists and agrees to notify the Chairperson of the UR Committee of any actual or potential conflict shall arise and agrees to abide by the decision of the Chairperson, including a request that the Member recuse himself or herself from the review of the clinical case in question.

Name

Signature

Date

Examples of potential conflicts of interest that should be reported to the UR Committee Chairperson:

- Member is related to the treating or consulting practitioner on the clinical case
- Member is in a group practice with the treating or consulting practitioner on the clinical case
- Member is related to the patient who is the subject of the clinical case
- Member is a competitor of the treating or consulting practitioner on the clinical case

This list is not exhaustive, nor does the inclusion of any relationship listed below necessarily constitute a conflict. The idea is to disclose matter which may raise a conflict so that they may be evaluated.

## References

Medical Staff Bylaws: 3.A. Medical Staff Committees and Functions

Medical Staff Bylaws: 3.R. Utilization Review Committee

Title 42 Chapter IV-Centers for Medicare and Medicaid Services, Department of Health and Human Services, Subchapter G – Standards and Certification Part 482 – Conditions of Participation for Hospitals Subpart C – Basic Hospital Functions Section 482.30 – Condition of Participation: Utilization Review

Title 42 Chapter IV. Centers for Medicare and Medicaid Services, Department of Health and Human Services Sub Chapter C. Medical Assistance Programs, Part 456. Utilization Review

NIAHO Accreditation Standard Utilization Review (UR) UR.1 Documented Plan, UR.2 Sampling, UR.3 Medical Necessity Determination, UR.4 Extended Stay Review

Nursing  
Workforce



# Position Update

- **Total positions open**
  - RN
    - FT-93
    - PT-12
  - RT
    - FT-10
    - PT-1
- **Hiring (last 120 days)**
  - 85 RN
  - 6 RT  
(35 acute, 4 ER, 16 MC, 12 CC, 5 Surgery)
- **Travel**
  - Agency-44
    - OR-8
    - Floors-13
    - Critical care units-6
    - RT-17
- **Nursing intern**
  - 1<sup>st</sup>/2<sup>nd</sup> semester students-10/5
  - 3<sup>rd</sup> semester students-15
  - 4<sup>th</sup> Semester students- 8
- **Scholarship** (5 in 3<sup>rd</sup> semester, all other in 1<sup>st</sup>)
  - OC-17
  - UTPB-25



# Staffing Measurement

- Currently using Premiere Operations Advisor and Benchmarking to ensure adequate staffing amounts
- Current Staffing ratios budgeted at 1:4-1:5
- Capped Census on acute tower units to decrease overall ADC



# Staffing Advisory Report

- **Required by legislation under the Health & Safety Code Sec 257.001**
- **Areas Represented**
  - 3W, 4C, 5C, 6C, 6W, 7C, 8C, 9C, ICU2, ICU4, ED, Specials, OR, 4E, pedi, NICU, nursing education, PI, nursing admin
- **Nurse Indicators (Structure/Process/Outcomes)**
  - Turnover/HAPI/NDNQI
  - 30% reduction in HAPI house wide
  - Turnover report unavailable
  - NDNQI implementation for all quality measures
- **New initiatives**
  - Counsel actively involved with schedule planning
  - providing guidance on creative staffing ideas
  - retention/recruitment plans
  - incentive offers and traveler/agency reduction ideas.



# Staffing Advisory Report

- **Communication**
  - Section on the nursing page on the intranet
  - Monthly updates are going out after each meeting via email and hung on the units
  - Suggestion boxes are available online as well as a physical box outside the cafeteria
- **Wins**
  - Pay increases
  - retention strategies/ideas
  - charge nurse role improvement
  - support staff role improvement
  - CNO support
  - nurse town hall presence/videos
  - engagement and participation of the committee
- **Upcoming Activity**
  - Active scheduling assistance
  - Recruitment and retention efforts
  - Looking at time wasters at the bedside



# Nursing Staffing Plan

|                               |                               |
|-------------------------------|-------------------------------|
| <b>POLICY TITLE:</b>          | <b>Nursing Staffing Plan</b>  |
| <b>POLICY NUMBER:</b>         | <b>NADM-0003</b>              |
| <b>TJC FUNCTION AREA:</b>     | Management of Human Resources |
| <b>POLICY APPLICABLE TO:</b>  | Nursing Personnel             |
| <b>POLICY EFFECTIVE DATE:</b> | 12/16/2005                    |
| <b>POLICY REVIEWED:</b>       | 09/2021                       |
| <b>POLICY REVISED:</b>        | 09/2021                       |

Staffing Advisory Report

ALTERNATE WORD SEARCH: staff, manhours per patient day, MPPD, falls, errors, injury, pressure, infection, code blue

## POLICY STATEMENT:

Nursing Services supports the Medical Center Health System Mission to provide high-quality, compassionate healthcare to the residents of the Permian Basin and further supports the number one goal/priority of a "Culture of Quality/Patient Safety". The Nursing Staffing Plan will provide and maintain the quality of patient care in a safe, cost-effective manner by using the appropriate qualified and skilled personnel. The staffing plan is determined during the budgetary process based on historical data; utilization of like facility benchmarks; future programs; expansion; physician practices patterns; and staff input into the needs of the patients, unit and staff.

## PROCEDURE:

1. There will be adequate number of staff available to provide nursing care to all patients. An RN will be immediately available to assist and supervise in patient care and emergency situations.



# Nursing Staffing Plan

- The Nursing Staffing Plan will provide and maintain the quality of patient care in a safe, cost-effective manner by using the appropriate qualified and skilled personnel.
- Utilize outcomes and nurse-sensitive indicators as an integral role in establishing and evaluating the adequacy of the staffing plan
- A Staffing Advisory Committee will evaluate patient and operational-related outcomes, valid patient complaints, and nurse-sensitive indicators on at least a quarterly basis.
- The Plan will incorporate processes that facilitate the timely and effective identification of concerns regarding the adequacy of the Staffing Plan by the Staffing Advisory Committee
- A review of staffing levels is completed every 4 hours including the acuity of the patient and any other necessary factors
- Report process for nursing personnel when they have a concern about staffing issues



# Magnet Update

## • Shared Governance

- Shared Governance SharePoint site link from Nursing Homepage
- Shared Governance Description document in progress
- Professional Practice Council: meeting monthly since June. Working on identifying goals, creating a mission and vision for nursing, and developing the Professional Practice Model
- Unit Based Practice Councils:
  - 12 councils have had meetings,
    - 4E (gold star-3 mtgs), 3W, 5C, 6C, 6W, 7C, NICU, 9C, Pedi, Respiratory, Critical Care, ED, 8C



# Magnet Update

- RN Board Certification Rate total is currently 11.42%
  - 49 out of 429 eligible RNs are board certified
  - Next step: Define the action plan to increase board certifications
- Professional Practice Model
  - Nurse Leaders and PPC involved
  - Next step: create a graphic depiction
- NDNQI Nurse Satisfaction Survey scheduled for September



# Magnet Update



- Shared Decision-Making graphic model selected by Nurse Leaders, demonstrating bi-directional communication among councils

## August 2022 Board Report

### Regional Services

#### Regional Outreach

Andrews- Met with ED staff, no issues with transfers. Met with Labor and Delivery director, Leslie. Provided her updates on provider information and NICU service line information. I have let her know I am looking forward to bringing some of our providers out to introduce them to theirs as there are several. I also let her know Tammy is now over all Maternal and child departments. No needs currently.

Seminole- Met with ED providers and staff, no issues with transfers. I also met with providers in clinic, Dr. Cannon and Kristie Morris FNP. I provided them with updated provider list and spoke with specialty service lines. They were both glad to have more resources for patients and were very impressed with NICU information. No needs currently.

Crane- Introduced Laci LTAC director to Pat Touchstone CNO. Laci spoke about the LTAC and the services they provided. They discussed the ability for LTAC taking patients also if we were on diversion and patient qualified. They also discussed the patients potentially needing swing bed services post LTAC. Pat was glad to hear they are here to help.

Rankin- Introduced Laci to CEO, and two providers and med surge charge nurse. Laci spoke about the LTAC and the services they provided. They discussed the ability for LTAC taking patients also if we were on diversion and patient qualified. They also discussed the patients potentially needing swing bed services post LTAC. I also introduced self to charge nurse and provided her with MCH information on service lines, and my contact information to call for any assistance. Tiana CNO out currently.

Providers stated they have had no issues with transfers at this time.

McCamey- Introduced Laci to CNO, providers, and case manager Cindy Zuniga. Laci spoke about the LTAC and the services they provided. They discussed the ability for LTAC taking patients also if we were on diversion and patient qualified. They also discussed the patients potentially needing swing bed services post LTAC. Cindy stated they are really trying to enhance their swing bed services as they know the importance. They would like to set a lunch up with case management team. I have provided her contact information and let her know I can also take her and staff to visit with ortho providers along with nuero. She will be reaching out to set something up and let me know of the dates.

Kermit- Introduced Laci to the CNO, Kary, and Case Manager Shawna. Laci spoke about the LTAC and the services they provided. They discussed the ability for LTAC taking patients also if we were on diversion and patient qualified. They also discussed the patients potentially needing swing bed services post LTAC. Shawna shared some information that she has been sharing with case management in hopes that they will be getting more of their patients back for swing bed. They would like to set a lunch up with case management team. I have provided her contact information and let her know I can also take her and staff to visit with ortho providers along with nuero. She will be reaching out to set something up and let me know of the dates.

Ft. Stockton- Introduced Laci to CEO, CNO, CFO, and case manager. Laci spoke about the LTAC and the services they provided. They discussed the ability for LTAC taking patients also if we were on diversion

and patient qualified. They also discussed the patients potentially needing swing bed services post LTAC. We also met with Dr. Pinnow in the ED along with staff. They have not had any issues with transfers.

Reeves- Introduced Laci to the CNO, both case managers and nursing staff. Laci spoke about the LTAC and the services they provided. They discussed the ability for LTAC taking patients also if we were on diversion and patient qualified. They also discussed the patients potentially needing swing bed services post LTAC. They are interested in setting up a lunch with case management team. I have provided contact information.

Faye mentioned they have had some slight delay for moving to the new hospital. I have let her know we are here to help if needed. No other needs currently.

**MCH Telecare-**

MCH Procare Visits- 178

On-demand visits- 7

Amwell Updates:

UAT testing for scheduled visits 7/20-7/21

Amwell scheduled visits still on time to launch end of August